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290 Malosi Street,  
Photo Credit: Bruce Damonte



Casala at 1491 Sunnydale Ave,  
Photo Credit: Amy Sullivan



53 Colton,  
Photo Credit: Bryon Lindsey

# Affordable Housing

## Mayor's Office of Housing and Community Development

- **Distributed more than \$200 million via 370 grants** to local community-based organizations.
- **Provided \$21 million in direct rental assistance** to more than 3,000 vulnerable households impacted by the economic downturn of the pandemic via more than a dozen community-based organizations.
- **Celebrated ten groundbreakings and 12 grand openings** for affordable buildings totaling 2600 affordable housing units since 2020.
- **Converted 665 units from privately owned to permanently affordable** through the Small Sites Program.
- **Brought low-cost wireless internet to HOPE SF communities** through a partnership with The San Francisco Housing Authority and The Department of Technology.

## Office of Community Investment & Infrastructure

- **Funded and leased 151 newly completed units** of affordable housing.
- **Approved \$137.8 million in predevelopment and construction loans** toward the development of 671 affordable units in Mission Bay South, Transbay, and Hunters Point Shipyard Phase 1.

- **Constructed 140 new affordable housing units** in Mission Bay South.
- **Sold approximately 60 affordable units** to families earning 80%-100% of Area Median Income (AMI).

## San Francisco Housing Authority

- **Sunnydale:** Achieved 100% lease up on Phase 1A-1/1A-2 containing 167 apartments with 125 as public housing replacement units.
- **Sunnydale:** Progressed on Phase 1A-3 which includes construction of 170 apartments and 20,000 square feet of neighborhood amenities.
- **Sunnydale:** Received site permit for Block 1 Community Center in April 2022 with Construction targeted for December 2022.
- **Sunnydale:** Started construction on Herz Playground Recreation Center in November 2022.
- **Sunnydale:** Received application approval for Megaphase (Blocks 1B, 1C and 3C) by Planning in July 2022 and sent Infrastructure Basis of Design Submittal to Public Works in August 2022.
- **Potrero:** Completed Phase 1 with construction of Block X and all 53 public housing replacement units are leased and occupied.
- **Potrero:** Commenced construction of 118 permanent replacement units in Phase 2/Block B.

## Treasure Island Development Authority

- **Constructed 105-unit Maceo May Apartment project** for occupancy in early 2023, providing supportive housing for formerly homeless and low-income veterans.
- **Broke ground on the 138-unit Star View Court**, the second 100% affordable housing site on Treasure Island, which will be ready for occupancy in 2024.

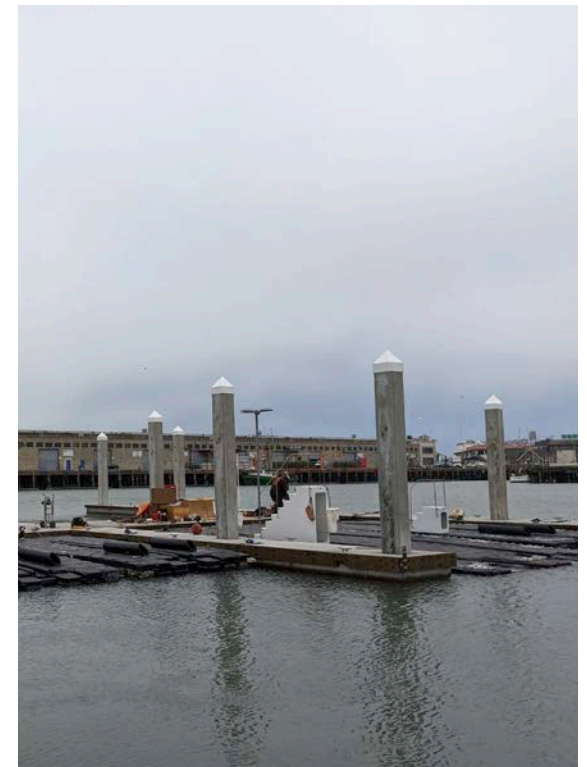




Yerba Buena Island



Crane Cove Park



Police Berth

# Economic + Neighborhood Development

## Office of Community Investment & Infrastructure

- **Mission Bay:** Constructed 18 open space parcels totaling over 24 acres, over 39,000 linear feet of streets and underground utilities, four storm water pump stations and one sanitary sewer pump station.
- **Transbay:** Completed the redesign and construction portion of Folsom Street between Clementina and Tehama.
- **Shipyard Candlestick:** Constructed 14 open space parcels with approximately 9,000 linear feet of streets and underground utilities.

