

FY 2026-27 & FY 2027-28 Capital Budget **Overview and Process**



Office of Resilience and Capital Planning | March 9, 2026

CPC AGENDA

General Fund Dept Capital Budget

- **Discussion Item:** Capital Budget Overview and Process
 - Admin Code Section 3.21: CPC reviews the Capital Budget to ensure it aligns with recommendations in Capital Plan

- Today's Presentation
 - Budget Process and Timeline
 - Request Overview
 - Program Updates

- Upcoming CPC Presentations: Capital Budget Department Presentations

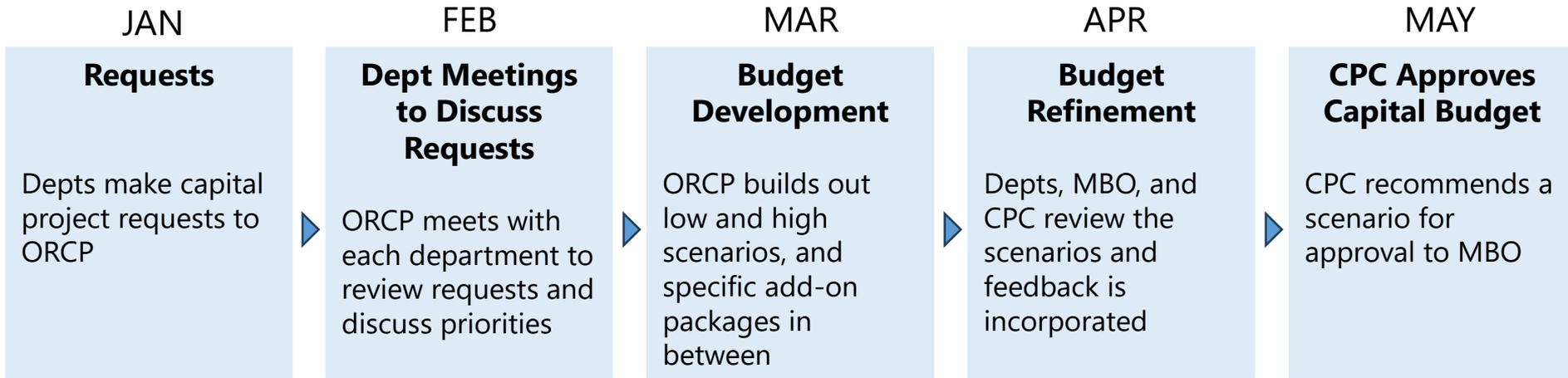
FY27 & FY28 Capital Budget Process



CAPITAL BUDGET PROCESS

Overview and Timeline

High-level Process



CPC Meetings (Capital Budget Related Items)



CAPITAL BUDGET PROCESS

Updated Scenario Approach

	BASED ON CAPITAL PLAN		Mid Scenario grouped into packages as described below	BASED ON 5-YR FINANCIAL PLAN	
	High Scenario (\$M)			Low Scenario (\$M)	
	FY27	FY28		FY27	FY28
General Fund	179.0	209.0		57.0	87.0
Certificates of Participation	-	-		25.0	TBD

Packages Approach

- Will still create a Low scenario (Based on amount budgeted in 5-year Financial Plan) and a High scenario (based on Capital Plan recommended amount)
- Instead of one Mid scenario, will instead group projects into \$10-15M (per year) “packages” to be added to the Low scenario
- This approach will give MBO additional flexibility in choosing an overall funding level, and communicate more clearly what is being invested in

