



# ONESF

Building Our Future

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There's only one San Francisco. Let's take care of it.



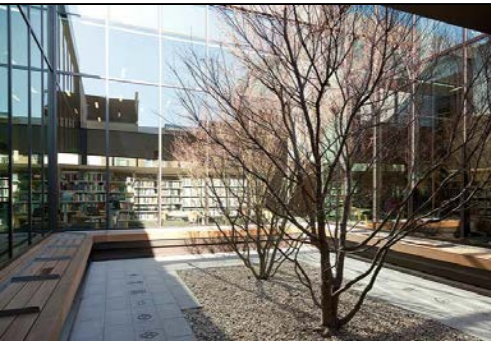
## Capital Planning Program CPC Presentation

August 29, 2016

# AGENDA

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- I. Overview
- II. 10-Year Capital Plan Update
- III. FRRM Data Improvement
- IV. Key Dates



# FY16-25 CAPITAL PLAN FUNDING LEVELS

As adopted in April 2015

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## Summary by Service Area FY 16 -25

(in \$millions – includes all funding sources)

	General Fund Depts	Enterprise	External	Total
Public Safety	1,610	-	-	<b>1,610</b>
Health and Human Services	732	-	1,036	<b>1,768</b>
Infrastructure and Streets	1,378	8,130	-	<b>9,508</b>
Recreation, Culture, & Education	655	-	-	<b>655</b>
Economic & Neighborhood Development	520	1,315	2,459	<b>4,294</b>
Transportation	-	8,826	5,036	<b>13,862</b>
General Government	216	-	-	<b>216</b>
<b>TOTAL</b>	<b>5,112</b>	<b>18,271</b>	<b>8,531</b>	<b>31,914</b>

# GENERAL FUND CAPITAL BUDGET

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## ■ \$459M Board-Approved 2-Year Total Capital Budget (GF dept only)