## Port

- **Completed work at Crane Cove Park,** a seven-acre bayfront park with a beach, a large lawn area, a picnic area with tables, and direct access to the water for wading and kayak launching.
- **Constructed new roadway in the southern waterfront** extending 19th Street to the Pier 70 development project site.
- **Improved the Pier 1 backup generator** to ensure electrical reliability to the Port's Emergency Operations Center.
- **Upgraded the fire suppression system** at Pier 26.
- **Completed the police berth** at Hyde Street Harbor.
- **Integrated racial equity impacts** in the most recent capital project selection process.

## Planning Department

- **Completed the Southeast Rail Station Study (SERSS)** exploring options for future station locations on the Caltrain corridor in southeastern San Francisco.
- **The Housing Element was approved** by the Planning Commission and Board of Supervisors in January 2023. The Housing Element 2022 Update is San Francisco's first housing plan centered on racial and social equity.

## Treasure Island Development Authority

- **Street Improvement Permits (SIPs) were issued** and final subdivision maps were recorded for the first three subphases on Yerba Buena and Treasure Islands. Right-of-way improvements under the SIP are nearly complete.
- **Completed construction of the first residential development** on Yerba Buena Island. Residents' move-ins began in June 2022.
- **Completed new water storage reservoirs** on Yerba Buena Island.
- **Completed geotechnical improvement of new wastewater treatment plant** and electrical switchyard site. Construction of the plant is anticipated in 2024.
- **Secured \$20 million for affordable housing and transportation improvements** under the Affordable Housing and Sustainable Communities (AHSC) grant program.

- **Secured \$30 million for roadway improvements** on Yerba Buena Island under the Infill Infrastructure Grants (IIG) program.
- **Received five land transfers from the Navy** comprising 336 of the 463 acres to be transferred.

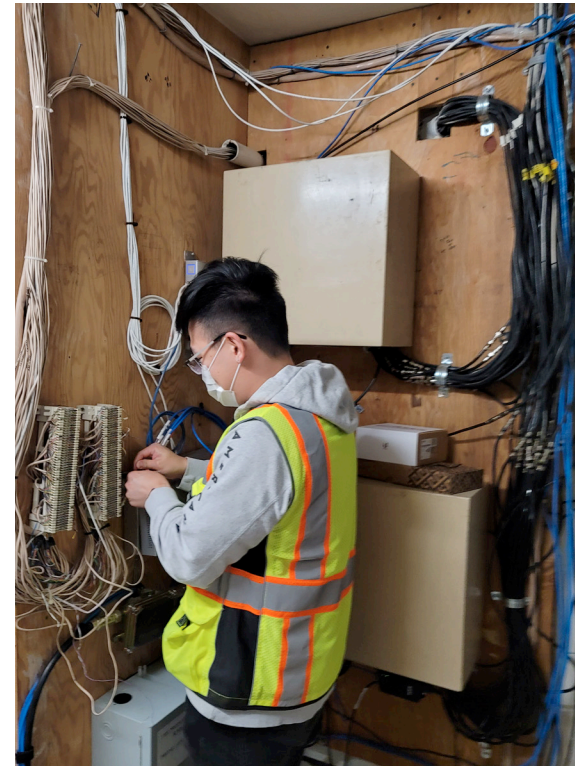




City Hall



Animal Care and Control



Fiber to Housing

# General Government

## Office of the City Administrator

- **Acquired 822 Geary and 629 Hyde** for the Department of Public Health's Behavioral Health Program.
- **Acquired 1236 Carroll** for the San Francisco Fire Department's new Fire Training Facility relocating from Treasure Island.
- **Acquired seven properties** for the Department of Homeless and Supportive Housing.
- **Converted City Hall domestic hot water** to be electrically generated.
- Completed 25 Van Ness and commenced 1 South Van Ness **All Gender Restroom Conversions**.
- **Submitted creek restoration permit** for 500 Log Cabin Ranch.
- **Completed Phase II and relocation of the District Attorney out of the Hall of Justice** and into 350 Rhode Island, which is a LEED Gold building.
- **Completed relocation of Adult Probation out of the Hall of Justice** and into 945 Bryant Street.
- **Completed Animal Care and Control relocation to 1419 Bryant Street.** The facility offers training space and increased resilience to power disruptions.
- **Completed improvement project at the Treasure Island Administrative Building** to repair spalling concrete, repaint front façade and enhance the lobby space.
- **Opened new exhibit space** at Treasure Island Museum.

