

FY2026-35 Proposed Capital Plan Approval



February 24, 2025

CAPITAL PLANNING COMMITTEE

Agenda Item

Action Item:

Approval of the City & County of San Francisco's Proposed 10-Year Capital Plan

Capital Plan Discussions at CPC

Date	Topic
Nov 4	<ul style="list-style-type: none">Port of San Francisco Plan Update
Dec 2	<ul style="list-style-type: none">Treasure Island Capital Plan Update
Jan 13 - TODAY	<ul style="list-style-type: none">Draft Capital Plan Discussion (Overview, Pay Go, GO Bonds & Certificates of Participation)Recreation & Parks Department Capital Plan Update
Jan 27	<ul style="list-style-type: none">Public Works Capital Plan UpdateBuilding Our Future Capital Plan Update
Feb 10	<ul style="list-style-type: none">SFMTA Capital Plan UpdateReal Estate Division Capital Plan Update (HOJ, HSA, ART, Wholesale Produce Market)Department of Public Health Capital Plan Update
Feb 24	<ul style="list-style-type: none">Proposed Capital Plan Approval for Recommendation to BOS

Proposed Capital Plan

Changes since Jan 13

■ **GO Bond Program**

- Updated planned 2028 bond to “Waterfront Safety & Climate” to clarify program split between seawall and general fund decarbonization program.

■ **Accomplishments**

- Corrected number of miles of bike lanes maintained by SFMTA

■ **Economic & Neighborhood Development**

- Minor text edits in IPIC area plan narrative

■ **Infrastructure & Streets**

- Added Powell Streetscape to enhancement projects
- Minor update to PUC financial projections

■ **Public Safety**

- Minor text edits to JUV narrative

■ **Recreation, Culture, & Education**

- Added Embarcadero Plaza Improvements to enhancement projects
- Minor text edits to Library narrative
- Minor text edits to SFUSD narrative

■ **Transportation**

- Removed BART elevator modernization project from deferred project list
- Included additional funding details to TJPA Portal project
- Added Sea Level Rise & Flooding section and description of the Shoreline Protection Program to SFO narrative
- Minor update to SFMTA financial projections

Proposed FY2026-35 Capital Plan

Funding Overview FY26-35

Summary by Service Area FY 26-35

(in \$millions – includes all funding sources)	GENERAL FUND DEPTS	ENTERPRISE DEPTS	EXTERNAL AGENCIES	TOTAL
Affordable Housing	-	-	2,753	2,753
Public Safety	1,486	-	-	1,486
Health and Human Services	841	-	-	841
Infrastructure & Streets	2,262	11,063	-	13,325
Recreation, Culture, and Education	1,676	-	2,412	4,088
Economic & Neighborhood Development	-	3,871	3,326	7,197
Transportation	-	11,897	10,136	22,033
General Government	403	-	-	403
TOTAL	6,668	26,830	18,627	52,126

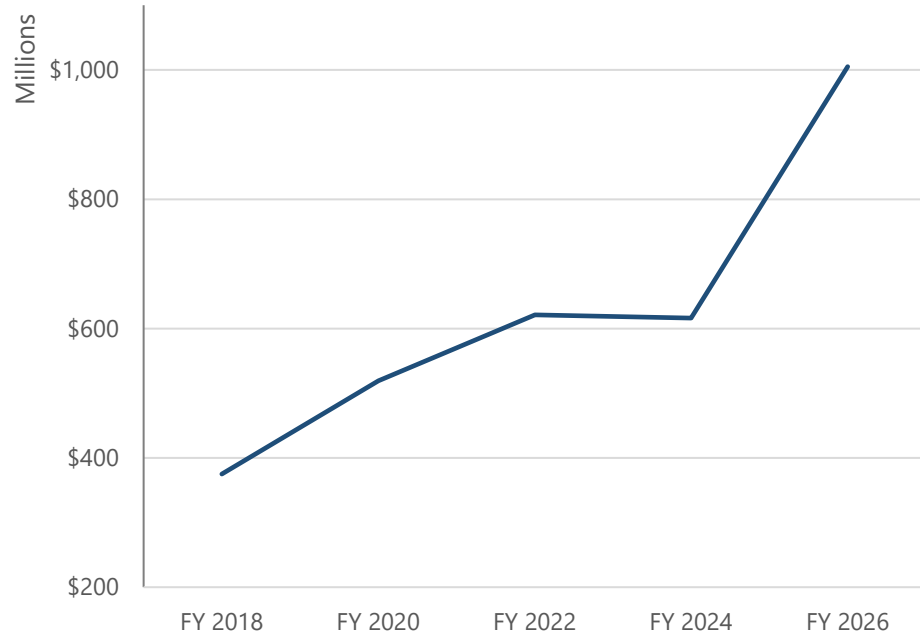
Proposed Pay-As-You-Go Program Policies and assumptions