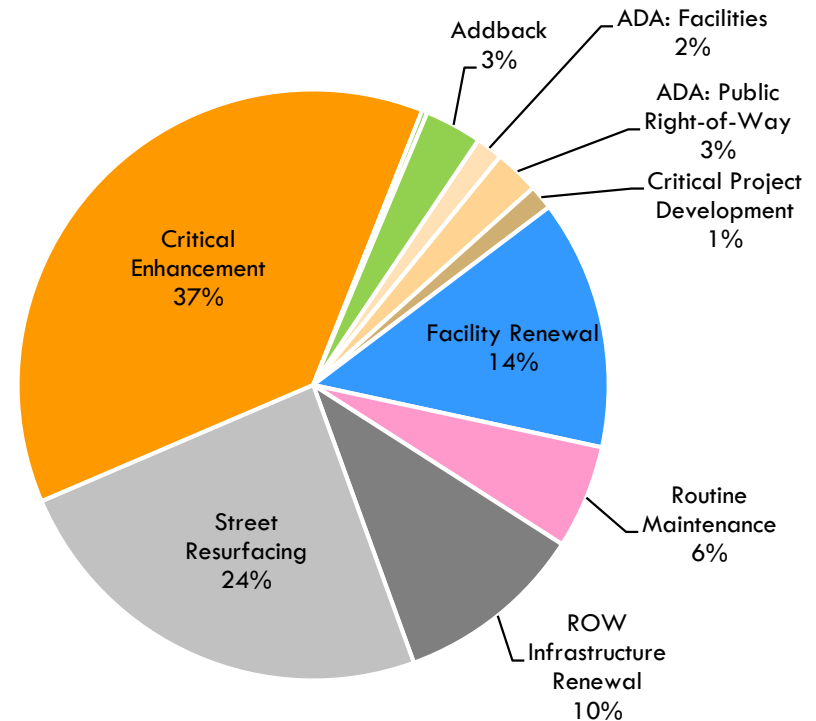
### ■ FY 2016-17 \$279M

- GF Source = \$141M
- Non-GF Source = \$138M

### ■ FY 2017-18 \$180M

- GF Source = \$121M
- Non-GF Source = \$59M

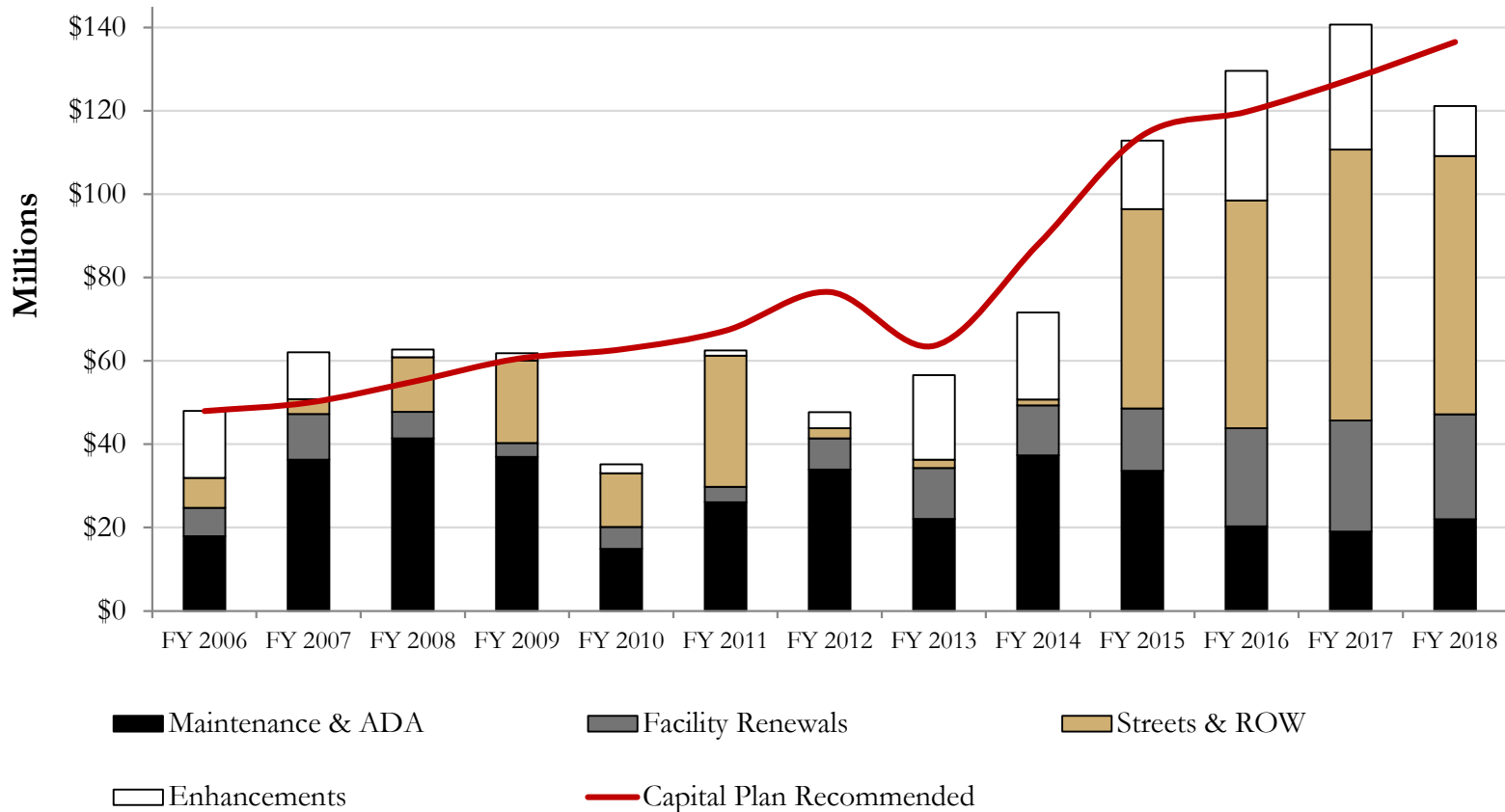
**FY17 & FY18 Capital Budget by Expenditure Type**