FY27 & FY28 Capital Budget Request Overview



PREVIOUS CAPITAL BUDGET RECAP

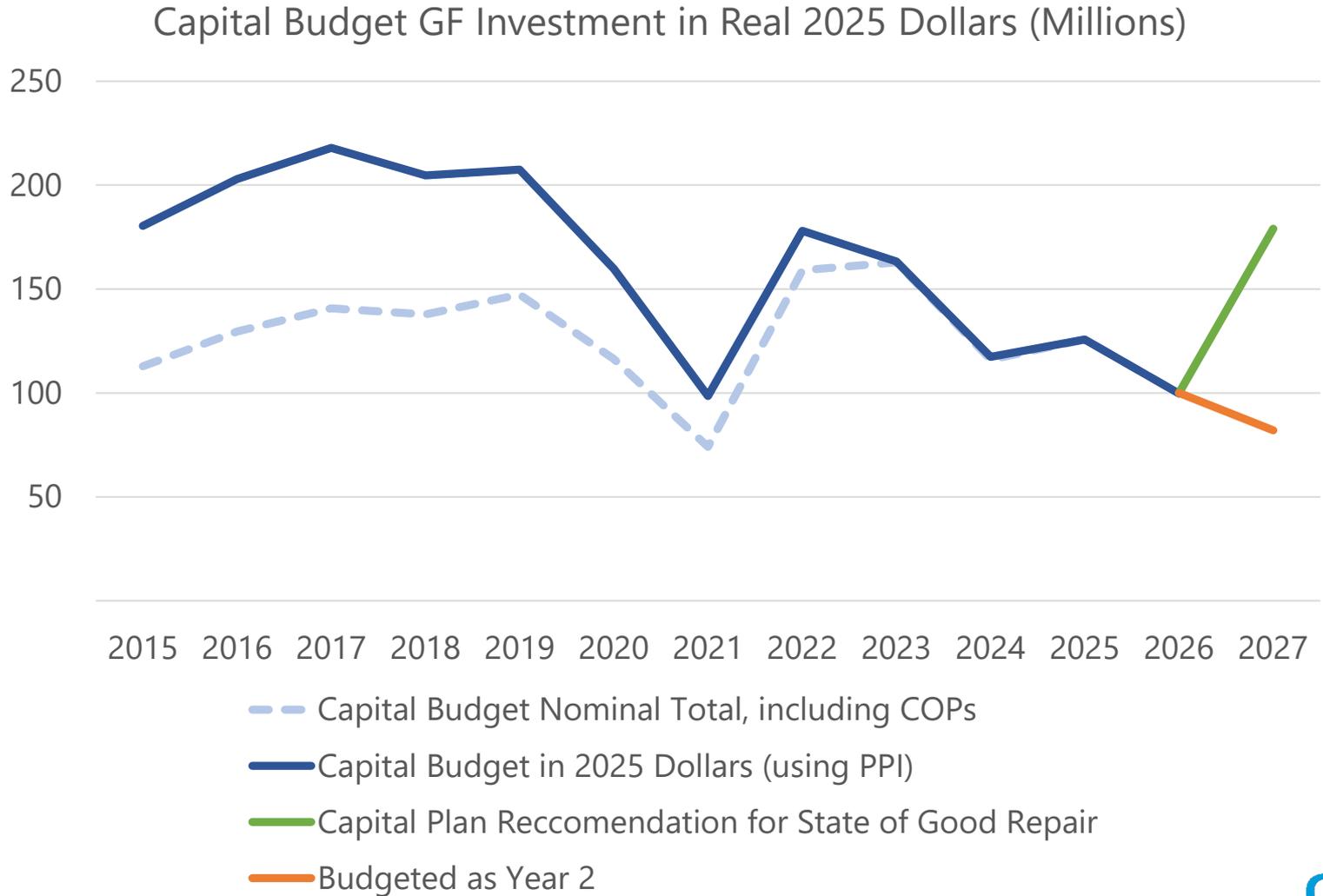
FY26 & FY27 Investment

- ▣ 2-Year GF Investment: **\$132M**
 - ▣ \$75M funded in FY26
 - ▣ \$57M funded in FY27

- ▣ Certificates of Participation: **\$50M**
 - ▣ \$25M in FY26 for Streets (23M) and Curb Ramps (2M)
 - ▣ \$25M in FY27 for Streets (23M) and Curb Ramps (2M)

PREVIOUS CAPITAL BUDGET

Decreasing Investment in Real Dollars (2025\$)



