## Appendix G

Strategy Funding Sources and Timelines

The following tables provide additional details on the strategies described in Chapter 7, including their potential funding sources and estimated implementation timeline.

TABLE G-1: STRATEGY FUNDING SOURCES AND ESTIMATED TIMELINES

|  | Potential Funding<br>Source |                  |      |                     |        |  |
|--|-----------------------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund             | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| B-1.01.01: Assess and seismically retrofit municipal buildings   | Х                           |                  | Х    |                     | Х      | Ongoing                                    |
| B-1.01.02: Seismically improve the Port's<br>Department Operations Control Center,<br>Headquarters, and Joint Operations Control<br>facilities | Х                           |                  | X    |                     | X      | 5 Yrs                                      |
| B-1.02: Develop an earthquake risk improvement program for non-structural components of municipal buildings                                    | Х                           |                  | Х    |                     |        | 7 Yrs                                      |
| B-1.03: Develop a voluntary program for seismic retrofits of one- to four-unit wood frame soft-story buildings                                 |                             |                  |      | Х                   | Х      | 10 Yrs                                     |
| B-1.04: Implement the Tall Building Strategy<br>to address the seismic vulnerability of<br>buildings taller than 250 feet                      | X                           | Х                | Х    | X                   |        | 10 Yrs                                     |
| B-1.05: Extend and Improve the Building Occupancy Resumption program (BORP)  |                             | Х                | Х    | Х                   |        | 5 Yrs                                      |
| B-1.06: Complete the Mandatory Soft-Story<br>Retrofit program (pre-1978 buildings with<br>5+ units and 2+ stories)                             | Х                           |                  |      | Х                   |        | 2 Yrs                                      |
| B-1.07.01: Develop a program (standards and guidance) to screen, evaluate and retrofit older steel buildings                                   | Х                           | Х                |      | Х                   |        | 10 Yrs                                     |
| B-1.07.02: Develop a program to screen, evaluate, and retrofit non-ductile concrete buildings  |                             | Х                |      | Х                   | Х      | 5 Yrs                                      |
| B-1.08: Implement the SFMTA Parking<br>Strategy  | Х                           |                  | Х    |                     | Х      | 10 Yrs                                     |



|   | Potential Funding Source |                  |      |                     |        |  |
|---|--------------------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title   | General<br>Fund          | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| B-2.01: Develop multi-hazard resilience design guidelines for municipal buildings                                       | Х                        |                  |      |                     | Х      | 3 Yrs                                      |
| B-2.02: Review the Guidance for incorporating sea level rise into capital planning                                      | Х                        |                  |      |                     |        | 1 Yrs                                      |
| B-2.03: Develop a program to analyze, identify, and evaluate properties at risk of stormwater flooding                  | Х                        |                  |      |                     | X      | 2 Yrs                                      |
| B-2.04: Implement floodproofing and elevation projects for properties at risk of stormwater flooding citywide           |                          |                  | Х    |                     | X      | 10 years                                   |
| B-3.01: Study emergency clean air and cooling capacity at key community facilities                                      | Х                        |                  |      |                     | Х      | 5 Yrs                                      |
| B-3.02: Increase privately-owned building weatherization rates  |                          |                  |      | Х                   | X      | Ongoing                                    |
| B-3.03: Support increased building electrification (fuel switching) and mechanical upgrades                             | Х                        |                  |      | X                   | X      | Ongoing                                    |
| B-5.01: Amend the capital improvement program for transportation facilities to consider hazard mitigation opportunities | X                        |                  | Х    |                     |        | 5 Yrs                                      |
| B-5.02: Install solar + storage systems at critical facilities  | Х                        |                  | Х    | Х                   |        | 7 Yrs                                      |
| B-5.03: Secure a resilient public safety training facility for SFFD   |                          |                  | Х    |                     | Х      | 5 Yrs                                      |
| B-5.04: Increase resilience and operation efficiency of maintenance yards   | Х                        |                  | Х    |                     | Х      | 5 Yrs                                      |
| B-5.05: Explore options to use Recreation<br>Centers as public respite facilities                                       | Х                        | Х                |      |                     |        | 2 Yrs                                      |



