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FY2021-22 & FY2022-23 Capital Budget Scenarios

April 19, 2021

CPC AGENDA

General Fund Dept Capital Budget

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- **Discussion Item:** Review proposed scenarios for the FY22 & FY23 Proposed Capital Budget
 - Admin Code Section 3.21: CPC reviews the Capital Budget to ensure it aligns with recommendations in Capital Plan

PROPOSED FY22 & 23 CAPITAL BUDGET

Fund Sources

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- The proposed FY22 & 23 Capital Budget includes multiple funding sources to address the shortfalls caused by COVID-19:
 - Critical Repairs Certificates of Participation
 - Recovery Stimulus Certificates of Participation
 - General Fund (incl. Capital Planning Fund)
 - Non-General Fund Capital Sources

CRITICAL REPAIRS COPs

FY22
60.8M

RECOVERY STIMULUS COPs

FY22
50M

GF Fund

Low Scenario (\$M)		Medium Scenario (\$M)		High Scenario (\$M)	
FY22	FY23	FY22	FY23	FY22	FY23
46.3	50.9	57.9	50.9	72.3	63.7
<i>Delta from Low:</i>		<i>11.6</i>	<i>-</i>	<i>26.0</i>	<i>12.7</i>

CAPITAL BUDGET

Critical Repairs COPs

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- The Proposed Capital Plan recommends issuing COPs to address shortfalls in the Pay-As-You-Go Program

\$ in millions

Dept	Project	FY22
HSH	Shelter Repairs	10.5
ADM	City Hall HVAC & Elevators*	8.3
DPH	Laguna Honda Hospital Emergency Power	7.6
ART	African American Art & Culture Complex Renovation	5.0
SHF	County Jail 2 Elevators & Fire Safety Systems	5.0
ADM	Hall of Justice HVAC	4.8
SHF	County Jail 5 Security Electronics & Fire Safety Systems	4.6
DPW	Curb Ramps with Basements	4.0
DT	Fiber Backbone	2.5
WAR	Davies Hall Elevators*	2.2
ADM	1 S. Van Ness Bathrooms & Elevators*	2.1
REC	Renovations at GGP Senior Center, Kezar Pavilion, Herz Playground	1.8
-	COVID Impact Contingency	2.5
TOTAL		60.8

* This funding makes previously funded project whole

CAPITAL BUDGET

Recovery Stimulus COPs

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- The Proposed Capital Plan recommends issuing COPs for economic stimulus & job creation

\$ in millions

Dept	Project	FY22
ART	African American Art & Culture Complex Seismic Retrofit	10.0
ART	Mission Cultural Center for Latino Arts Seismic Retrofit*	10.0
DT	Fiber to Affordable Housing	10.0
LIB	Chinatown Branch Library Renovation**	8.0
OEWD	SF Wholesale Produce Market (roadway improvements etc.)	3.0
DPW	Street Tree Planting	2.5
DPW	Better Market Street (pedestrian and streetscape improvements)	2.5
DPH	Zuckerberg SF General New Childcare Center	1.5
-	Matching Funds Contingency	2.5
TOTAL		50.0

* Requires additional funding of \$8M in FY23 to fully fund

** Requires additional funding of \$8.5M in FY23 to fully fund

CAPITAL BUDGET

Proposed GF Scenarios by Expenditure Category

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<i>\$ in millions, excludes non-General Fund sources</i>		+11.6M				+14.4M		+12.8M	
		Low Scenario		Mid Scenario		High Scenario			
Expenditure Category	2-yr Budget Requests	Funding Level FY22	Funding Level FY23	Funding Level FY22	Funding Level FY23	Funding Level FY22	Funding Level FY23		
ADA: Facilities	4.7	2.2	0.6	2.2	0.6	2.2	0.6		
ADA: Public Right-of-Way	20.3	0.5	4.1	1.8	4.1	4.7	7.5		
Critical Enhancement	304.6	3.6	5.4	4.5	5.4	7.5	4.6		
Facility Renewal	266.5	21.4	20.7	28.8	20.7	36.1	28.2		
Right-of-Way Renewal	18.4	9.3	9.8	10.8	9.8	12.0	12.5		
Routine Maintenance	21.6	9.4	10.3	9.8	10.3	9.8	10.3		
Other	1.8	-	-	-	-	-	-		
Critical Project Development	19.6	-	-	-	-	-	-		
TOTAL	657.5	46.3	50.9	57.9	50.9	72.3	63.7		

- Critical Project Development requests will be funded through the revolving Capital Planning Fund

CAPITAL BUDGET

GF Highlights: Low vs. Mid Scenario (1/2)

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PROJECTS FUNDED IN LOW SCENARIO