- Pay Go funding level aims to restore and eventually exceed pre-pandemic funding levels
 - Recommend General Fund investment of \$149M in FY2026 growing by \$30M per year until FY2028, and \$25M per year thereafter
- Maintain Street Resurfacing Pavement Condition Index (PCI) target at 75
- ADA-related policy continues to prioritize barrier access removal and the ongoing Curb Ramps right-of-way program
- Maintain \$10M/yr for Enhancement projects

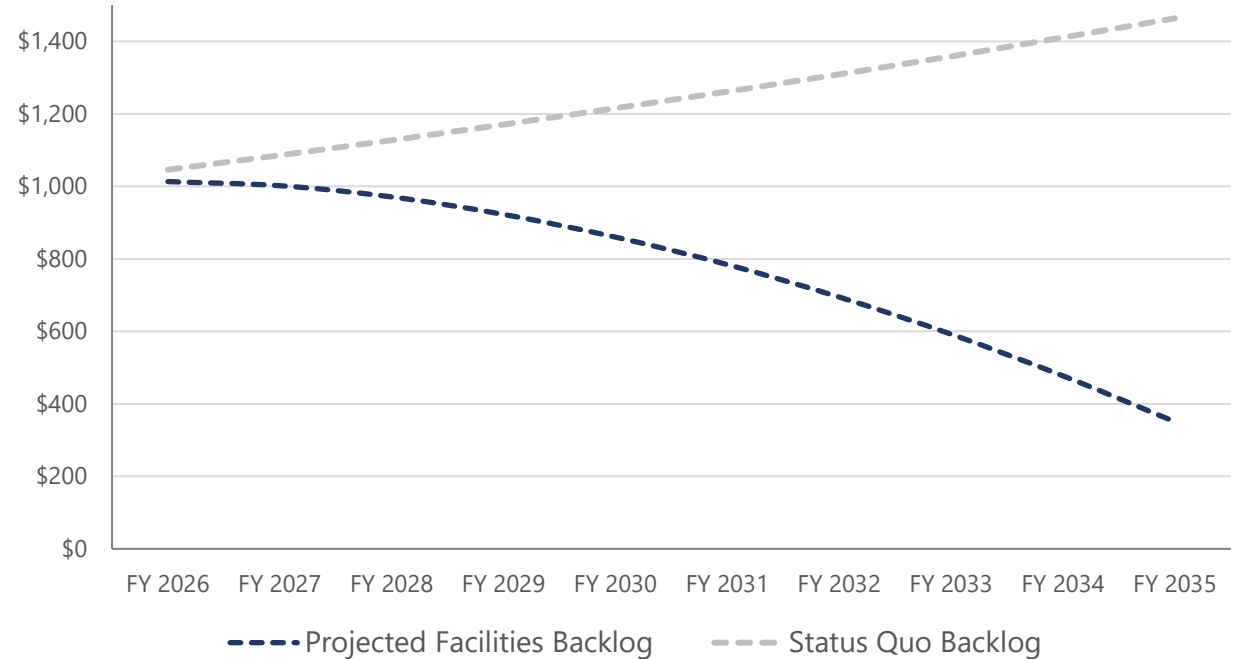
Pay-As-You-Go Program

Projected Facilities Backlog

FACILITIES BACKLOG OVER TIME



PROJECTED BACKLOG



- ORCP analyzes the City's deferred maintenance backlog every two years as part of the 10-Year Capital Plan update

- If funding levels are not restored to pre-pandemic levels, the City's deferred maintenance backlog will continue to increase at an accelerated rate (grey line)
- The blue line represents the projected backlog based on funding levels in the proposed Capital Plan

