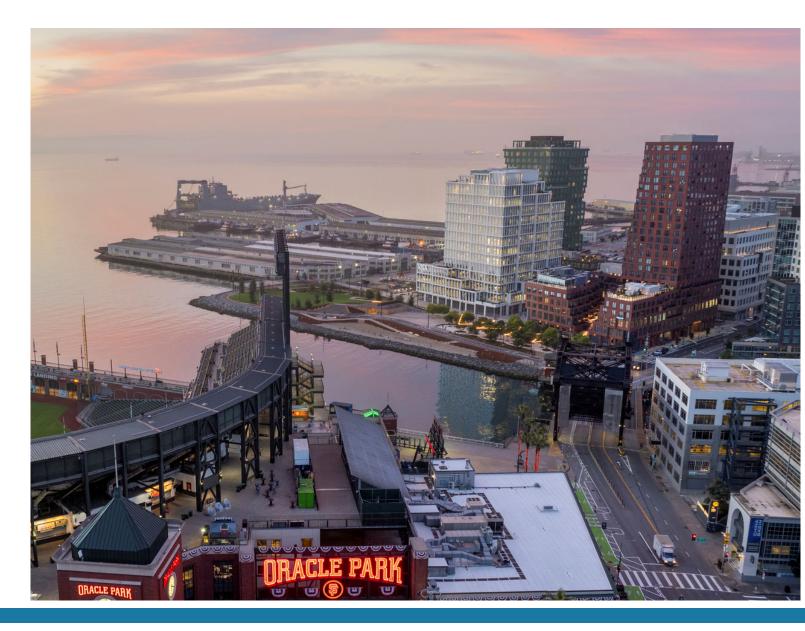
10 Yr Capital Plan FY 2026-35

CPC November 4, 2024





AGENDA

- Capital Accomplishments
- 10-Year Capital Need and Funding Gap
- Major Enhancement Projects
- Challenges and Opportunities



CAPITAL ACCOMPLISHMENTS

- China Basin Park
- Bayfront Park
- Building 49 at Crane Cove Park
- APEC: Pier 29 and Pier 9
- Resilience: USACE Draft Report
- SkyStar





10-YEAR CAPITAL NEED

| | Туре | Prior Plan | Change | Current Plan |
|----------------------|---------------------|------------|---------|--------------|
| State of Good Repair | Backlog | 1,166.9 | 150.4 | 1,317.3 |
| | Renewal | 797.6 | 95.1 | 892.7 |
| | One-Time | 276.6 | 118.0 | 394.6 |
| | Subtotal | 2,241.1 | 363.5 | 2,604.6 |
| Enhancements | WRP | 589.0 | (7.4) | 581.6 |
| | Enhancements | 670.6 | 1,557.9 | 2,228.5 |
| | Conditional Seismic | 641.8 | 39.1 | 680.9 |
| | Subtotal | 1,901.5 | 1,589.6 | 3,491.1 |
| | TOTAL | 4,142.6 | 1,953.1 | 6,095.7 |



UNFUNDED GAP

| | State of Good Repair | Enhancements | TOTAL |
|-----------------|----------------------|--------------|-------------|
| Need | 2,604.6 | 3,491.1 | 6,095.7 |
| Funding Sources | 698.8 | 2,810.1 | 3,509.0 |
| Unfunded Gap | 1,905.8 | 680.9 | 2,586.7 |
| Unfunded % | 73% | 20% | 42 % |



MAJOR ENHANCEMENTS

Development

- Pier 30/32 (new)
- Mission Rock
- Pier 70
- SWL 323 and 324
- Mission Bay Ferry Landing
- Waterfront





PIER 30/32

Phase 1-2

 Two residential buildings with ~15% inclusionary affordable housing

- Land dedicated for 100% affordable housing building
- 713 units total (25% affordable)

Phase 3

- Reconstruction of a single resilient pier with vertical improvements
- Strengthening of seawall at
 Project site
- Aquatic center and deep-water berth

MISSION ROCK

- Mixed-use development including residential, office, retail, exhibition, and parking uses 1,200 units of rental housing, 40% affordable units
 - 8 acres of parks and open space
- \$366 million in horizontal infrastructure enhancements including streets, sidewalks, and utilities through 2029
- Funding Sources



- Pre-paid ground leases
- Tax Increment from IFD
- Special Taxes from CFD

PIER 70 WATERFRONT SITE

- Between 1,645 3,025 units of housing, including 30 percent affordable units
- 9 acres of waterfront parks and open space
- \$383 million public-private partnership

Funding Sources

- Port Land and contributions
- Tax Increment from IFD
- Special Taxes from CFDs
- Started in 2018, with full build out in 10-15 years





CHALLENGES

- Accurate cost estimates for SOGR
- Resilience integration

OPPORTUNITIES

- Critical resilience improvements
- Development and revenue generating projects
- Expanding ferry transportation





QUESTIONS