## Department of Technology

- **Connected over 8,096 units in 63 affordable housing sites with free broadband internet access** over the last 4.5 years through the Fiber to Housing (FTH) Project.
- **Expanding FTH** to an additional 5,700 units in 54 affordable housing buildings before the end of the fiscal year 2023.
- **Installed over five miles of fiber backbone cable** and preparing an additional 19 miles for fiber cable installation before the end of fiscal year 2023.





City Gardens



Clinical Lab Upgrade



Building 5 Seismic Upgrade



# Health + Human Services

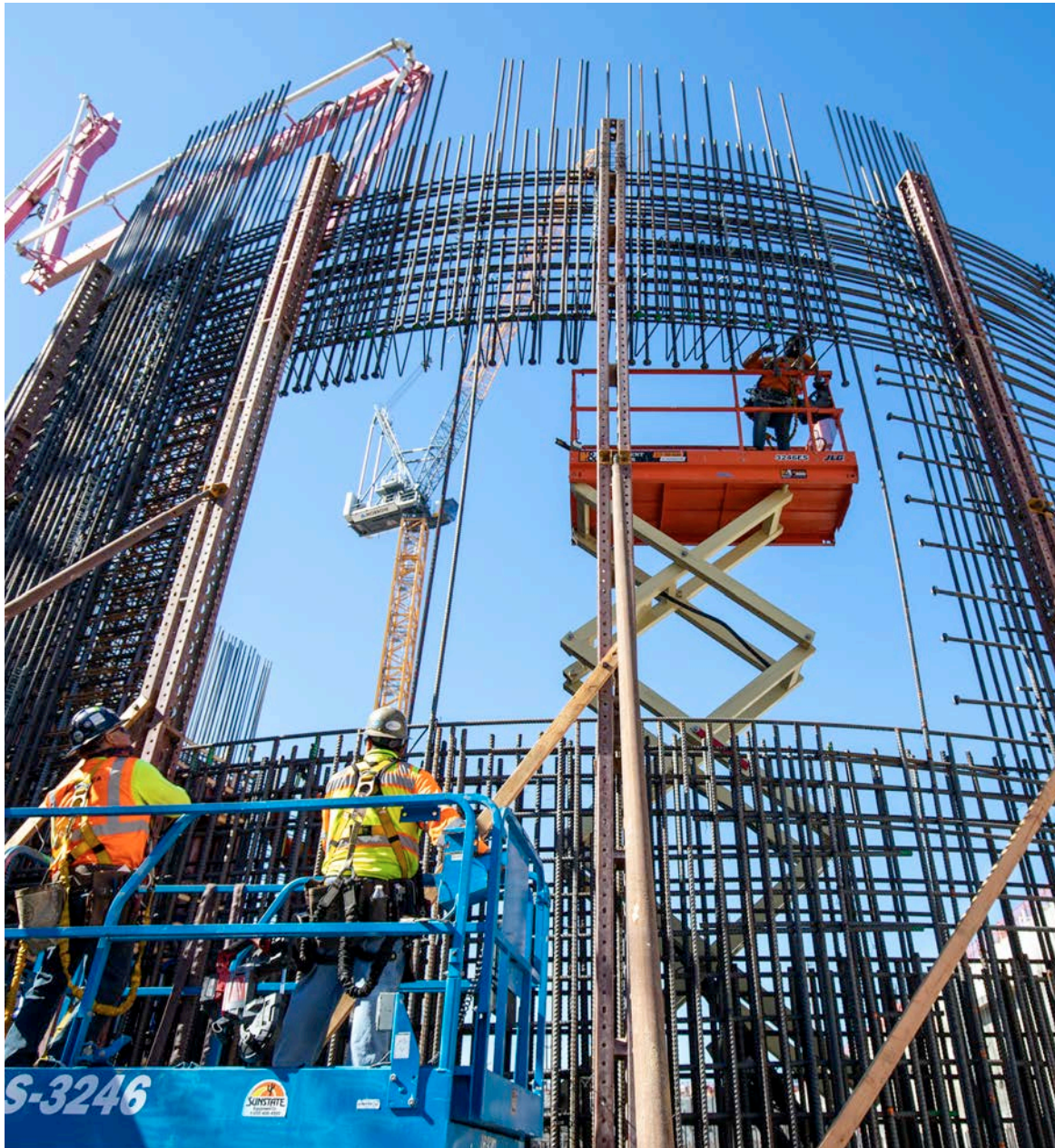
## Department of Public Health

- **Commenced investments for Mental Health San Francisco**, including construction, acquisition, development, improvement, expansion, rehabilitation, and preservation of priority properties.
- **Acquired properties for Crisis Stabilization Unit and Overdose Prevention Program** at 822 Geary St./629 Hyde St.
- **Completed renovations for Overdose Prevention Program** at 444-6th St.
- **Completed Drug Sobering Center** site lease and renovation.
- **Completed programming and schematic planning for Chinatown Public Health Center** seismic retrofit with 100% construction documents targeted for completion by Summer 2023.
- **Completed construction documents and permitting for renovation of M&O Wings of Laguna Honda Hospital**. Project will relocate approximately 400 DPH staff from 101 Grove St. and employees from leased buildings and other seismically poor buildings in the Civic Center area.
- **Completed construction documents to relocate Adult Immunization Travel Clinic** from 101 Grove to 27 Van Ness Ave.
- **Construction progressed at new Public Health Lab** at Zuckerberg San Francisco General with completion targeted for early 2024.
- **Completed construction of Maria X Martinez Health Resource Center** with successful clinic relocation from 101 Grove in September 2022.
- **Completed Southeast Health Center Phase 2 construction** of new 20,000 square feet with clinic opened July 2022.
- **Completed Maxine Hall Health Center seismic retrofit and modernization** with clinic re-opened in October 2021.
- **Completed Castro Mission Health Center seismic retrofit and modernization** with clinic re-opened August 2022.
- **Commenced seismic upgrade to Building 3 at Zuckerberg San Francisco General (ZSFG)** with ADA improvements and new finishes for administrative functions.