|   |                 | Po               |      |                     |        |  |
|---|-----------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title   | General<br>Fund | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| B-5.06: Develop comprehensive and coordinated code amendments for multihazard resilience of private development | X               |                  |      |                     | Х      | 7 Yrs                                      |
| C-1.01: Address seismic retrofit needs within San Francisco's affordable housing stock                          | Х               |                  |      |                     | Х      | 15 Yrs                                     |
| C-1.02: Develop a downtown recovery strategy  | Х               |                  |      |                     | Х      | 2 Yrs                                      |
| C-1.03: Improve San Francisco's<br>Implementation of the State's Safety<br>Assessment Program                   | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-1.04: Develop a post hazard open for business campaign  | Х               |                  |      |                     | X      | 5 Yrs                                      |
| C-1.05: Continue to meet housing production goals   | Х               | Х                | Х    | Х                   | Х      | 5 Yrs                                      |
| C-1.06: Develop a public outreach campaign and wayfinding plan for tsunami awareness and evacuation procedures  | X               |                  |      |                     | Х      | 5 Yrs                                      |
| C-1.07: Assess vertical evacuation options in high-hazard areas and guidance for largebuilding refuges          | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-4.01: Expand household hazardous waste collection efforts   |                 | Х                |      |                     | Х      | 5 Yrs                                      |
| C-4.02: Replace mercury-containing lighting in preschools and daycare centers                                   |                 |                  |      | Х                   | Х      | 5 Yrs                                      |
| C-4.03: Explore toxins abatement workforce development programs   | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-4.04: Improve citywide resilience to pandemics and infectious diseases  | Х               |                  |      | Х                   | Х      | 5 Yrs                                      |



|  | Potential Funding Source |                  |      |                     |        |  |
|--|--------------------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund          | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| C-5.01: Identify and create Clean<br>Air/Cooling Hub (CACH) Public Respite<br>Facilities   | Х                        |                  | Х    |                     |        | 5 Yrs                                      |
| C-5.02: Develop a Homelessness Disaster<br>Response Plan   | Х                        |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.03: Support volunteer emergency preparedness, response, and recovery programs including the Neighborhood Emergency Response Team (NERT) and Auxiliary Law Enforcement Response Team (ALERT). | Х                        |                  |      |                     | Х      | Ongoing                                    |
| C-5.04: Create a program to coordinate existing City programs providing in-home and resident-facing services related to hazard and climate mitigation  | Х                        |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.05: Develop a Preparedness Equipment<br>Purchase Program to direct and fund the<br>purchase of climate preparedness<br>equipment   |                          |                  | Х    |                     | Х      | 5 Yrs                                      |
| C-5.06: Expand the Neighborhood<br>Empowerment Network (NEN) Empowered<br>Communities Program (ECP) to additional<br>neighborhoods   | Х                        |                  |      |                     | Х      | 3 Yrs                                      |
| C-5.07: Perform Gap analysis of vulnerable populations (i.e. Access and Functional Needs) and available city services  | Х                        |                  |      |                     | Х      | 3 Yrs                                      |
| C-5.08: Develop Community Based<br>Capacity Building Initiative  | Х                        |                  |      |                     | Х      | 2 Yrs                                      |
| C-5.09: Establish Evacuation Strategy for People with Access and Functional Needs  | Х                        |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.10: Continue Small Business COOP<br>Assistance   | Х                        |                  |      | Х                   | Х      | Ongoing                                    |