PROJECTS ADDED IN MID SCENARIO

AAM	<ul style="list-style-type: none"> ▪ Fire safety systems, HVAC, alarms 	<ul style="list-style-type: none"> ▪ Boiler controls, exterior cleaning
ADM	<ul style="list-style-type: none"> ▪ RED portfolio renewals including: <ul style="list-style-type: none"> • 1SVN: Fire safety systems, HVAC, Doors • City Hall: ADA needs, Dome waterproofing • 25VN: Waterproofing, elevators • Brooks Hall Fire Panel 	<ul style="list-style-type: none"> ▪ Additional RED portfolio renewals including: <ul style="list-style-type: none"> • Bill Graham Roof Replacement • Campus wide security enhancements • 50 Raymond Windows
ART	<ul style="list-style-type: none"> ▪ Civic Art Collection ▪ MCCLA HVAC project shortfalls 	<ul style="list-style-type: none"> ▪ Additional funding for Civic Art Collection
DEM	<ul style="list-style-type: none"> ▪ Renewal needs at 1011 Turk St: Condenser coils, lightning rods, balcony repair 	
DPH	<ul style="list-style-type: none"> ▪ Systemwide security ▪ ZSFG Renewals: Emergency power, elevators ▪ LHH Renewals: Fire alarm, emergency egress, roofs ▪ Clinic Renewals: Window replacements 	<ul style="list-style-type: none"> ▪ Additional funding for security systems ▪ Additional funding for LHH roofs
DPW	<ul style="list-style-type: none"> ▪ Local matches for Islais Creek Bridges & Alemany Interchange ▪ Curb Ramp program ▪ Ongoing ROW Programs 	<ul style="list-style-type: none"> ▪ Guerrero Plaza ramps ▪ Operations Yard Improvements ▪ Additional funding for ongoing ROW Programs

CAPITAL BUDGET

GF Highlights: Low vs. Mid Scenario (2/2)

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PROJECTS FUNDED IN LOW SCENARIO

PROJECTS ADDED IN MID SCENARIO

DT	<ul style="list-style-type: none"> VOIP Facilities Remediation 	
FAM	<ul style="list-style-type: none"> De Young tower exterior Legion of Honor masonry 	<ul style="list-style-type: none"> Legion of Honor HVAC
FIR	<ul style="list-style-type: none"> Facilities Maintenance 	<ul style="list-style-type: none"> Fire Station Emergency Generators Fire Station HVAC repair
HSA	<ul style="list-style-type: none"> 1235 Mission renewals 	
HSH		
JUV	<ul style="list-style-type: none"> Renewal needs at Admin Bldg: Boiler, HVAC 	
MOD	<ul style="list-style-type: none"> ADA barrier removal at homeless shelters, cultural centers, city facilities 	
POL	<ul style="list-style-type: none"> Police Station security Enhancements Police Station renewal needs: Fire safety, roofs, paint Range maintenance 	<ul style="list-style-type: none"> Police Station security cameras Additional funding for Police Station renewal needs
REC	<ul style="list-style-type: none"> Ongoing Renewal Programs: Forestry, fields, playgrounds, court resurfacing, fences, erosion control 	
SCI	<ul style="list-style-type: none"> Tank leak repair, weatherproofing, paint 	<ul style="list-style-type: none"> Walk-in freezer
SHF	<ul style="list-style-type: none"> CJ2 roof and laundry CJ5 site maintenance 	<ul style="list-style-type: none"> CJ5 bathroom repair, sewage pump decommissioning
WAR	<ul style="list-style-type: none"> Facilities Maintenance 	

CAPITAL BUDGET

Capital Planning Fund

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- ▣ The Capital Planning Fund is a revolving fund used to finance pre-bond planning, reimbursable once the bond is issued
- ▣ A balance of **\$3.1M** is anticipated for FY22 & 23
- ▣ Projects highlighted below are high priorities for this funding

CURRENT REQUESTS FROM CAPITAL PLANNING FUND

\$ in millions

Dept	Project	FY22	FY23
DPH	2023 G.O. Bond Planning	2.0	5.0
DPH	ZSFG: Feasibility Studies - Research	0.5	0.5
DPW	Yard Optimization Planning	2.0	16.2
DPW	Streetscape Planning	0.1	0.1
FIR	SFFD Bureau of Equipment Study	0.5	-
FIR	SFFD Electrical & Wiring Study	0.5	-
HSH	Shelter Retrofit Planning	2.0	-
TOTAL		7.6	21.8

CAPITAL BUDGET

Non-General Fund Capital Sources

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\$ in millions

Funding Source	Dept Receiving Funds	FY22	FY23
State	DPW	36.6	38.2
Area Plan Impact Fees	ADM, ART, DPW, MTA, REC	30.2	10.1
Library Preservation Fund	LIB	5.4	6.5
Open Space	REC	5.7	5.7
Marina Fund	REC	2.2	0.3
Botanical Garden Fund	REC	0.3	0.3
Bond Revenue	REC	2.3	-
TOTAL		82.6	61.1

