

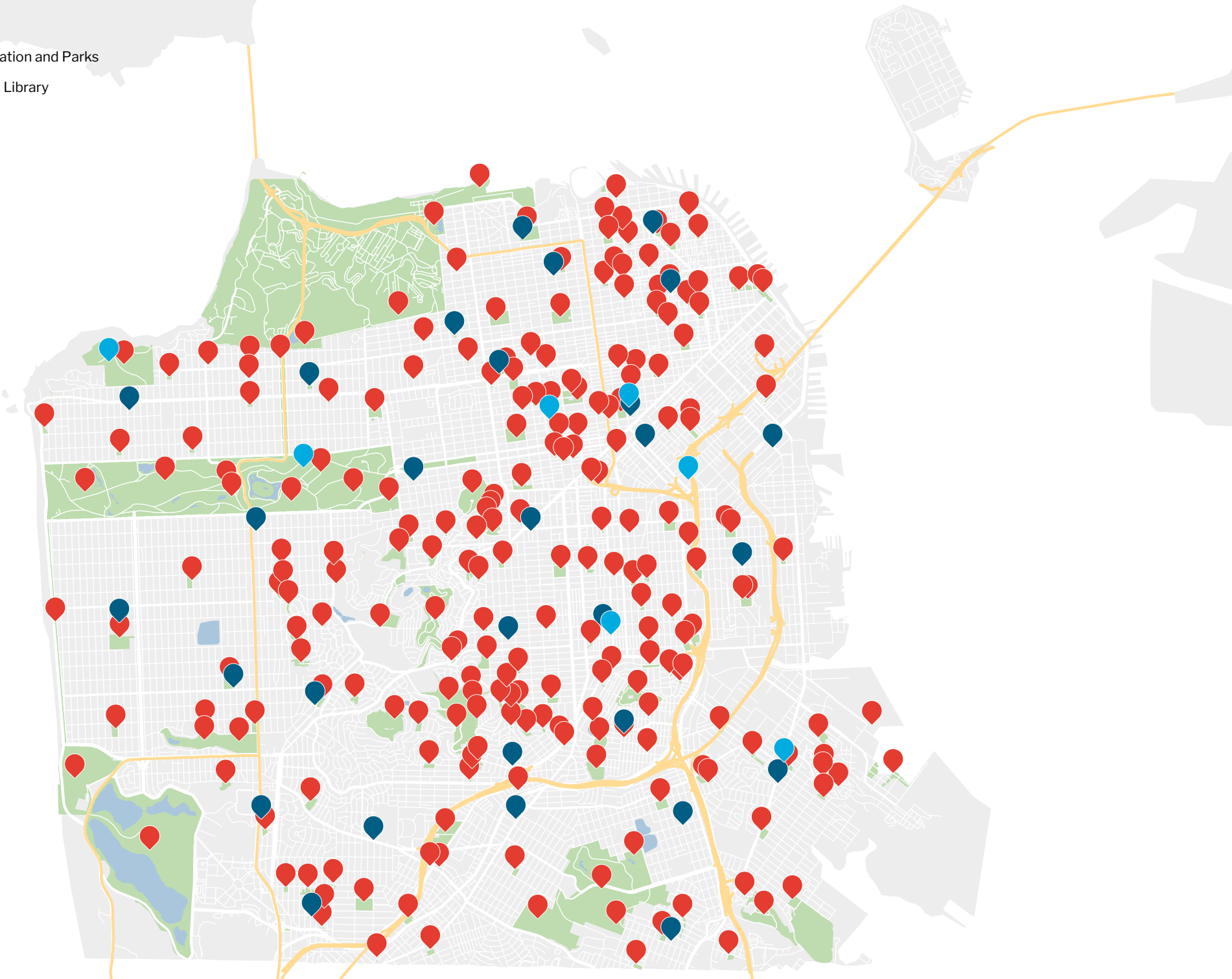


12. Recreation, Culture + Education

194	Overview
196	Renewal Program
197	Enhancement Projects
205	Deferred Projects
206	Emerging Projects
210	Financial Summary

RECREATION, CULTURE + EDUCATION FACILITIES

- Recreation and Parks
- Public Library
- Arts



12. RECREATION, CULTURE + EDUCATION

REC: Recreation and Parks Department

AAM: Asian Art Museum

ARTS: Arts Commission

FAM: Fine Arts Museums

SCI: Academy of Sciences

WAR: War Memorial and Performing Arts Center

LIB: San Francisco Public Library

CCSF: City College of San Francisco

SFUSD: San Francisco Unified School District

The Recreation, Culture, and Education Service Area encompasses much of what makes San Francisco a rich and vibrant city. San Francisco's park system has more accessible green space than any other municipality in the United States. Dog play spaces, golf courses, urban trails, natural areas, and urban agriculture are all part of the City's recreational portfolio. The Main Library and 27 branch libraries provide free and equal access to information as well as diverse literary and educational programs, and they are increasingly relied upon to meet San Francisco's resilience challenges. Our City museums—the Asian Art Museum, de Young Museum, Legion of Honor, and Academy of Sciences—showcase wide-ranging exhibitions and complement the City's own civic art collection of over 4,000 objects and monuments. An essential part of the City's social and cultural fabric is our student body; each year San Francisco Unified School District serves approximately 50,000 students, and City College of San Francisco serves approximately 14,000 full-time equivalent students. These San Francisco institutions honor the City's cultural histories while embracing the promise of the future.

Overview

San Francisco’s recreational, cultural, and educational resources drive our quality of life and underlie our shared experience as a city. Keeping these institutions in a state of good repair is a priority. Within each subsection of this chapter, projects are discussed in the following order: Parks (REC), Cultural Facilities (AAM, ARTS, FAM, SCI, WAR), and Educational Institutions (LIB, CCSF, SFUSD).

Parks

The Recreation and Parks Department administers more than 225 parks, playgrounds, and open spaces, including two outside the city limits. The system includes 27 recreation facilities, nine swimming pools, five golf courses, and numerous sports venues. The Department’s responsibilities also include the Marina Yacht Harbor, the San Francisco Zoo, Camp Mather, and the Lake Merced Complex.

In June 2016, the voters of San Francisco approved Proposition B, a set-aside of the City’s General Fund for the Recreation and Parks Department to fund ongoing and one-time capital needs. These General

Fund dollars complement the voter-approved Neighborhood Parks and Open Space General Obligation Bond program. The bond program is comprised of measures that passed in 2008, 2012 and 2020. Park facilities are also supported by the Open Space Fund, a property tax earmark approved by voters in 2000. With these resources, the Recreation and Parks Department aims to continue making progress against the department’s substantial deferred maintenance needs.

The Recreation and Parks Department uses its asset lifecycle management tool to support planning efforts for deferred maintenance and renewals. First populated in 2019, with ongoing updates by the Department as well as the database proprietor, the database calculates deferred maintenance requirements and costs. The Department also has a comprehensive capital planning process to address the development, renovation, replacement, and maintenance of capital assets, as well as the acquisition of real property. A capital expenditure plan with the biannual budget is a requirement of Proposition B and includes an equity analysis using Recreation and Parks Commission-adopted metrics.