CAPITAL BUDGET

FY27 & FY28 Dept Requests

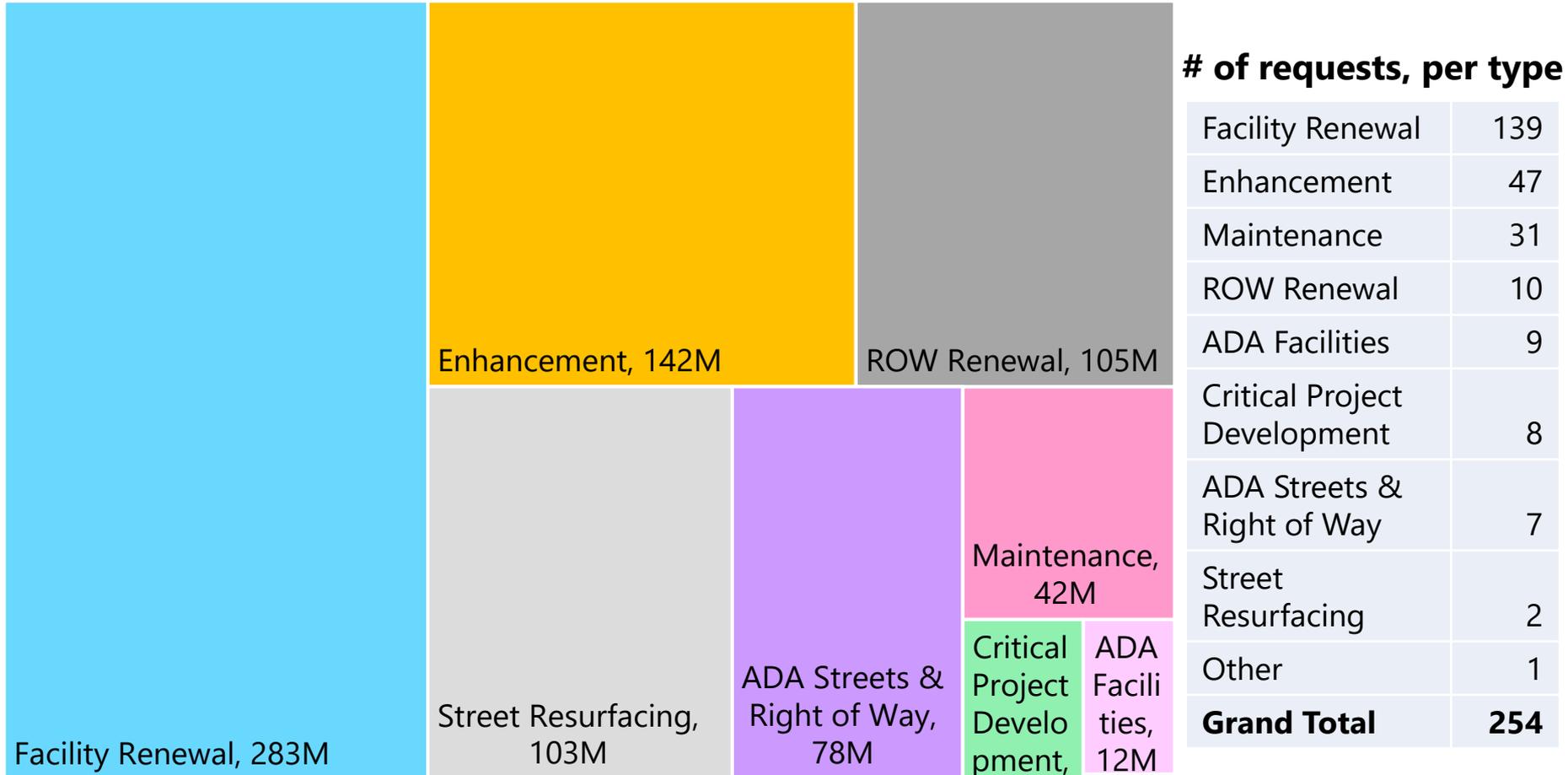
- **282** total project requests received
 - 254 General Fund requests, 28 Non-General Fund requests

<i>\$ in millions</i>	FY27 Requests	FY27 Capital Plan	FY28 Requested	FY28 Capital Plan	TOTAL Requested
General Fund	499	179	284	209	783 M
Non-General Fund	166	-	64	-	230 M
TOTAL	665 M	-	348 M	-	1,013 M

CAPITAL BUDGET

FY27 & FY28 Dept Requests

BY EXPENDITURE TYPE, GENERAL FUND TOTAL = \$783M



CAPITAL BUDGET

FY27 & FY28 Themes

- Critical need for maintenance funding
 - With decreasing capital investment in recent years, important replacements have been deferred, increasing the backlog
 - Departments are relying even more on maintenance funds to keep the lights on in the short term
 - **\$42M** of requests for maintenance in both years
- Imminent streets & right-of-way condition deterioration without sufficient funding levels
 - Limited COP capacity going forward, which in FY27 is **\$25M**, \$23M for Streets and 2M for Curb Ramps
 - Forecasted deterioration of street conditions without sufficient general fund dollars

CAPITAL BUDGET

FY27 & FY28 Mid Level “Packages”

▣ **ADA / Elevators**

- ▣ Projects related to improving accessibility and removing barriers
- ▣ Includes projects related to elevator repair, elevator modernization, sidewalk repairs, curb ramps, and other accessibility improvements

▣ **Emergency Power**

- ▣ Many departments discovered generator failures or vulnerabilities during the December 2025 power outage
- ▣ Includes projects related to generators, power control panels, and other electrical repairs and upgrades

▣ **Life and Safety**

- ▣ Projects critical to the safety of staff, residents, visitors, or patients
- ▣ Includes fire alarm and fire suppression systems and other life safety needs

▣ **Security**

- ▣ Critical need at ZSFG and other Public Health facilities
- ▣ Includes security system upgrades, access control, camera installation etc.