# GF CAPITAL BUDGET HISTORICAL SPENDING

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**Pay-as-you-go Program  
Recommended vs. Actual Funding**



# CAPITAL PLAN UPDATE PROCESS

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## DEPARTMENTS

- Provide requested information about department capital needs:

**Renewals:** Facility condition information is submitted through **FRRM**

**Due 10/7**

**Enhancements:** Anticipated project information is submitted through **CPRd**

**Due 10/14**

**Narratives:** Revisions to last year's text submitted via **email**

**Due 10/28**

*CPP will send an email to all departments tomorrow with instructions and narratives.*

## CAPITAL PLANNING PROGRAM

- Review submissions and follow up w depts.
- Develop financial tables
- Edit narratives
- Produce other Plan components

## CAPITAL PLANNING COMMITTEE

- Review and approve Capital Plan
- Make recommendations to the Board of Supervisors

## MAYOR AND BOARD OF SUPERVISORS

- Review and adopt Capital Plan

# CAPITAL PLAN CHALLENGES

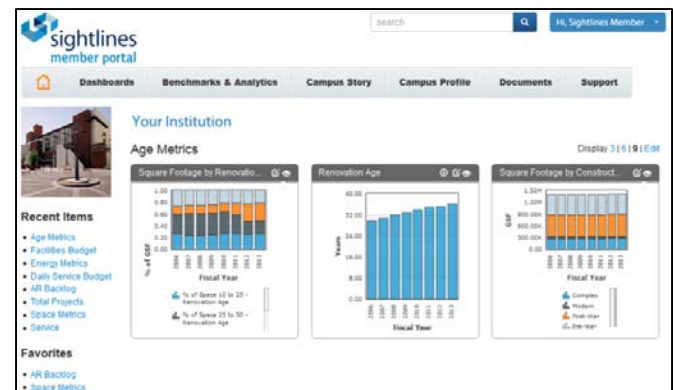
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- JFIP
- Sea Wall
- Master Planning Efforts
  - Civic Center
  - DPH
  - DEM
  - JUV
  - FIR
- Redesign for better readability and ease of use

# FRRM OVERVIEW

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- ❑ Facilities Renewal Resource Model (FRRM) is the database of City-owned facilities backed by a proprietary algorithm that models project costs of the City's renewal needs
- ❑ Serves as the basis for the 10-Year Capital Plan
  - ❑ FRRM data about the condition of each facility's subsystems is used to estimate the total facility renewal need for the City
  - ❑ Facility renewal need by department is used to allocate available funding





# FRRM DATA IMPROVEMENT

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- ▣ FRRM trainings with vendor Sightlines delivered Sept 2015
- ▣ One-on-one data review sessions with all GF depts held Nov/Dec 2015 and July 2016
- ▣ New policies and clarifications around the use of FRRM:
  - ▣ Treat dates in FRRM as “Fiscal Years” not “Calendar Years”
  - ▣ Classify urgent needs as “Year 1” while leaving less pressing but known needs in “Backlog”
  - ▣ Anticipated upcoming needs should not be put in “Year 1” but in the year that the subsystem is expected to fail
  - ▣ FRRM is designed to predict overall subsystem replacement, as such minor repairs and routine maintenance need not be reflected

# FRRM DATA IMPROVEMENT

## Overall Impact

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Dept	10-yr need based on 2015 data	10-yr need based on 2016 data	% change
AAM	9M	10M	14%
ADM	408M	379M	-7%
ART	9M	6M	-27%
DEM	4M	5M	27%
DPH	275M	342M	24%
DPW	10M	10M	5%
FAM	31M	33M	5%
FIR	101M	86M	-14%
HSA	15M	25M	68%
JUV	33M	23M	-29%
LIB	29M	34M	18%
POL	15M	16M	7%
SHF	42M	36M	-15%
SCI	43M	40M	-8%
TIS	2M	2M	5%
WAR	50M	91M	79%
<b>Total</b>	<b>1,076M</b>	<b>1,137M</b>	<b>6%</b>