Cultural Facilities

With some of the oldest and newest construction in the City’s capital portfolio, San Francisco’s cultural institutions present a wide range of needs. From repairing the roofs of the Legion of Honor and Opera House, to protecting the de Young and Academy of Sciences against the foggy conditions in Golden Gate Park, to restoring the publicly held Civic Art Collection, the City’s arts agencies have distinct capital needs.

In November 2018, San Francisco voters approved Proposition E, which allocates 1.5% of the base hotel tax to arts and cultural purposes through the Hotel Room Tax Fund. Proposition E will provide a set-aside for various arts and cultural services including grants and a cultural equity endowment. Arts-related capital projects such as those at the City’s cultural centers would be an eligible use for the Arts Commission from this source which is expected to continue with an annual baseline for capital.

Educational Institutions

Following the completion of the \$196 million Branch Library Improvement Program (BLIP), the San Francisco Public Library is in the process of addressing the three outstanding branches not renovated during BLIP, beginning with the renovation of the Mission Branch Library, followed by the renovation of the Chinatown Branch Library, and lastly, the construction of a new Ocean View Branch Library. The Library's mission is evolving as access to technology has increased, and technology has taken on a greater role in information literacy. The City is committed to serving local communities' needs into the future and continues to program our spaces accordingly.

Although City College of San Francisco and the San Francisco Unified District do not fall within the City's administrative purview, descriptions of their capital priorities are included here to provide a comprehensive look at the infrastructure needs in this Service Area. San Francisco voters approved an \$845 million bond for CCSF in 2020, and SFUSD is planning a 2024 G.O. Bond ballot measure.



Mission Cultural Center for Latino Arts

Renewal Program

The overall renewal needs for the City's Recreation, Culture, and Education facilities total nearly \$3 billion over the next 10 years. Given funding constraints, the Plan recommends nearly \$482 million from the General Fund and other local sources to meet these needs, as shown in Chart 12.1.

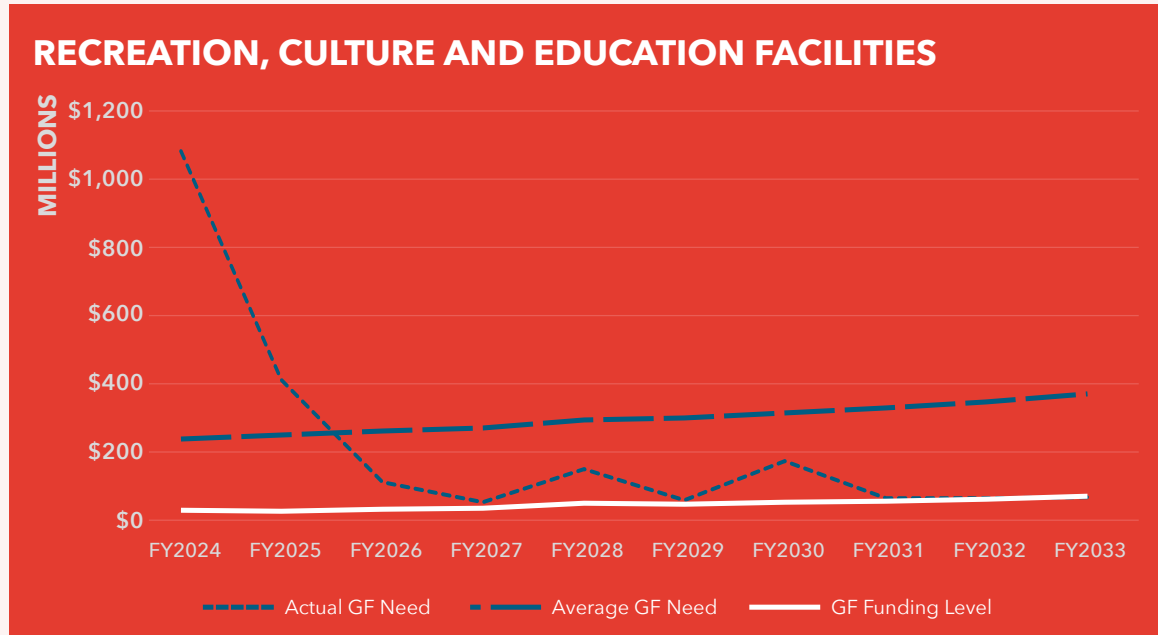


CHART 12.1

Priority parks renewal needs include pathway improvements, court resurfacing, and playfield and playground repairs. There are also several major roof and exterior renewal needs across this service area, including Palace of Fine Arts roof, Opera House roof, Main Library roof,

branch library building envelopes, and the De Young Tower Exterior.

Capital needs for CCSF and SFUSD are not included in the renewal curve. CCSF has identified \$900 million in planned capital projects over the next 10 years, which still

leaves a deferred maintenance backlog of \$1.7 billion. Planned CCSF renewal projects include utility infrastructure replacement, boiler and roof repairs, and district-wide asphalt, concrete, and painting projects. SFUSD completed facility condition assessments in 2022 to help determine priorities, timing, and costs. This data will be used to develop a Facilities Master Plan that will guide capital expenditures over the next 5-year period. G.O. bonds, which are subject to voter approval, will be the primary source of funds for these projects.