|  |                 | Po               |      |                     |        |  |
|--|-----------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| C-5.11: Support the Small Business<br>Development Center   | Х               | Х                |      |                     | Х      | 5 Yrs                                      |
| C-5.12: Establish disaster relief funding and small business resilience fund                         | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.13: Expand layoff outplacement services  | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.14: Expand Women's Entrepreneurship Fund   | Х               |                  |      |                     | X      | 5 Yrs                                      |
| C-5.15: Study the overlap between vulnerable populations and vulnerable buildings                    | Х               | Х                |      |                     | Х      | 5 Yrs                                      |
| C-5.16: Develop and manage a system for hazard and climate resilience data                           | Х               |                  |      |                     |        | 5 Yrs                                      |
| C-5.17: Develop a communications strategy for citywide climate resilience efforts                    | Х               |                  |      |                     |        | 5 Yrs                                      |
| C-5.18: Improve San Francisco's climate health research capacity                                     | Х               |                  |      |                     | Х      | 2 Yrs                                      |
| C-5.19: Develop and Implement a<br>Centralized Air Quality and Extreme Heat<br>Preparedness Campaign | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| C-5.20: Implement SFMTA's Traffic Signals<br>Strategy  | X               | X                | X    |                     |        | 7 Yrs                                      |
| IN-1.01: Conduct a seismic assessment of critical City assets along the Southern Waterfront          | Х               |                  | X    |                     | X      | 3 Yrs                                      |
| IN-1.02: Conduct a research project for earthquake mitigation of marine structure piles              | Х               |                  |      |                     | Х      | 5 Yrs                                      |



|  | Potential Funding<br>Source |                  |      |                     |        |  |
|--|-----------------------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund             | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| IN-1.03.01: Develop technologies, systems, and capacity to treat sanitary sewage at SFO  |                             |                  | Х    |                     |        | 2 Yrs                                      |
| IN-1.03.02: Develop redundant and resilient electrical power capacity and distribution at SFO                                  |                             |                  | X    |                     |        | 2 Yrs                                      |
| IN-1.04: Conduct a Risk and Resilience<br>Assessment and Emergency Response Plan<br>for the City's water infrastructure system | Х                           |                  |      |                     | X      | 2 Yrs                                      |
| IN-1.05: Complete the Lifelines Restoration<br>Performance Project and implement<br>recommendations                            | X                           |                  | X    |                     |        | 5 Yrs                                      |
| IN-1.06: Increase the Resilience of the<br>Municipal Fiber Optic Network   | Х                           |                  | Х    |                     | Х      | 5 Yrs                                      |
| IN-1.07: Increase the Resilience of the 911<br>Radio System  | Х                           |                  |      |                     | Х      | 5 Yrs                                      |
| IN-1.08: Implement multi-hazard mitigation improvements for harbor dock infrastructure   |                             | Х                | Х    |                     | Х      | 5 Yrs                                      |
| IN-1.09: Develop a hazard mitigation and emergency response evacuation plan for at SF Zoo                                      |                             | X                | Х    |                     | Х      | 5 Yrs                                      |
| IN-1.10: Implement the East Harbor<br>Renovation Project   |                             |                  | Х    |                     | Х      | 5 Yrs                                      |
| IN-1.11: Implement SFMTA Security<br>Strategy  | Х                           |                  | Х    |                     |        | 5 Yrs                                      |
| IN-2.01: Develop projects to address flooding around Islais Creek  | Х                           |                  | Х    |                     | Х      | 10 Yrs                                     |
| IN-2.02: Develop a process to move utilities from under pier structures  |                             |                  | Х    |                     | Х      | 10 Yrs                                     |



|  |                 | Po               |      |                     |        |  |
|--|-----------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| IN-2.03: Continue to implement the Ocean<br>Beach Master Plan  | Х               |                  | Х    |                     | X      | 10 Yrs                                     |
| IN-2.04: Adapt shoreline parks to sea level rise and salt water intrusion, using marshes and plant diversity                                 |                 | X                |      | Х                   | X      | 30 Yrs                                     |
| IN-2.05: Assess the current stormwater catchment potential of open space managed by the Recreation and Parks Department                      |                 |                  | X    |                     |        | 7 Yrs                                      |
| IN-2.06: Expand the StreetTreeSF Climate<br>Resilient Tree Planting Initiative   | Х               |                  | X    |                     | Х      | 5 Yrs                                      |
| IN-2.07: Complete the Extreme<br>Precipitation Study   | Х               |                  |      |                     |        | 2 Yrs                                      |
| IN-2.08: Complete a comprehensive assessment of combined flood risks for San Francisco   | X               |                  |      |                     | X      | 5 Yrs                                      |
| IN-2.09: Participate in US Army Corps of Engineers (USACE)/Port Flood Study  | Х               |                  |      |                     | Х      | 5 Yrs                                      |
| IN-2.10: Explore Increasing shade in Parks   | Х               |                  | Х    |                     |        | 5 Yrs                                      |
| IN-2.11: Assess current plant palettes and tree canopy needs to increase consideration of future climate conditions in the selection options | Х               | Х                |      |                     |        | 5 Yrs                                      |
| IN-2.12: Diversify water supply options year-<br>round by improving the use of new water<br>sources and drought management                   |                 |                  | Х    |                     | Х      | 30 Yrs                                     |
| IN-2.13: Develop a strategy to conserve and monitor water use by capital projects  | Х               |                  | Х    |                     |        | 5 Yrs                                      |