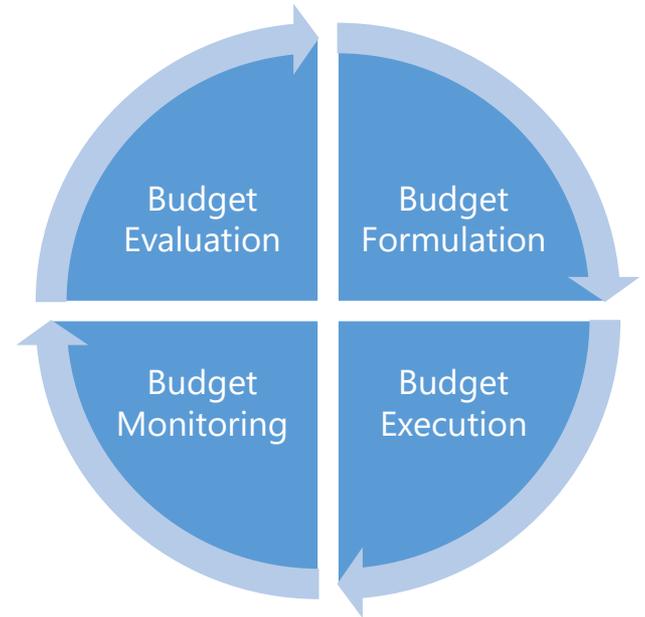
Capital Budget Program Updates



CAPITAL BUDGET PROGRAM UPDATES

Budget Monitoring and Evaluation

- Year-round budget monitoring and evaluation
 - Department check-in meetings
 - BvA reports using PeopleSoft data
 - Qualitative and quantitative approach
- FY26 Updates
 - Updated data pipeline and dashboarding tool to analyze and visualize capital project spenddown



CAPITAL BUDGET PROGRAM UPDATES

Budget Monitoring

Power BI ADM-GSA - ORCP Capital Budget Spend Down Report | Data updated 3/2/26

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Project table by Dept Data as of: 3/2/2026

Filter dept, then click a project to see more details in the lookup tables. This page is filtered for CPC project group and GF funds.

Department: All Project Name: All Fund: All FY: 2026

Project Spenddown

Project	Original Budget (selected dept)	Carryforward (selected dept)	Revised Budget (selected dept)	Spent (selected dept)	Revised Budget (all dept)	Total Spent (all dept)	% Spent (all dept)
10016766-ADAD Facilities Maintenance	\$469,455	\$813,008	\$1,096,383	\$108,515	\$1,096,383	\$108,515	10 %
10016793-AR Civic Collection Maint	\$141,957	\$393,211	\$535,168	\$308,835	\$535,168	\$308,835	58 %
10016794-AR Cultural Centers Maint	\$189,847	\$20,275	\$210,122	\$13,828	\$210,122	\$13,828	7 %
10016869-Fam Facility Maintenance	\$283,917	\$0	\$283,917	\$252,279	\$283,917	\$252,279	89 %
10016871-FD Underground Storage Tank Mo	\$518,233	\$918,436	\$1,436,669	\$1,334,606	\$1,436,669	\$1,334,606	93 %
10016875-FD Various Facility Maintenanc	\$1,145,927	\$885,859	\$2,031,786	\$766,325	\$2,031,786	\$766,325	38 %
10016877-HG Misc Fac Maint Proj	\$2,074,647	\$1,021,963	\$3,096,610	\$2,197,825	\$3,096,610	\$2,197,825	71 %
10016878-HL Dph-Facilities Maintenanc	\$1,792,436	\$369,228	\$2,161,664	\$2,030,936	\$2,161,664	\$2,030,936	94 %
10016881-Juv-Facilities Maintenance	\$2,737,982	\$3,729,793	\$6,270,330	\$2,300,936	\$6,270,330	\$2,300,936	37 %
10016942-RP General Facilities Maintena	\$550,000	\$163,311	\$683,311	\$732,630	\$683,311	\$732,630	107 %
10016944-RP Mather Facilities Maint	\$300,000	\$1,329	\$301,329	\$212,254	\$301,329	\$212,254	70 %
10016948-RP Marina YH Facilities Maint	\$0	\$0	\$0	\$0	\$0	\$0	0 %
10016949-Sci-Facility Maintenance	\$387,221	\$0	\$387,221	\$288,913	\$387,221	\$288,913	75 %

CAPITAL BUDGET PROGRAM UPDATES

Budget Monitoring Deep Dive: COP Program

As a part of budget monitoring, we completed an evaluation of the Critical Repairs and Recovery Stimulus (CRRS) COP Program

- ▣ **\$289M of COPs were appropriated to backfill shortfalls in the Pay Go program from FY22-FY26**
- ▣ This evaluation leveraged data to review all CRRS projects, resulting in saved money and better coordination
 - ▣ Identified potential re-allocations, which will be presented to CPC with the budget scenarios

Questions or Comments

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