Enhancement Projects

Project Name	Description
REC – Neighborhood Park Projects & Open Space Improvements	<p>Neighborhood parks typically include a mix of facilities and amenities, such as playgrounds, courts, fields, clubhouses, restrooms, and dog play areas. This program focuses on improving and modernizing facilities to provide recreational opportunities that meet current and future demand. New investment is needed to modernize the system, increase open space and recreational opportunities, improve the quality of park experience, and address currently unmet as well as future needs in high growth areas. These projects often have partnership investment, which are developed along with the projects, particularly for projects delivered from the Community Opportunity Fund.</p> <p>This program will receive \$24 million from the 2020 Health and Recovery G.O. Bond. Additional funding is expected from the REC set-aside within the General Fund and the planned 2030 G.O. Bond, pending voter approval.</p>
REC – ADA Improvements to Parks Facilities	<p>In coordination with the Mayor’s Office on Disability (MOD), this program includes disability access improvements to specific sites and facilities, advanced by ADA complaints and needed barrier removals. Corrections include bathroom modifications, walkway and pathway paving to compliant accessible slopes, ramp and stair handrails, and provision of accessible parking. Current projects include a Barrier Removal Project at Louis Sutter Playground (Planning Phase), the renovation of the perimeter path at Stow Lake (Construction Phase), and repaving existing asphalt paths along the southern edge of Jefferson Park. Additional work is being done in Golden Gate Park including the renovation of curb ramps and pathways. \$1.8 million has been identified for ADA work at Harding Park. The Botanical Garden Bookstore is a potential future project. REC is also leveraging grants and other capital funds where possible to support this program.</p> <p>The planned funding for this program is \$800,000 per year from the REC set-aside within the General Fund. MOD continues to receive complaints related to physical access within this portfolio and may make additional requests from the General Fund.</p>
REC – Buchanan Street Mall Improvements	<p>Buchanan Street Mall is comprised of five consecutive blocks of green space, asphalt paths, and underperforming playgrounds from Eddy Street to Grove Street. Presently within the five blocks are several temporary gardens, tree planters, seating areas, decorative lighting, and interactive sculptural multimedia installations that explain the neighborhood’s history. Developed through a robust community process, the project is intended to reinvigorate a long-underfunded community by creating a place that serves as a primary gathering place for the neighborhood, starting with the blocks between Eddy Street and Golden Gate Avenue and McAllister and Fulton Streets. Core design elements on all five blocks include new pedestrian lighting, new planting areas, pathways and seating areas, the memory walk, and stormwater retention features. New children’s play areas will be constructed on the two northernmost blocks; communal gardens on the two southernmost blocks and Turk-Golden Gate; and microenterprise kiosks on the three central blocks. Other program highlights include a new lawn, stage, picnic and BBQ areas, a multiuse sports court, and full basketball court. The project is still seeking additional funding for utility contingency, the memory walk, and microenterprise kiosks.</p> <p>This project’s total budget is \$27 million, including \$2 million from the 2020 Health and Recovery G.O. Bond, \$5.8 million from Prop 68 funding, \$3.9 million from ORLP grant round 5, \$1.3 million from the General Fund, \$835,000 from the Let’s Play SF Fund, \$900,000 from TPL in-kind, \$3.9 million from SF PUC Green infrastructure funding, \$4.8 million from CA State budget allocation, and \$3.6 million expected from Market Octavia Impact Fees.</p>
REC – Buena Vista Park	<p>Buena Vista Park is a 36-acre park and includes a children’s play area, dog play area, tennis courts, restroom facilities, park maintenance facilities, trails, pathways, and landscaped and natural areas. The park contains one of the City’s few remaining coast live oak groves on its northern side. Improvements include the restoration and repair of the pathway network on the park’s interior.</p> <p>This project is budgeted at \$3 million, funded by the 2020 Health and Recovery G.O. Bond.</p>

Enhancement Projects

Project Name	Description
REC – Chinatown/Portsmouth Square Improvements	<p>The much-needed improvements to Portsmouth Square will create a central community space that is safe and welcoming to all, including the many residents of nearby affordable housing. The proposed project design was informed by community feedback with majority support from Chinatown community. The proposed project will renovate the existing park with a new children's play area, exercise equipment, plazas, shade structures, seating areas, wayfinding, signage, sidewalks, landscaping, terraces, ramps, and a new 8,300-square-foot clubhouse. The proposed project will also re-waterproof the roof of the Portsmouth Square Garage located underneath the park and portions of the adjacent streets and sidewalks, seismically upgrade portions of the parking garage, and demolish and remove the pedestrian bridge spanning Kearny Street that connects Portsmouth Square with 750 Kearny Street. An Environmental Impact Report for the project was completed and certified in January 2022, and the Notice of Determination was filed in February 2022.</p> <p>This project is estimated to cost \$72 million and will receive \$54 million from the 2020 Health and Recovery G.O. Bond and \$6 million from State funding. The project has previously received \$10.8 million in Transit Center Community Facilities District funding and plans to use \$500,000 of Downtown Park Fund fee revenue.</p>
REC – Citywide Parks	<p>Together, San Francisco's citywide serving parks – Golden Gate Park, John McLaren Park, and Lake Merced Park – comprise almost 2,000 acres of open space, each with vast, ongoing capital needs. This program renovates and improves park features, including restoration of natural features, recreational assets, trails, connectivity and access at these citywide parks. This program also includes the new Gardens of Golden Gate, a newly developed entity that comprises the Botanical Garden, Japanese Tea Garden and the Conservatory of Flowers.</p> <p>This program will receive \$18 million from the 2020 Health and Recovery G.O. Bond.</p>
REC – Community Garden Improvements/GROW Center	<p>REC's Urban Agriculture Program manages 42 Community Gardens across the city where volunteers can grow produce and other plants for personal use. The program is currently implementing outstanding critical life safety improvements before shifting into addressing deferred maintenance projects and enhancing site amenities. The program's main project is the SF GROW (Garden Resource Outreach and Workshop) Center that will renovate the McLaren Park Horse Stables in Louis Sutter Playground to be reused as staff offices and a new environmental center for the REC Urban Agriculture and Community Gardens Program.</p> <p>The project will add new uses within the existing building's envelope will include a kitchenette, an accessible restroom, open floor plan offices with one enclosed office to, and a visitor room, which will be open to the public as an educational and community outreach center. The grounds around the building will have demonstration garden space with raised planters, a composting storage area, a prefabricated greenhouse, a chicken coop, a beehive growing space and a location for picnic tables and benches for community gathering purposes.</p> <p>This program is anticipated to cost \$5.5 million over 10 years with \$2.5 million identified for the SF GROW Center. Sources for this program include Open Space Funds, 2020 Bond Community Garden funds.</p>
REC – Crocker Amazon Playground	<p>Crocker Amazon Playground is a host to numerous athletic fields, tennis and basketball courts, two concrete bleacher structures and a clubhouse. It is a regional hub for ground sports athletics, soccer, lacrosse, baseball and softball, and an important community facility for the neighborhood. The department is engaged in a potential public-private partnership with the San Francisco Giants to support equitable access through a variety of youth enrichment programs, such as baseball, softball, academic support, etc. Identified opportunities could include renovation of the baseball diamonds, ancillary structures, and other amenities including educational facilities, restroom improvements, security, pathways, parking improvements, site amenities, and potential development of multi-use natural grass areas.</p> <p>This project is estimated to cost \$38 million. The project will receive \$15 million from the 2020 Health and Recovery G.O. Bond. An additional \$15 million is expected from a San Francisco Giants grant.</p>