- ▣ Total 10-yr renewal need only went up by 6% (in line with escalation)
- ▣ For departments that saw a reduction in need, it was mostly as a result of updating recently completed or upcoming projects in FRRM
- ▣ For departments that saw an increase in need, it was as a result of closer scrutiny to the condition of each subsystem, and reclassifying items as immediate needs

# FRRM DATA IMPROVEMENT

## Observations

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### SUBSYSTEMS WITH IMMEDIATE NEEDS

	AAM	ADM	ART	DEM	DPH	DPW	FAM	FIR	HSA	JUV	LIB	POL	SCI	SHF	TIS	WAR
Roofs		2 M			1 M	0 M	0 M	1 M	0 M	1 M		0 M		1 M		0 M
Exteriors		11 M			10 M	0 M	1 M	2 M	1 M	1 M	0 M	0 M		1 M		0 M
Elevators		10 M	0 M	0 M	5 M		0 M		0 M		0 M			0 M		3 M
HVAC	2 M	37 M	3 M		102 M	1 M	2 M	16 M	2 M	2 M	0 M	1 M		1 M	1 M	
Electrical		41 M			24 M	1 M		9 M	5 M	2 M		1 M		0 M	0 M	
Plumbing	0 M	39 M			26 M	0 M		8 M	1 M	1 M	0 M	0 M		3 M		2 M
Fire Protection	1 M	8 M	0 M		5 M			1 M	1 M	0 M	0 M	0 M		0 M		4 M
CCMS	0 M	0 M			1 M				0 M					1 M		
Built-in Equipment		4 M	0 M		2 M		0 M	4 M	0 M	0 M				0 M		
Hospital Equipment					1 M											
Interiors	3 M	25 M			16 M	0 M	2 M	6 M	2 M	1 M	0 M	2 M		3 M	0 M	7 M
Public Restrooms						0 M	2 M	2 M			0 M		5 M			

- HVAC and electrical have immediate needs across most depts.
- Public restrooms need renewal at public-facing depts. such as SCI, FAM, and LIB

# CAPITAL PLANNING SCHEDULE

## FY 2016-17

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Date	Task
Sep 1	Staff Kick-Off meeting (for CFOs & facility managers)
Sep 2	Emails out to departments for FRRM, CPRd, and Plan narrative updates
Sep 8 & 9	Facility Resource Renewal Model (FRRM) training
Oct 7	FRRM renewal needs updates due
Oct 14	CPRd enhancement project updates due
Oct 28	Capital Plan narrative updates due
Early Nov	Capital Budget instructions released
Early Dec	CPRd Training for Capital Budget update (GF depts only)
Dec 31	Capital Plan drafted and produced in print
Jan 9	Capital Plan draft discussed at CPC
Jan 13	Budget requests due in CPRd (GF depts only)
Jan – Mar	CPP staff work with depts to analyze budget requests
Mar 1	Capital Plan submitted to BOS
Mar – May	CPC review of budget requests & staff recommendations
Late Apr	CPP staff work with depts to complete budgeted project coding
Mid May	CPC Finalizes Budget recommendations

# FY 2016-17 CAPITAL PLANNING CMT SCHEDULE

Location & Time: City Hall, Rm 305, 12-2 PM

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## CPC Tentative Schedule\*

- ▣ Sep 19<sup>th</sup>
- ▣ Oct 17<sup>th</sup>
- ▣ Nov 14<sup>th</sup>
- ▣ Dec 12<sup>th</sup>
- ▣ Jan 9<sup>th</sup>
- ▣ Jan 23<sup>rd</sup>
- ▣ Feb 6<sup>th</sup>
- ▣ Feb 27<sup>th</sup>
- ▣ Mar 13<sup>th</sup>
- ▣ Mar 27<sup>th</sup>
- ▣ Apr 10<sup>th</sup>
- ▣ Apr 24<sup>th</sup>
- ▣ May 1<sup>st</sup>
- ▣ May 8<sup>th</sup>

*Updated schedule, agendas, and supporting docs can also be found online:*

<http://onesanfrancisco.org/category/meetings/cpc-meetings/>

*\*Schedule is subject to change*

# Questions & Comments

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