Accomplishments
Port of San Francisco Capital Plan

✓ Lease with Orton Development for 20th Street historic buildings & first Port Infrastructure Financing District (IFD)
✓ First contract for Crane Cove Park Project, Phase 1
✓ Pier 35 bulkhead building repairs
✓ Bayview Gateway (pictured)
## Summary of Need & Changes

### Port of San Francisco Capital Plan

### State of Good Repair drivers of change

- Work completed
- Updated cost estimates
- Passage of time

### Enhancements ($ millions)

<table>
<thead>
<tr>
<th>Backlog</th>
<th>Renewals</th>
<th>One-time</th>
<th>Total</th>
<th>Total</th>
<th>Grand Total</th>
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<tbody>
<tr>
<td>Prior Plan (FY2016-25)</td>
<td>$569.4</td>
<td>$570.2</td>
<td>$481.3</td>
<td>$1,622.3</td>
<td>$840.8</td>
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<tr>
<td>Change</td>
<td>$(95.7)</td>
<td>$(26.3)</td>
<td>$(6.7)</td>
<td>$(130.1)</td>
<td>$947.7</td>
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<td>Current Plan (FY 2018-27)</td>
<td>$473.7</td>
<td>$543.9</td>
<td>$474.6</td>
<td>$1,492.2</td>
<td>$1,788.5</td>
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Summary of Need & Changes  
Port of San Francisco Capital Plan

<table>
<thead>
<tr>
<th>Enhancements ($ millions)</th>
<th>State of Good Repair ($ millions)</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seawall Resiliency</td>
<td>Conditional</td>
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<tr>
<td>Enhancements</td>
<td>Seismic</td>
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<td>Prior Plan (FY2016-25)</td>
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<tr>
<td>Change</td>
<td>$ 493.5</td>
<td>$ 947.7</td>
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<tr>
<td>Current Plan (FY 2018-27)</td>
<td>$ 493.5</td>
<td>$ 1,788.5</td>
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</tbody>
</table>

Enhancements drivers of change

- Updated cost estimates
- Newly identified needs
- Passage of time
Summary of Need & Changes
Port of San Francisco Capital Plan

Needs newly identified in the plan

✓ Mission Bay Ferry Landing ($42.7 million)

✓ Seawall Resiliency Project ($500 million)
  o $490 million deferred need
  o Project key for protecting
    • Life and safety
    • $2.1 billion per year in Port business income, wages & rent

✓ Seawall Stabilization & Adaptation
  $2-$5 billion emerging need for long-term project to stabilize Seawall and adapt to sea level rise

Seawall Zone of Seismic Influence
Seawall Resiliency Project
City-wide Assets and Services to Protect
Seawall Resiliency Project
Schedule & Budget

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<tbody>
<tr>
<td>Public Outreach</td>
<td>Presentations to neighborhood groups, email updates, media, etc.</td>
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<td>Vulnerability Study ($1 M)</td>
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<td>Funding Plan</td>
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<td>Preliminary Design Approvals ($20M)</td>
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<td>Final Design &amp; Construction ($480M)</td>
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Earthquake Risk

Flood Risk
Enhancement Highlights
Port of San Francisco Capital Plan

20th Street Historic Buildings (ODI)  Mission Rock

Pier 70 Waterfront Site (Forest City)  Crane Cove Park
Emerging Needs
Piers 80-96 Maritime Eco-Industrial Center

Benefits of co-locating maritime industries in the Southern Waterfront

✓ Business efficiencies
✓ Jobs for local residents
✓ Environmental benefits
✓ Community benefits
✓ Port revenue
Funding Source Projections
Port of San Francisco Capital Plan

$1.3 billion in funding projected

- $350 million in internal sources, largely dedicated to state of good repair (SOGR)
- $940 million in external sources, largely dedicated to enhancements
Funding Gap
Port of San Francisco Capital Plan

$2 billion funding gap

✓ 40% of SOGR need is funded
✓ 60% of Enhancement need is funded (excluding conditional seismic)
✓ Unfunded Enhancement need is for Seawall Resiliency Project