Enhancement Projects

Project Name	Description
REC – Gene Friend Recreation Center	<p>Located in an area where open space and recreation opportunities are limited, this facility is heavily used by children, seniors, and people who live and work in the SoMa neighborhood – which is also one of the city’s fastest growing neighborhoods. REC collaborated with the Trust for Public Land on a feasibility study and concept plan, which replaces the existing facility with one almost twice the size. The new facility would include a double basketball court gym, two multi-purpose rooms, a large exercise room and a new kitchen. The project includes improved lighting, security, and new outdoor amenities: a basketball court, plaza space and landscape, and playground. The Recreation and Park Commission approved the concept design in September 2019, and construction is anticipated to begin in Summer 2023.</p> <p>This project is estimated to cost \$59.3 million. The project will receive \$30 million from the 2020 Health and Recovery G.O. Bond and \$520,000 from TPL in-kind grant. \$1.8 million has already been received from 706 Mission impact fees, and 1 million from the 5M development. Previous funding also includes \$27.8 million from Eastern Neighborhood and Central SoMa impact fees, which are not yet available due to pandemic-related market impacts. REC has identified sources to fill the project funding gap (\$16 million), with the understanding that these sources will be reimbursed once impact fees are available.</p>
REC – Herz Playground New Recreation Center	<p>Herz Playground, situated on the southeast corner of John McLaren Park, serves the Visitacion Valley and Sunnydale neighborhoods. The Herz Recreation Center project includes the construction of a new recreation center within the park. The new facility will be approximately 11,500 square feet and feature an indoor basketball court, bleachers, office space, a multi-purpose room, restrooms, and other spaces for storage and building systems equipment. Outdoor improvements will include a plaza at the entrance, installation of adult fitness equipment, a new nature exploration and picnic area, lighting, removal of hazardous trees, and pathway improvements to connect the park with the Sunnydale community and neighboring Community Center that will be developed as part of the HOPE SF Sunnydale redevelopment.</p> <p>This project is estimated to cost \$26.1 million. The project will receive \$10 million from the 2020 Health and Recovery G.O. Bond. In collaboration with HOPE SF, the Department is developing a partnership agreement estimated at \$10 million that consists of both funding and services. Details are still being finalized. Of the \$10 million, \$5 million will go towards site preparation and services. Additional funding sources include \$1.5 million from the Federal Appropriations process and \$600,000 of General Fund.</p>
REC – India Basin / 900 Innes	<p>Located in the Bayview-Hunters Point neighborhood the 900 Innes property, acquired in 2014 as a brownfield, was remediated under phase 1 of the India Basin project in 2022. Development of the 900 Innes Property began in Fall 2022. By connecting the site to adjacent India Basin Shoreline Park, REC will be able to create one grand waterfront park, close a critical gap in the San Francisco Bay Trail, and increase access to open space in an under-served area of the city. Along with planned improvements to India Basin Open Space funded by the adjacent housing development, a 20-acre network of new and/or improved open space will be created. With an emphasis on access, social equity, waterfront recreation, sea level rise resiliency, and marsh and wetland habitat, this project will feature pedestrian and bicycle shoreline access, passive open space, fishing areas, tidal marshes, plazas and event spaces, picnic areas, site furnishings, and historical and educational displays.</p> <p>The India Basin / 900 Innes project is projected to cost \$200 million. The project will receive \$29 million from the 2020 Health and Recovery G.O. Bond. \$25.8 million will be allocated to 900 Innes Park Construction with the difference expended on the previous phase, 900 Innes Remediation. Other sources for 900 Innes Park Construction and India Basin Shoreline Park include \$65.1 million from four state grants and \$26.5 million from private sources. Secured sources fund the design contract and 900 Innes Park Construction. Partially funded phases of the project include India Basin Shoreline Park development and the Equitable Development Plan that includes site activation. REC is in the process of launching a private fundraising campaign, along with pursuing public grants, to bridge the funding gap to complete all initiatives of the project.</p>

Enhancement Projects

Project Name	Description
REC – Jackson Playground	<p>The renovation of Jackson Playground will ensure the continued operation as an important local and regional resource and create a vibrant and safe open space for children and adults to enjoy for generations to come. The 4.9-acre Jackson Playground is located in Potrero Hill and occupies an entire city block. Jackson Playground includes picnic areas, tennis, and basketball courts, two ball fields, a children's play area and clubhouse. REC, in collaboration with the Friends of Jackson Park (FoJP) community group, have worked on a design for the renovation of the park. Environmental review for REC's preferred plan at Jackson Playground was completed in 2022. Improvements will include reorientation and renovation of some existing park amenities such as the sports fields, construction of a new playground, and the relocation, renovation, and extension of the historic clubhouse.</p> <p>This project is estimated to cost \$42.6 million. To date, the project has received \$2.8 million in private funding. The project is also anticipated to receive \$10 million from the 2020 Health and Recovery G.O. Bond, \$12 million from private funds to be raised by FoJP, \$4.7 from FoJP advocated developer fees, \$8 million from Eastern Neighborhoods development impact fees, \$5 million from the General Fund, and \$7,000 from the Open Space Fund.</p>
REC – Japantown Peace Plaza Improvements	<p>Japantown Peace Plaza, located in the heart of Japantown, was last renovated in 2000. For many years, the plaza has been leaking water to a public garage situated below the mall and plaza. The Japantown project will resolve the water intrusion and provide a reinvigorated space for the community. The renovation will include new planting, paving, seating, lighting, and structural reinforcement of the Plaza and Peace Pagoda. The new community-driven, culturally sensitive design will provide more functional access to the Plaza, both for everyday and special event use, while harnessing the symbolism that this site holds within the neighborhood, city, and region.</p> <p>This project is estimated to cost \$34 million. The project will receive \$25 million from the 2020 Health and Recovery G.O. Bond and \$6 million from State funds.</p>
REC – Marina East Yacht Harbor Renovation	<p>This project is part of a Settlement Agreement between RPD and PG&E for sediment remediation and marina renovation at the East Harbor, and incorporates adjacent improvements along the Bay Trail previously planned. Under the remedial design, the resulting depth in the southern portion of East Harbor will be too shallow for existing marine operations, making it unusable for berthing of motorized boats, large sail boats, and commercial vehicles. The East Harbor improvements are expected to provide approximately 5-acres of protected open water, allowing for small non-motorized recreation (kayaking, canoeing, paddle boarding, small sail craft). The project may also include upland improvements to increase public waterfront access and pedestrian and bicycle safety and reduce conflict motor vehicles.</p> <p>The target budget for the improvements is \$130 million. REC is responsible for \$11.7 million, payable over 30 years following completion of all work, with zero interest, using future Marina revenues. The parties have agreed to an additional \$60 million contingency for a not-to-exceed amount of \$190 million.</p>
REC – Golden Gate Park/Richmond Senior Park	<p>Richmond Senior Park improvements near the Golden Gate Park Senior Center will provide outdoor elements for senior or intergenerational engagement. These improvements could include outdoor, intergenerational exercise equipment to provide opportunities for both independent and guided activities, landscaping, communal gardening beds, pathways, and benches.</p> <p>This project will receive \$1 million from the 2020 Health and Recovery G.O. Bond.</p>
REC – South Ocean Beach	<p>As part of the City's first Climate Adaptation Project at South Ocean Beach, this initiative will create a new multi-use trail between Sloat Avenue and Skyline Boulevard, with a restroom and plaza by Sloat Avenue and a parking lot near Skyline Boulevard. The trail extension will connect the Lake Merced Trail and the Lower Great Highway Trail. The trail, restroom and parking lot elements will be implemented in conjunction with other improvements at South Ocean Beach that are a part of the City's Ocean Beach Climate Change Adaptation Project, such as the creation of dune habitats, access stairs to the beach, and the SFMTA, Caltrans and PUC-led projects in the area. Other anticipated projects include conservation, protection, and restoration efforts, such as forest management; water conservation measures; energy generation and conservation measures; landscaping with native plants; acquisition, improvement, or expansion of urban agriculture sites; and development of new spaces to improve resiliency.</p> <p>REC will contribute \$8 million from the 2020 Health and Recovery G.O. Bond towards the larger Ocean Beach Climate Change Adaptation Project, which is currently estimated to cost \$130 million.</p>