- **Continued ZSFG Building 5 improvements** including electrical work, demolition, Phase I seismic retrofit, and space expansions.
- **Continued ZSFG Psychiatric Emergency Services expansion and renovation** with early demolition and hazardous material abatement underway.
- **Achieved 85% construction on UCSF Research Building at ZSFG** with relocation of UCSF staff into the new Research Facility phased from Summer 2023 to Fall 2023.
- **Completed feasibility study for Laguna Honda Simon Theatre Cooling Center** to provide a safe meeting space for residents on extremely hot days.
- **Completed installation of dry fire suppression system** in the Laguna Honda Hospital server rooms.
- **Completed Nurse Office Emergency Power Project at Laguna Honda Hospital** to provide partial emergency power with full emergency power project planned.
- **Removed fuel tank that fed former gas boiler** that was replaced with an electric unit at Laguna Honda Hospital.

## Human Services and Homelessness and Supportive Housing

- **Completed construction of two Navigation Centers:** Lower Polk Transition Age Youth Navigation Center and the Bayview SAFE Navigation Center.
- **Acquired 888 Post**, the site of the Lower Polk Transition Age Youth Navigation Center using 2020 Health and Recovery G.O Bond proceeds.
- **Completed rehabilitation work at the Hamilton Family Shelter** at 260 Golden Gate.
- **Began scoping rehabilitation work at two other City-owned emergency shelters** to commence in summer 2023.
- **Completed accessibility assessments** of the three City-owned emergency shelters sites, funded in partnership with the Mayor's Office of Disability.
- **Acquired six buildings with 625 units of permanent supportive housing** for people experiencing homelessness.





Biosolids Facility Construction



Mountain Tunnel at Hetch Hetchy



Street Tree Planting



# Infrastructure + Streets

## Streets and Rights-of-Way

- **Street resurfacing:** Repaved and maintained 918 street blocks, maintaining the City's Pavement Condition Index at 74 for 2021.
- **Curb ramps:** Constructed 2,104 curb ramps.
- **Street structures:** Inspected 188 and repaired 70 street structures.
- **Street tree planting and establishment:** Inspected 53,949 trees and maintained 22,500 trees.
- **Sidewalk improvement and repair:** Inspected the sidewalk condition of 60 blocks and repaired more than 93,235 square feet of sidewalks.