Proposed Debt Program

General Obligation (G.O.) Debt

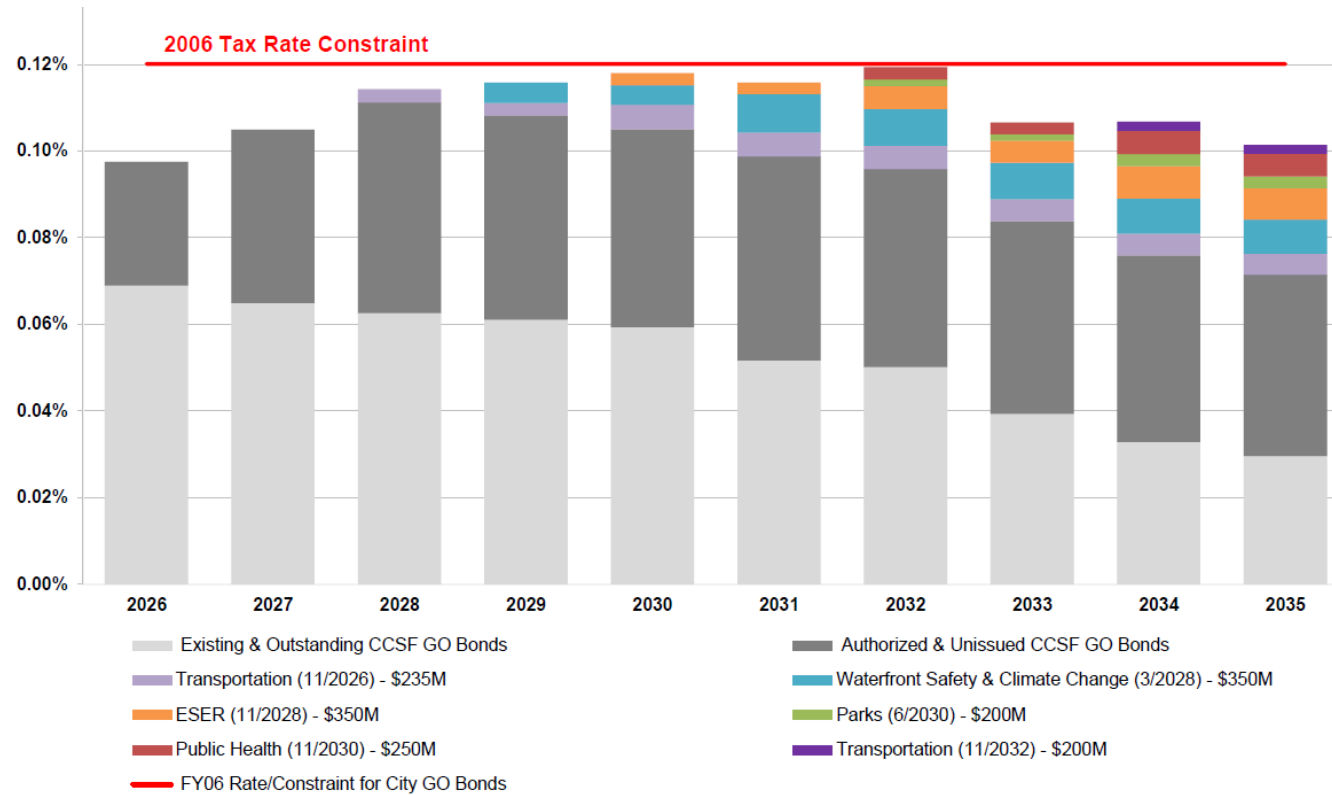
No changes since Jan 13 CPC meeting

Election Date	Bond Program	Amount (\$M)
Nov 2026	Transportation	235
Mar 2028	Waterfront Safety & Climate	350
Nov 2028	Earthquake Safety & Emergency Response	350
June 2030	Parks & Open Space	200
Nov 2030	Public Health	250
Nov 2032	Transportation	200
Nov 2034	Affordable Housing	200
Total		1,785

Proposed Debt Program

General Obligation (G.O.) Bond Capacity

No changes since Jan 13 CPC meeting



AV projection assumes AAB reserves in FY26, and growth of 0.52% in FY27, 2.63% in FY28, 3.18% in FY29, 3.28% in FY30, and 3% per year thereafter