Enhancement Projects

Project Name	Description
REC – South Sunset Playground	<p>South Sunset Playground is a 4-acre park featuring ball fields, basketball and tennis courts, a playground, a paved multi-use play area and the clubhouse. The 2,600 square-foot single-story clubhouse includes a multi-purpose room, restrooms, a kitchen, and an office. The building was originally constructed in 1957 and has not seen any major renovation in decades. Improvements to the park include the reconfiguration and renovation of interior spaces in the clubhouse, access improvements, landscaping, and beautification.</p> <p>This project is estimated to cost \$5.3 million. The project will receive \$3 million from the 2020 Health and Recovery G.O. Bond and \$2.3 million in State funds.</p>
REC – Kezar Pavilion Seismic Upgrade	<p>With a seating capacity of more than 5,000, the historic Kezar Pavilion, situated in the southeastern corner of Golden Gate Park, is used for large sporting events, and could be used for functions such as shelter, mass care and mutual aid after a major disaster. In 2013, an engineering study by Public Works found that Kezar Pavilion needs a seismic upgrade to ensure safety for staff and public use. The facility also requires comprehensive systems upgrades and historic rehabilitation.</p> <p>The cost estimate for this project is \$88 million. It will receive \$70 million from the 2020 ESER G.O. Bond, and \$5 million from the 2020 Health and Recovery G.O. Bond. Additional funding sources are yet to be identified.</p>
REC – Esprit Park	<p>The Esprit Park renovation is a partnership project between REC, UCSF, and the Dogpatch and Northwest Potrero Hill Green Benefit District. Renovation of this roughly 2-acre park includes drainage and irrigation improvements, refined circulation throughout the park, retaining the urban forest feel, demarcating functional use areas by providing infrastructure and amenities for different user groups including children, the adult fitness community, and off-leash dog walkers. Concept plans were approved by the REC Commission in February 2021. Construction began in the Fall of 2022.</p> <p>This project is estimated to cost \$8.5 million. The project has received \$5 million from UCSF and \$3.5 million through impact fees.</p>
REC – New Park at 11th and Natoma Street	<p>The recently acquired site at 11th Street in western SoMa needs to be remediated, planned, designed and developed. Planning and community outreach for the new park began in Spring 2022.</p> <p>This project will receive \$11.9 million in impact fees from SoMa and Market Octavia, of which \$800,000 is on-hand and will be used for the planning and environmental review phases. This project has also received \$9.7 million for acquisition and \$275,000 for remediation needs from REC's Open Space Acquisition Fund.</p>
REC – Twin Peaks Promenade and Trail Improvements	<p>This project will convert the pilot road closure at Twin Peaks into a permanent linear park along the trail system. It would improve pedestrian and bicycle access, along with defined trail connections and corridors. The promenade scope includes reducing the width of asphalt roadway, adding park trail at eastern edge, barrier removal, planting, signage, seating, and bike racks. The associated trails scope includes replacement of trail and natural surface box steps on the south peak, as well as two other trail segments that connect the promenade to the neighborhood and public transit.</p> <p>This project is estimated to cost \$4.4 million. The project will receive \$1 million from the 2020 Health and Safety Bond and \$2.4 million in state grant funding.</p>
REC – Golden Gate Park - 9th Ave & Lincoln Gateway	<p>This project proposes improving the prominent gateway into Golden Gate Park with placemaking improvements including an expanded paving area on each side of 9th Avenue, with seating, native planting, and improved signage to welcome park visitors. Crossings will be brought to ADA compliance and the existing bus shelter will be relocated to create a more usable space. Scheduled completion is Fall 2023.</p> <p>This project is estimated to cost \$3.1 million. The project received \$2.8 million from the General Fund and \$250,000 from the Open Space Fund.</p>

Enhancement Projects

Project Name	Description
REC – Additional Public Restrooms at Parks	<p>The department plans to add additional stand-alone public restrooms at several parks, based on need and funding availability, starting with Noe Valley Town Square, and planning for a future restroom at Precita Park.</p> <p>Noe Valley Town Square and Precita Park Restrooms have received \$200K each from the General Fund, with additional funding sources expected.</p>
ARTS – African American Art & Culture Complex Retrofit & Renovation Project	<p>Located in the historic Fillmore/Western Addition neighborhood, the African American Art & Culture Complex (AAACC), a 32,000+ square foot facility, is one of the premier Black arts and cultural institutions in the San Francisco Bay Area. AAACC provides a wide variety of art and cultural programming and affordable space rentals for events, and office, administrative services, and access to rehearsal, performance and exhibition spaces. The facility is also home to the 206-seat Buriel Clay Theater which serves as a site for annual theater productions, dance performances, musical concerts, film and video screenings, seminars, and workshops.</p> <p>In 2020, a facility assessment for the AAACC showed significant seismic vulnerability with a Seismic Hazard Rating (SHR) of 4. In addition to seismic strengthening, this renovation will include the correction of significant building deficiencies to improve the longevity, safety and comfort of this 1935 structure.</p> <p>The estimated cost for this project is \$14.5 million, funded through the General Fund and FY2023 Certificates of Participation.</p>
ARTS – Mission Cultural Center for Latino Arts Retrofit & Renovation Project	<p>The Mission Cultural Center for Latino Arts (MCCLA) was established in 1977, and is a 40,000+ square foot facility that provides the community with an arena in which to develop new artistic skills, as well as support local and established artists. MCCLA collaborates with other arts, social and humanitarian groups to provide the widest range of programming possible. MCCLA is on the Federal Register of Historic Places and was designated a City Historic Landmark in 2022. In 2020, a facility assessment for the MCCLA showed significant seismic vulnerability with a Seismic Hazard Rating (SHR) of 4. In addition to seismic strengthening, this renovation will include the correction of significant building deficiencies to improve the longevity, safety and comfort of this circa 1962 structure.</p> <p>The estimated cost for this project is \$19.5 million, funded through the General Fund and FY2023 Certificates of Participation.</p>
LIB – Chinatown Branch Renovation	<p>The Chinatown Branch Library renovation will incorporate the latest innovations in delivery of library collections, programs, and learning. The Chinatown Branch has special historical architectural significance, and the restoration of previously lost historical features will also be explored.</p> <p>The estimated cost for this renovation is \$29.4 million, with a \$3 million contingency, funded through a combination of the Library Preservation Fund and General Fund.</p>
LIB – Ocean View Branch Project	<p>Originally planned as a renovation, work for the Ocean View Branch Library has been expanded to a new, more substantial facility. Planning work has begun, engaging the community during the last several years to discuss project scope, and identify a probable site. There has been discussion about dovetailing the Library project with traffic improvements in the area long been desired by SFMTA, which may impact the timeline.</p> <p>The estimated cost for the Ocean View construction projects is \$47 million. As of FY2023, \$17.5 million has been funded for this effort through the Library Preservation Fund.</p>
LIB – Main Library Safety Enhancements	<p>Over the last two years, working with Public Works architects, the Library began installing architecturally appropriate safety barriers to augment the height of the handrails around multi-story spaces.</p> <p>The estimated cost for this project is \$4 million, funded through the Library Preservation Fund.</p>
LIB – Main Library Seismic Moat and Joint	<p>Initial exploration and design work were accomplished on the seismic moat, working with Public Works architects and engineers. While the project was delayed by COVID-19, the moat covers have remained stable with minor maintenance.</p> <p>The estimated cost for this project is \$7 million, funded through the Library Preservation Fund.</p>