## Public Utilities Commission

- **Opened new Southeast Community Center** as a cultural center for the city's southeast communities. This facility features workplaces, community rooms, and other open space amenities is a community hub with programing and social services.
- Completed five **Regional Water System projects.**
- Completed **Alameda Creek** Diversion Dam Fish Passage Facility.
- Completed construction of the **East Bay Regional Park District Water System.**
- Completed the **San Andreas Pipeline No. 2 Replacement project.**
- Completed approximately 88% of construction of the San Francisco **Westside Recycled Water Project.**

- Completed construction of several **groundwater wells and treatment facilities.**
- **Replaced 13 miles of water mains** in San Francisco.
- Continued progress towards completion of **the Sewer System Improvement Program (SSIP)**, now about 52% complete overall.
- Continued construction of the **New Headworks Replacement Project** with completion of Scope 1 and 2.
- Continued construction of the **new Biosolids Facility Project** with completion of Scope 1 for demolition and utility relocation.
- Completed the first of five annual Hetch Hetchy system shutdowns for construction of the **Mountain Tunnel Improvements Project.**
- Completed Access Improvements at **O'Shaughnessy Dam.**
- Completed approximately 25 metered Wholesale Distribution Tariff (WDT) **interconnections.**
- Completed the installation of four **solar electric projects.**
- Completed maintenance and repairs of the **substations serving the San Francisco Airport.**
- Completed the substructure installation of all conduits and vaults running along **Bay Corridor Transmission Distribution** area.
- **Negotiated limited Settlement on Service to Affordable Housing projects.**
- **Launched the CleanPowerSF Heat Pump Water Heater incentive program.**

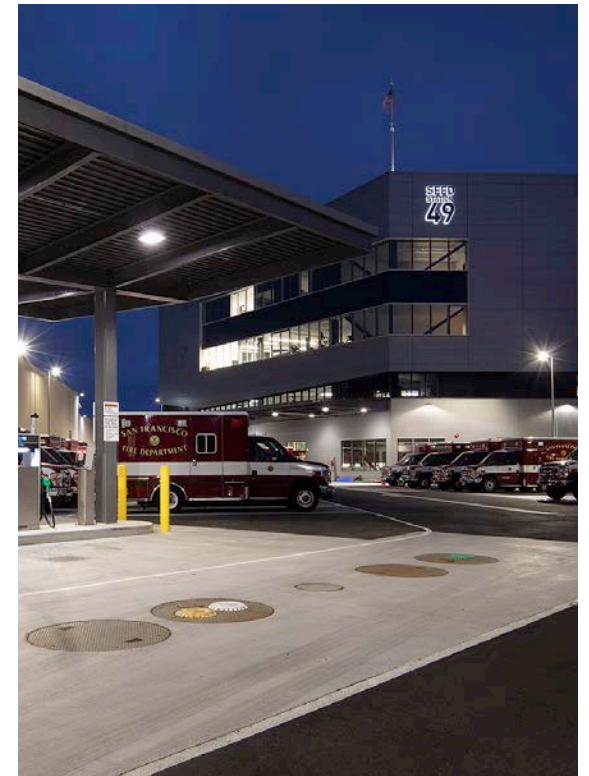
- Began enrolling customers into the CleanPowerSF **SuperGreen Saver program.**
- Developed and launched the **Solar Inverter Replacement Program.**



Fireboat Station at Pier 22 1/2



Forensic Services Division,  
Photo Credit: Bruce Damonte



San Francisco Fire Station 49 and Ambulance Yard



# Public Safety

## San Francisco Fire Department

- **Completed the floating fire station project** to replace Fireboat Station 35 at Pier 22 1/2.
- **Secured two adjoining parcels of land for the Department's new Fire Training Facility** with planning and design work currently underway.
- **Completed construction on the new Ambulance Deployment Facility** at 2241 Jerrold Avenue.
- **Completed generator replacement** at Station 2, with a notice to proceed on replacement at Stations 37 and 44. Design, permitting, and bid processes underway for emergency generator replacement projects at Stations 14, 18, and 19.
- **Completed Station 14 HVAC system** comprehensive upgrade and replacement.
- **Completed hose tower removal work** at Fire Stations 6, 11, 12, 21 and 38.
- **Completed shower improvements** at Station 34.
- **Progressed on Emergency Firefighting Water System (EFWS) projects** in collaboration with the Public Utilities Commission. Anticipated completion of construction on Pump Station 2 in early 2023. EFWS pipeline construction completed on parts of 19th Avenue as well as new developments in Mission Bay, with anticipation of construction completion in April 2023 of the Clarendon supply pipeline.