Revised 11-26-24

No changes since Jan 13 CPC meeting

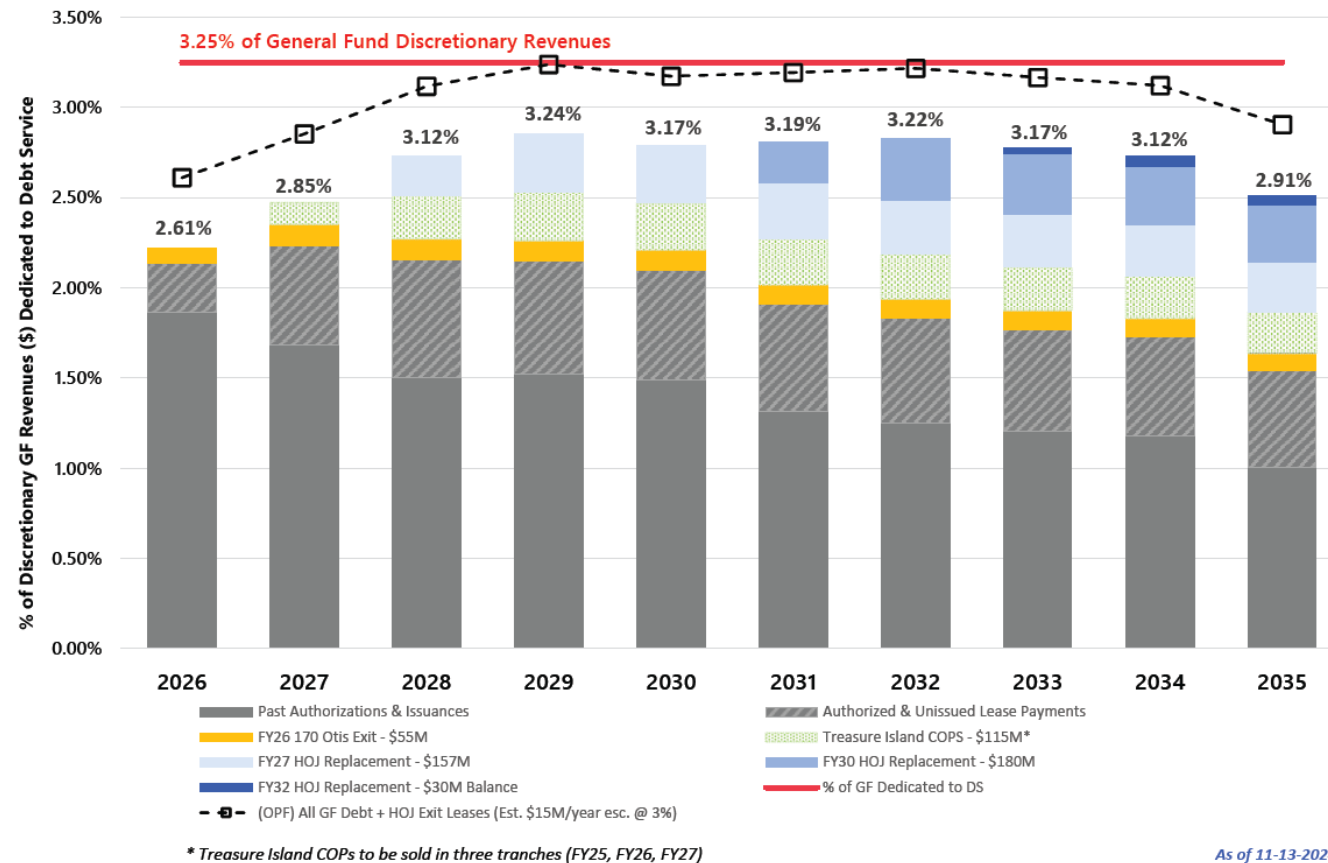
Proposed Debt Program

Certificates of Participation Schedule

Issuance	Proposed Project	Amount (\$M)
FY 2026	Relocation of HSA Headquarters	55
FY 2026	Treasure Island Infrastructure	50
FY 2027	Treasure Island Infrastructure	15
FY 2027	HOJ Replacement	157
FY 2030	HOJ Replacement	180
FY 2032	HOJ Replacement	30
Total		487

Proposed Debt Program Certificates of Participation Capacity

No changes since Jan 13 CPC meeting



CPC Feedback

What We Heard

- Funding capacity is out of sync with citywide needs and proposals
 - Need to work together to explore options to expand funding sources
 - G.O. Bond 2006 tax rate policy constraint
 - Ways to reduce or consolidate assets and develop cost-sharing partnerships
- Advance planning is critical in order to understand projects and leverage other resources
 - Pay-As-You-Go has limited funds for enhancements and planning
- Explore and develop creative solutions to reduce costs and streamline asset portfolio
 - Departments should bring consolidation strategies to CPC for discussion
 - Coordination between departments considering similar initiatives, such as expanding community space

Questions and Comments?

onesanfrancisco.org

An aerial photograph of San Francisco, California, showing the city's dense urban landscape, the Golden Gate Bridge in the distance, and the bay. A semi-transparent blue rectangular overlay is centered over the city, containing white text. The text reads: "There is only one San Francisco. Let's take care of it." At the bottom center of the image, there are three small white circles, likely a navigation or status indicator.

**There is only one San Francisco.
Let's take care of it.**