CAPITAL BUDGET

Timeline

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- May 10: Proposed COPs and selected GF scenario presented to CPC for approval and recommendation to BOS and Mayor

QUESTIONS & DISCUSSION

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CAPITAL BUDGET

GF Highlights: Low vs. High Scenario (1/2)

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PROJECTS FUNDED IN LOW SCENARIO

PROJECTS ADDED IN HIGH SCENARIO

AAM	<ul style="list-style-type: none"> ▪ Fire safety systems, HVAC, alarms 	<ul style="list-style-type: none"> ▪ Boiler controls, exterior cleaning
ADM	<ul style="list-style-type: none"> ▪ RED portfolio renewals including: <ul style="list-style-type: none"> • 1SVN: Fire safety systems, HVAC, Doors • City Hall: ADA needs, Dome waterproofing • 25VN: Waterproofing, elevators • Brooks Hall Fire Panel 	<ul style="list-style-type: none"> ▪ Additional RED portfolio renewals including: <ul style="list-style-type: none"> • City Hall: Exterior repairs, interior paint • 25VN: HVAC repairs • Bill Graham Roof Replacement • Campus wide security enhancements • 1099 Sunnydale, 50 Raymond, 555 7th St.
ART	<ul style="list-style-type: none"> ▪ Civic Art Collection ▪ MCCLA HVAC project shortfalls 	<ul style="list-style-type: none"> ▪ Additional funding for Civic Art Collection ▪ Bayview Opera House roof and fire safety
DEM	<ul style="list-style-type: none"> ▪ Renewal needs at 1011 Turk St: Condenser coils, lightning rods, balcony repair 	
DPH	<ul style="list-style-type: none"> ▪ Systemwide security ▪ ZSFG Renewals: Emergency power, elevators ▪ LHH Renewals: Fire alarm, emergency egress, roofs ▪ Clinic Renewals: Window replacements 	<ul style="list-style-type: none"> ▪ ZSFG Behavioral Health Center BMS upgrade & roof repair ▪ Additional funding for security systems ▪ Additional funding for LHH roofs
DPW	<ul style="list-style-type: none"> ▪ Local matches for Islais Creek Bridges & Alemany Interchange ▪ Curb Ramp program ▪ Ongoing ROW Programs 	<ul style="list-style-type: none"> ▪ Guerrero & Hallidie Plaza ramps ▪ Operations Yard Improvements ▪ Additional funding for ongoing ROW Programs

CAPITAL BUDGET

GF Highlights: Low vs. High Scenario (2/2)

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PROJECTS FUNDED IN LOW SCENARIO

PROJECTS ADDED IN HIGH SCENARIO

DT	<ul style="list-style-type: none"> ▪ VOIP Facilities Remediation 	
FAM	<ul style="list-style-type: none"> ▪ De Young tower exterior ▪ Legion of Honor masonry 	<ul style="list-style-type: none"> ▪ Additional funding for De Young tower ▪ Legion windows, electrical, HVAC
FIR	<ul style="list-style-type: none"> ▪ Facilities Maintenance 	<ul style="list-style-type: none"> ▪ Fire Station Emergency Generators ▪ Fire Station HVAC repair
HSA	<ul style="list-style-type: none"> ▪ 1235 Mission renewals 	
HSH		<ul style="list-style-type: none"> ▪ Additional funding for shelter repairs
JUV	<ul style="list-style-type: none"> ▪ Renewal needs at Admin Bldg: Boiler, HVAC 	<ul style="list-style-type: none"> ▪ Additional renewal needs at Admin Bldg: Windows, elevators
MOD	<ul style="list-style-type: none"> ▪ ADA barrier removal at homeless shelters, cultural centers, city facilities 	
POL	<ul style="list-style-type: none"> ▪ Police Station Security Enhancements ▪ Police Station renewal needs: Fire safety, roofs, paint ▪ Range maintenance 	<ul style="list-style-type: none"> ▪ Police Station security cameras ▪ Additional funding for Police Station renewal needs
REC	<ul style="list-style-type: none"> ▪ Ongoing Renewal Programs: Forestry, fields, playgrounds, court resurfacing, fences, erosion control 	
SCI	<ul style="list-style-type: none"> ▪ Tank leak repair, weatherproofing, paint 	<ul style="list-style-type: none"> ▪ Walk-in freezer, shake house compressor, planetarium dome repainting
SHF	<ul style="list-style-type: none"> ▪ CJ2 roof and laundry ▪ CJ5 site maintenance 	<ul style="list-style-type: none"> ▪ CJ2 housing unit repair ▪ CJ5 bathroom repair, sewage pump decommissioning
WAR	<ul style="list-style-type: none"> ▪ Facilities Maintenance 	