## San Francisco Police Department

- **Completed facility fire panel upgrades** in Richmond, Mission, and Taraval stations.
- **Moved staff into the newly completed Forensic Services Division/Traffic Company** Evans building.
- **Installed security fencing for department/fleet vehicles** at Pier 96, Academy and Morris lot.
- **Installed security camera upgrades** for Taraval, Egbert, Police Headquarters.
- **Completed academy sewer replacement**, redirecting incoming water from above ground.
- **Completed mechanical, electrical, and plumbing work** at Bayview and Tenderloin stations.
- Initiated **Mission Police station** structural improvement project.

## Other Public Safety Accomplishments

- **Funded the renovation of the County Jail #2 kitchen** with the construction of this project to be completed and fully operational by November 2022.
- **Completed the Sheriff's Department Facilities Master Plan**, documenting current and future capital needs across its jails and other facilities.
- Completed Sheriff's Department **Infrastructure Improvement Study**.
- **Completed the update to a fully integrated electronic security system** throughout County Jail #2.
- **Completed engineering phase of High-Pressure Boiler Replacement Project** at Juvenile Probation Administrative Building.



Francisco Reservoir Park



Clarendon Alternative Elementary School



Sky Gate, Civic Art Collection



Rossi Pool



# Recreation, Culture + Education

## Parks and Open Space

- **Completed new Golden Gate Park Bandshell Parking Lot** providing 20 new ADA parking spaces and improved ADA access for the Golden Gate Park shuttle.
- **Improved ADA access to the Civic Center Plaza** with areas of new paving.
- **Began construction of ADA improvements at Stow Lake and Union Square.** ADA improvements for Golden Gate Park Middle Lake and Louis Sutter Playground in McLaren Park going to bid.
- **Improved curb ramps** in Harding Park parking lot and within Golden Gate Park underway.
- **Completed major renovations at three Neighborhood Parks in Equity Zones** including the remediation of 900 Innes, Garfield Aquatic Center and Bayview Playground improvements.
- **Completed Rossi Pool renovation.** All Rec and Park pools have been completely modernized and renovated.
- **Completed four partial renovations** and capital improvements at neighborhood parks, two of which fall within RPDs Equity Zone.
- **Completed construction of two newly acquired parks** at Francisco Reservoir and Shoreview Park and launched the planning process for a future new park at 11th & Natoma.
- Completed renovations at **nine playgrounds.**
- Completed six improvement projects at our **Citywide Parks.**

## Arts and Cultural Departments

- **Progressed the pre-action fire sprinkler system at the Asian Art Museum,** including completed pipe replacement work, progressed generator installation, and achieved 85% construction on temper switch installation.
- Advanced the retrofit and renovation of the **African American Art & Culture Complex** and the **Mission Cultural Center for Latino Arts.**
- **Completed programming study for SOMArts** with a focus on necessary retrofit, renovation, and replacement projects.
- **Completed conservation, restoration, and structural reinforcement projects** within the Civic Art Collection across San Francisco.
- **Advanced maintenance and vandalism abatement for Civic Art Collection,** completing 29 separate vandalism abatement projects.
- Completed the engineering condition survey, mock-up and ROM for **metal restoration and corrosion project for the De Young Museum tower.**
- **Completed about 80% of the masonry restoration** for The Court of Honor at Legion of Honor.
- Completed lighting study and mock-up of lay lights shades project in several galleries in the **Legion of Honor museum.**
- **Completed the Opera House Seating Replacement** and Improvement Project for ADA accessibility in July 2022.
- **Completed the Opera House Taxi Ramp Awning,** mitigating the infiltration of water into the building's main electrical room.