Enhancement Projects

Project Name	Description
CCSF – Ocean Campus Utility Infrastructure Replacement	<p>Infrastructure replacement and capital improvements at the Ocean Campus will address systems at risk of catastrophic failure and correct deficiencies that represent significant hazards to students, faculty, staff and the public. The scope of the project will repair, modify, replace, and/or construct infrastructure including fire suppression systems, potable water, sanitary sewer, storm drainage, natural gas and electrical distribution, data and emergency notification, video surveillance, lighting, boilers, and steam distribution.</p> <p>The budget for this effort is \$56.3 million through FY2033 and will be funded out of the California State Chancellor's Office Capital Outlay Program with contributing General Obligation bond funds.</p>
CCSF – 750 Eddy Street Seismic and Code Upgrades	<p>This project will add structural integrity to the building by bringing it into conformance with current building code. Concurrently, upgrades will be made to mechanical, plumbing, electrical, communication, building envelope, interior walls, floors, and ceilings as required by code and to facilitate seismic enhancements.</p> <p>The budget for this project is \$14.5 million through FY2033 and will be funded out of the California State Chancellor's Office Capital Outlay Program with contributing General Obligation bond funds.</p>
CCSF – Evans Center Renovation	<p>This project will provide structural and seismic and earthquake safety upgrades, including roof and window repairs to address water leaks, and reconfiguring and upgrading skill-building spaces.</p> <p>The budget for this project is \$22.6 million through FY2033.</p>
CCSF – Diego Rivera Theater with Mural	<p>This project would construct a new performing arts theater. The black box theater will make possible credentialed programs not currently available. The theater will be the future home of the Diego Rivera Pan American Unity mural.</p> <p>The budget for this project is \$96.7 million through FY2033.</p>
CCSF – STEAM Center	<p>This project will build a multi-story facility to anchor programs for the Science Technology Engineering Arts and Math (STEAM) disciplines demanded by students. Also, new class spaces and offerings will help students gain hands-on learning experiences needed to secure employment.</p> <p>The budget for this project is \$127.9 million through FY2033.</p>
CCSF – Student Success Center	<p>This project will consolidate over 30 student development programs such as academic counseling, tutoring, career center, and transfer center. Improved access to services is key to increasing and maintaining future enrollment. The entire student body will be better served, especially historically marginalized student populations.</p> <p>The budget for this project is \$112.2 million through FY2033.</p>
CCSF – Science, Arts and Media Building Renovations	<p>This project will address high priority structural upgrades and facility renovations at the Science Hall Academic building, and the Creative Arts and Multi Media building.</p> <p>The budget for these projects is \$130.3 million through FY2033.</p>
CCSF – New Child Care Center	<p>This project will replace the current onsite childcare center, currently located in a temporary portable structure, with a facility that better serves faculty, staff and student families.</p> <p>The budget for this project is \$11.5 million through FY2033.</p>
CCSF – Cloud Hall Academic Building Renovation	<p>This project will upgrade the building and address seismic safety needs. Elevators will be added to improve accessibility, and both indoor and outdoor student gathering/study spaces will be added at ground level.</p> <p>The budget for this project is \$123.5 million through FY2033 and will be funded out of the California State Chancellor's Office Capital Outlay Program with contributing General Obligation bond funds.</p>

Enhancement Projects

Project Name	Description
CCSF – Ocean General Campus Wide Improvements	Project scope includes campus wide renovations and systems upgrades identified in City College of San Francisco's Facilities Master Plan. The budget for this effort is \$7.2 million through FY2033.
CCSF – District Centers Renovations	Project scope includes renovations at the District's Centers identified in City College of San Francisco's Facilities Master Plan. The budget for this effort is \$12.8 million through FY2033.
CCSF – District-wide IT Infrastructure Improvements	This project will address district-wide technology data center improvements, area network connections and hardware, audio-visual modernization, smart classrooms, computer replacements, security upgrades and improvements, telecommunications upgrades, and network infrastructure modernization. The budget for this effort is \$8.6 million through FY2033.
SFUSD – Various Modernization, Expansion, and Seismic Improvement Projects	SFUSD continues to pursue an ambitious capital program of seismic improvements, school facility upgrades, new school construction, and addressing deferred maintenance – funded primarily by General Obligation bonds (2006, 2011, and 2016). SFUSD's 2016 G.O. Bond focused on school modernization projects, including seismic upgrades, improving classrooms and building new schools, investing in technology, improving food service and kitchen facilities, and expanding the green schoolyards program. While several projects funded by the 2016 G.O. Bond are complete, upcoming work includes modernizations at A.P. Giannini Middle School and Thurgood Marshall High School, a new classroom building at Hillcrest Elementary School, a new school at Mission Bay, several transformational upgrades at Buena Vista Horace Mann K-8, as well as facilities planning in the Southeast, security improvements, several schoolyard improvements, and technology upgrades. SFUSD is currently in the process of planning for a new G.O. Bond in November 2024, with projects based on an updated Facility Master Plan and recently completed facility condition assessment work. SFUSD anticipates a slight enrollment decline over the next five years, though this trend is expected to reverse as the city's population grows. This wide range of projects is funded primarily by the \$744 million 2016 SFUSD General Obligation Bond. In addition, a \$1 billion General Obligation Bond is currently anticipated to be on the ballot in November 2024. Other funding sources may include state grants, impact fees, and other local sources.

Deferred Projects

Project Name	Description
REC – Recreation & Parks Roads	<p>REC is responsible for all roadways within Golden Gate Park, Lincoln Park, McLaren Park and Balboa Park, and do not have a dedicated funding source to maintain them. REC continues to look for projects with funding opportunities that can improve the roadway infrastructure and enhance parks accessibility, such as the Mansell Streetscape Improvement Project in collaboration with SFMTA within McLaren Park.</p> <p>The estimated cost for the roadways backlog is approximately \$34 million, of which \$26 million is within Golden Gate Park and \$6 million is within McLaren Park.</p>
CCSF – Districtwide Projects	<p>CCSF has identified projects that have been deferred due to lack of funding; these include the Creative Arts Extension Media Arts Modernization and the Horticulture Modernization.</p> <p>The estimated cost for these projects is \$40 million. City College will continue to pursue State funding for these projects.</p>