|   | Potential Funding<br>Source |                  |      |                     |        |                                   |
|---|-----------------------------|------------------|------|---------------------|--------|-----------------------------------|
| Strategy Code/Title   | General<br>Fund             | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated Timeline for Completion |
| IN-2.14: Develop a Long-term Vulnerability<br>Assessment and Adaptation Plan for the<br>Hetch Hetchy Regional Water System  | Х                           | Х                | Х    |                     |        | 2 Yrs                             |
| IN-2.15: Implement a Coastal Mulitmodal<br>Resilience Strategy  | Х                           |                  | Х    |                     | Х      | 5 Yrs                             |
| IN-2.16: Strengthen citywide efforts to conserve, restore, and steward biodiversity   | Х                           |                  |      | Х                   | Х      | Ongoing                           |
| IN-3.01: Complete studies, analysis, and capital projects to improve and expand the Emergency Firefighting Water System (EFWS)                                      | ×                           |                  | X    | X                   |        | 10 Yrs                            |
| IN-3.02: Improve the capacity of the Portable Water Supply System to fight fires following earthquakes and other large urban fires                                  | х                           |                  |      |                     | Х      | 5 Yrs                             |
| IN-3.03: Continue to mitigate wildfire hazards in SFPUC owned-watersheds to protect source water quality and minimize risk to SFPUC water and power infrastructure. | x                           | X                |      |                     |        | On-going                          |
| IN-3.04: Improve Fire Prevention in Recreation Areas  | Х                           | Х                |      |                     |        | Ongoing                           |
| IN-5.01: Conduct a system wide multi hazard vulnerability and operational assessment for Muni   | Х                           |                  |      |                     | Х      | 5 Yrs                             |
| IN-5.02: Reduce seismic and flood risk along<br>three miles of the San Francisco Waterfront<br>from Fisherman's Wharf to Mission Creek                              | Х                           | Х                | Х    | Х                   | Х      | 3 Yrs                             |
| IN-5.03: Continue to advance Sewer<br>System Improvement Program (SSIP)<br>projects to meet level of service objectives   | Х                           |                  | Х    |                     |        | 30 Yrs                            |



|  | Potential Funding Source |                  |      |                     |        |  |
|--|--------------------------|------------------|------|---------------------|--------|--|
| Strategy Code/Title  | General<br>Fund          | Special<br>Funds | Debt | Privately<br>Funded | Grants | Estimated<br>Timeline<br>for<br>Completion |
| IN-5.04: Implement the Pipe Replacement Prioritization Program   | Х                        |                  | Х    |                     |        | Ongoing                                    |
| IN-5.05: Continue to improve power distribution infrastructure to support new development and increase resiliency  |                          | Х                | Х    | Х                   |        | 5 Yrs                                      |
| IN-5.06: Improve Resilience and<br>Sustainability for regional dams and<br>ancillary facilities from probably maximum<br>flood (PMF) and maximum credit<br>earthquake (MCE) events |                          |                  | X    |                     | X      | 10 Yrs                                     |
| IN-5.07: Develop a Citywide Climate<br>Resilience Framework  | Х                        |                  |      |                     |        | 5 Yrs                                      |
| IN-5.08: Implement SFMTA<br>Communications & IT Strategy   | Х                        |                  | Х    |                     |        | 5 Yrs                                      |
| IN-5.09: Implement SFMTA Asset<br>Management & State of Good Repair<br>Strategy  | Х                        |                  | Х    |                     |        | 10 Yrs                                     |
| IN-5.10: Implement SFMTA Transit Fixed<br>Guideway Strategy  | Х                        |                  | Х    |                     |        | 5 Yrs                                      |