## Educational Agencies

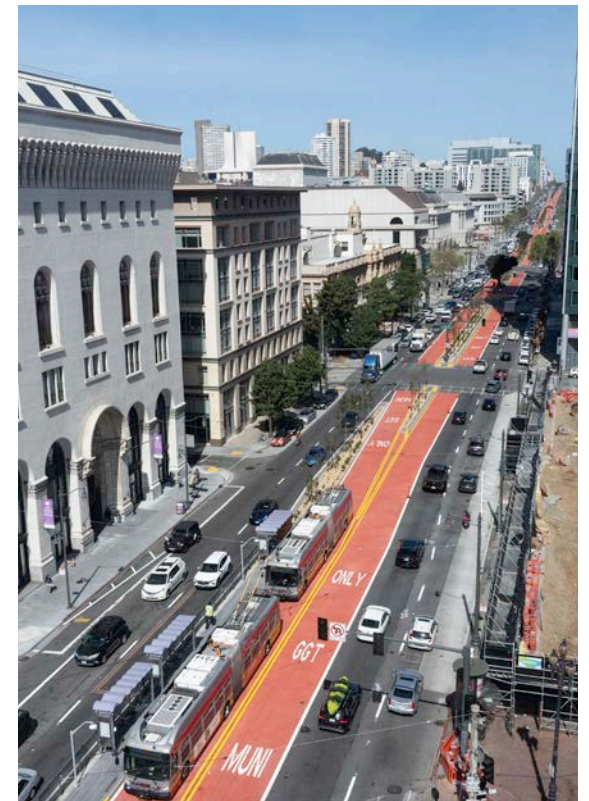
- Completed major overhaul and renewal of all public and staff **elevators at the Main Library.**
- **Completed a new facility at the Main Library lower level** for the Library's Delivery Services unit including a state-of-the-art library material sorting machine, and related new offices and workspaces.
- Completed design and received bids for the **Mission Branch Library renovation** with \$24.7 million in project funding.
- **Completed renovations for the SF History unit** at its leased archival storage facility located at 750 Brannan Street.
- Major renewal work is progressing at the **Library's Support Services Building.**
- **Prepared to repair City College facilities** using Proposition A funds to make necessary seismic retrofit and earthquake safety improvements, and upgrade buildings and facilities for energy-efficiency.



Courtyard 3 Connector at SFO



Central Subway, Chinatown Station



Van Ness Avenue



# Transportation

## San Francisco Municipal Transportation Agency

- **Completed the Van Ness Improvement Project** where improvements include red transit only-lanes, new landscaping, and pedestrian and accessibility improvements.
- **Completed the first phase of the Geary Rapid Project**, which has helped revitalize one of San Francisco's busiest corridors with more reliable bus service, safer streets, upgraded utilities and new trees.
- **T-Line Phase II/Central Subway:** In January 2023, the T Third starts its historic new route, providing a direct Metro connection between Sunnydale and Chinatown-Rose Pak Station, with the completion of the T-Line Phase II project, the Central Subway. The Central Subway Project improves public transportation in San Francisco by extending the Muni Metro T Third Line through SoMa, Union Square and Chinatown. By providing a direct, rapid transit link between downtown and the existing T Third Line route on 3rd Street, the Central Subway will vastly improve transportation to and from some of the San Francisco's busiest, most densely populated areas.
- **Completed the first phase of the 16th Street Improvement Project** from Potrero to Third Street, which made community-informed improvements including transit lanes, new pedestrian bulbs, new ADA ramps at each intersection, new streetlights, 50 new trees along 16th Street, and new sewer and water pipes.

- **Completed the first phase of the L Taraval Improvement Project** have made pedestrian crossings safer, increased accessibility and improved transit reliability for our customers.
- **Improved the speed and reliability of our most popular bus lines** by creating temporary emergency transit lanes.
- **Implemented the city's first neighborhood-wide 20-mph zone**, reducing speed limits in the Tenderloin, where every street is on San Francisco's "High Injury Network."
- **Completed Quick Build projects on key corridors**, like Williams Avenue, Townsend Street, Golden Gate Avenue, Folsom Street and Leavenworth Street — using tools like lane reductions, crosswalk upgrades and daylighting to slow down vehicle speeds and increase visibility, safety and comfort for pedestrians.
- **Grew the city's bike network by approximately 50 miles** by increasing connectivity between many of San Francisco's neighborhoods.
- **Added approximately 43 miles of Slow Streets** during the pandemic.

## San Francisco County Transportation Authority

- Started construction of the **Southgate Road Realignment Project**.
- **Completed Presidio Parkway's infrastructural improvement** on Route 101/Doyle Drive, to integrate the roadway into Presidio National Park.

## San Francisco International Airport

- **Completed Phase 3 in Harvey Milk Terminal 1 Boarding Area B** for a total of 25 gates in May 2021.
- **Completed the secure connector between Terminal 2 and Terminal 3** of the Courtyard 3 Connector project.