Clarendon Alternative Elementary School



Marina Branch Library Waterproofing



Bay View Playground Renovation

Emerging Projects

Project Name	Description
REC – New Park Acquisitions and Capital Development Needs	REC is currently reviewing potential site acquisitions for future parks in San Francisco. The department is currently investigating opportunities in the Tenderloin, Mid-Market/SoMa area and Lower Polk. REC is also currently working with the Port and OCII on a potential transfer of Mission Bay Parks, and with OCII and Public Works on a potential transfer of the Transbay Block 3 future park. The department has identified a potential urban agriculture site for future acquisition in the Portola neighborhood. The department is continuing to work with developers at Schlage Lock for two new future parks.
REC – Camp Mather Master Plan	Located near Yosemite National Park, Camp Mather is a family camp with 337 acres, a pool, lake, tennis and basketball courts, staff housing dormitories, kitchen/dining hall and 100+ rustic cabins that serve as guest accommodations. This site is heavily used and a long-neglected resource. It is also revenue generating. A master plan, including environmental review, would help guide the improvements needed at the facility. In addition, significant improvements are needed to existing structures, including a modern wastewater treatment facility to meet current environmental standards.
REC – Civic Center Plaza Modernization	In collaboration with Public Works and the Mayor's Office on Disability, this project is meant to address the most significant trip hazards in the Civic Center Plaza pavement. The project proposes to replace and reinforce the pavement at the Plaza's high-traffic zone to support year-round events on the Larkin Street side of plaza and center area, and remediate trip hazard and pavement maintenance issues at identified areas near Grove and McAllister Streets. This project will be completed in coordination with the City's Civic Center Public Realm Plan led by the Planning Department.
REC – Geneva Car Barn Enhancement – Phase 2	Phase 2 of the Geneva Car Barn Enhancement Project includes renovation of the Car Barn building. This project will include a seismic upgrade, the installation of modern utility systems, restoration of historic features, hazardous materials remediation and new circulation systems to accommodate ADA access. The renovated Car Barn will include space for new art studios, a cafe, an event space, a theater, a community meeting room, a student lounge, and retail.
REC – Golden Gate Park Senior Center	The popular Golden Gate Park Senior Center is a dated building which requires modernization and enhancements to bring it up to code and meet future needs. A needs assessment was conducted to determine the scope of required improvements and cost of two scenarios: one that addresses building deficiencies, ADA and circulation, and one that includes a building expansion and potential relocation of the existing senior center garden.
REC – Golf Course Improvements	Significant facility upgrades are needed at the City's golf courses. The Lincoln Park course has several needs including netting along Clement Street, a new clubhouse, a new perimeter fence, as well as rehabilitation of the entire course. Similarly, the Sharp Park course and other courses within the City also require substantial upgrades.
REC – Union Square Improvements	Union Square improvements would include palm planter repairs, plaza stone repair and caulking/grout, Geary Boulevard terraced turf conversion to permeable pavers, and plaza irrigation and horticultural upgrades.
REC – Visitation Avenue Pedestrian and Bicycle Safety Project	New sidewalks, bicycle safety improvements, and traffic calming measures are proposed to improve the safety along the Visitation Avenue corridor. The Recreation and Parks Department is conducting community engagement and seeking additional funding and expects to have a preferred design in Spring/Summer of 2023.
REC – McLaren Lodge Seismic and Code Upgrades	John McLaren Lodge, situated at the entrance to Golden Gate Park, requires seismic improvements, including improvements to the newer annex (a two-story administrative building directly behind the Lodge), the breezeway which connects both buildings, and an ADA compliant elevator.

Project Name	Description
REC – Recreation Centers – Neighborhood Parks	After the Gene Friend Recreation Center project, REC plans to modernize recreation centers that have not been addressed recently, starting with Mission Recreation & Arts Center, and followed by Potrero, Bernal Heights and St. Mary's Recreation Centers. These recreation centers need renovation for seismic safety, upgraded access, and replacement of failing structures, systems, and play features. Mission Recreation & Arts Center will undergo seismic, structural and feasibility studies to identify potential improvements.
REC – Murphy Windmill	The historic windmill, which has undergone some restoration work in the early 2000s, requires rehabilitation of the tower and dome of to address operational safety concerns.
REC – Sharp Park Wetland Restoration	This project would improve the habitat for special status species, such as California Red Legged Frogs and San Francisco Garter Snakes, at the Laguna Salada Wetland Complex by creating an additional 19 acres of habitat and re-establishing the connection with Mori Point.
REC – Zoo Improvements	The Zoo is currently undergoing a Master Planning process to analyze current capital needs. Since 2000, the Zoo has spent approximately \$70 million on new construction, renovation, and enhancement. While the western side of the Zoo has seen significant improvements, there are many structures that still need repair, including the Mothers Building, the last remaining building with culturally significant WPA murals from the Fleishhacker Pool. In addition, the Ocean Beach Climate Change Adaptation Project will move the Zoo's main entrance from the Great Highway to Sloat Blvd. On the eastern side of the Zoo, substantial work needs to be performed to renovate the lion house and bear grottoes along with the other original structures from the 1920s and 30s.
ARTS – SOMArts Cultural Center	A facility assessment for the SOMArts Cultural Center (SOMArts) was completed in April 2019. SOMArts received an SHR rating of 4. Repair, renovation, and replacement scenarios were developed that require further technical analysis, alongside a cost/benefit analysis that would include a potential relocation. Both the repair and renovation scenarios would bring the building to an SHR rating of 3 through a structural retrofit and include significant repair and/or replacement of major building systems including exterior cladding and doors, windows, plumbing fixtures, lighting/electrical, and the HVAC system; roof and gutter repairs; new fire water connection and new double detector check valve; and site work.
ARTS – 706 Mission Interior Buildout	Pursuant to an agreement between 706 Mission (Millennium) and the Office of Community Infrastructure and Investment (OCII), Millennium agreed to construct a four-story, approximately 48,000 square foot warm shell space (Cultural Component) as part of their 706 Mission Street high-rise residential mixed-use project. The project is nearing substantial completion and Millennium is preparing to turn over the Cultural Component to the City, pursuant to their agreement. Additional funding may be required to complete the interior buildout of the facility.
ARTS – Arts Commission Tenant Improvements at War Memorial Veterans Building	The SF Arts Commission Gallery needs new lighting, flooring, acoustics, and space reconfiguration. The SF Arts Commission Gallery is 900 square feet, houses gallery space, and gallery-related administrative/staff offices. The gallery is an important showcase for BIPOC, local, national, and international artists and contemporary issues; it produces four major annual exhibitions. The Arts Commission also anticipates potential staff expansions and/or consolidations that would require office space-related tenant improvements.
OEWD – Old Mint Restoration Project	The Old United States Mint was officially designated as a National Historic Landmark in 1961. Cost estimates for the completion of the Old Mint Restoration Project – the City's effort to transform the 1874 Old Mint building into a new, destination cultural facility – are approximately \$125 million. A detailed financing plan has yet to be developed, but anticipated funding includes a mix of local, state, and federal funding sources. As adopted, the Community Benefits Package from the City's Central SoMa Plan includes a major investment in the Mint's restoration. This local funding, generated from assessments of the plan area's Community Benefits District, will be leveraged to raise additional public and private support. Additionally, this assessment will examine the use of Historic Preservation Tax Credits and General Fund debt financing tools to complete the project's funding. The City is currently evaluating possible partnerships and appropriate governance models that can implement the Restoration Project and help steward this important resource. In close coordination with RED, OEWD works to keep the Mint active and maintained until such time as the full restoration project can begin in earnest.

Emerging Projects

Project Name	Description
LIB – Strategic Plan and Facilities Master Plan	The Library is embarking on developing a Strategic Plan to inform considerations such as equity, climate change, technology access, meeting needs of specific communities, and supporting the Library's traditional role in bringing opportunity, learning and knowledge to the citizens of San Francisco. A Facilities Master Plan will consider projects that best support the conclusions and recommendations of the Strategic Plan. An updated Facilities Master Plan will aid the Library in addressing evolving community needs, the City's growing population, and resiliency planning.
LIB – Main Library Improvements	The Main Library is 26 years old, and while the building is in excellent condition, there have been many changes in how libraries provide service to their patrons. It is likely that the Strategic Planning and Facilities Master Plan processes will identify opportunities for remodeling the building to make it even more effective and enjoyable for all users. Given the size and nature of the building, and the reality that building mechanical systems will be approaching their third decade of service before a major remodel occurs, it is likely that such a project will involve a substantial capital investment.
LIB – Climate Resilience Improvements	The Library's Strategic Plan and Facilities Plan will address climate change issues in accordance with the City's strategic plans and desired goals for weather relief centers. Working together with City partners such as the Department of Emergency Management and Department of Public Health, it is likely that some library locations will be identified for the installation of enhanced cooling and/or air filtering systems to provide shelter for community members during smoke or heat days.
LIB – Main Library Office Space Tenant Improvements	The Library's IT needs have grown exponentially since the Main Library's opening in 1996. The IT division has not only outgrown its designated space on the 6th floor, but the division's operational needs to prepare equipment for deployment systemwide would be best served near the loading docks to improve asset flow. The proposed enhancement for IT services at the Main Library will allow for a more centralized service point, improve collaboration, and enhance asset oversight and security.
SCI – Replacement of Natural Gas Infrastructure	In order to comply with the City's net-zero greenhouse gas emissions target, the California Academy of Sciences is exploring replacing all-natural gas infrastructure and appliances with electric infrastructure and appliances.
SCI – Expansion of Cooling Systems	The chiller/cooling tower plant at the California Academy of Sciences is insufficient to reliably meet the demands of the living collection and building occupants, especially during heat waves which are anticipated to increase in frequency, severity, and duration due to climate change. This project would increase the capacity and resilience of the chiller/cooling tower plant to protect the living collection, reduce the need for load shedding, and support business continuity. It may include adding a chiller and/or dedicated chill water loop and adding to the square footage of the Central Utility Plant.
SFUSD – Student Nutrition Services School Kitchen Comparative Operational Analysis and Planning	SFUSD is currently working with a consultant partner to develop SFUSD's food production facility strategy and form a long-term business plan to guide implementation of the most feasible strategy. This will identify capital facility needs based on the best strategy for SFUSD school food service.

SAN FRANCISCO UNIFIED SCHOOL DISTRICT FACILITIES

- College
- High School
- Middle School
- Elementary School
- Other

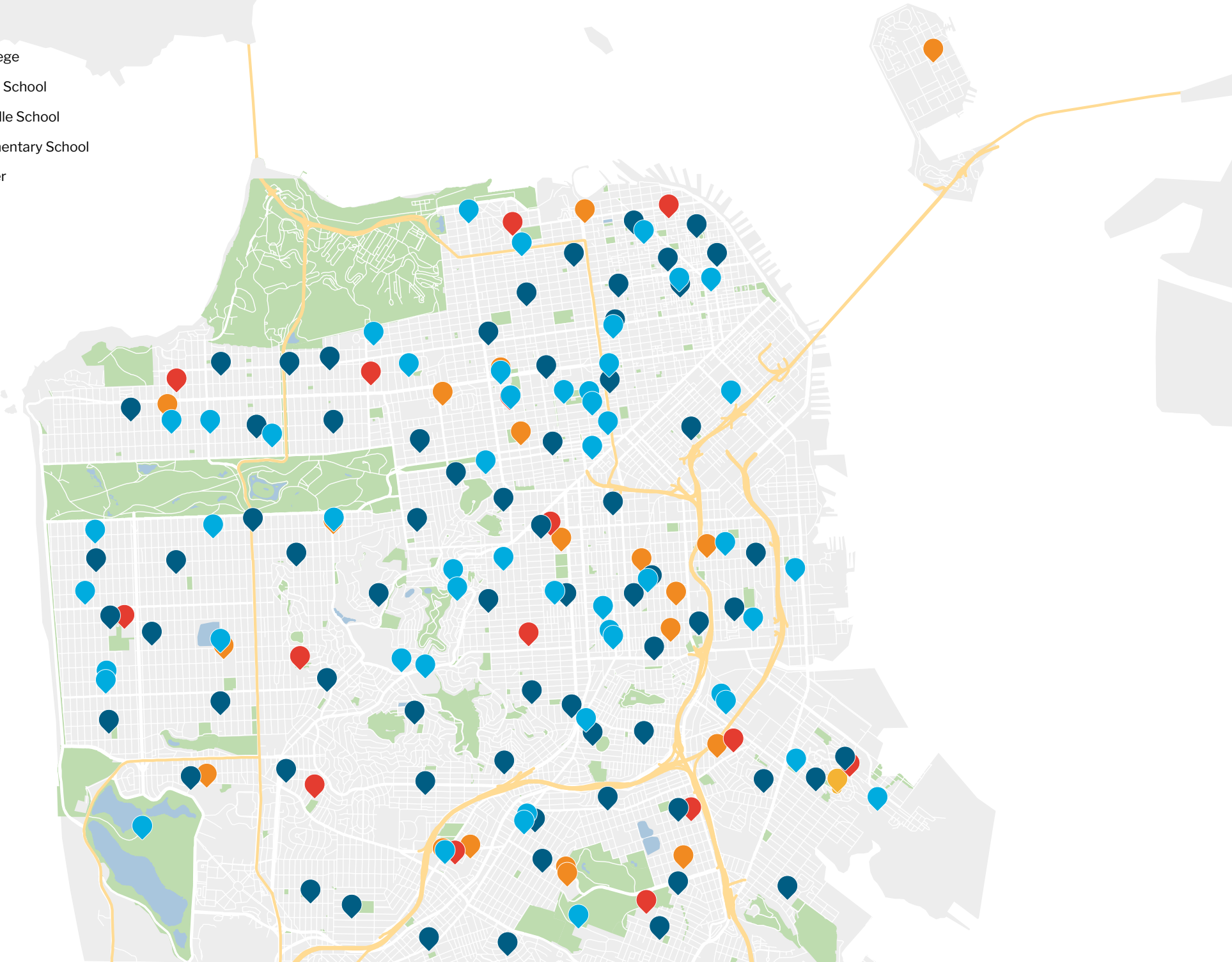


TABLE 12.1 - RECREATION, CULTURE + EDUCATION FINANCIAL SUMMARY

PROGRAMS/PROJECTS (Dollars in Thousands)	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029 - 2033	Plan Total	
State of good repair renewal - Need	240,020	250,384	263,201	272,229	293,882	1,667,413	2,987,127	
SPENDING PLAN								DEFERRED
State of good repair renewal - Proposed Uses	30,256	27,867	34,200	36,498	51,271	294,062	474,154	2,491,340
ADA Improvements	800	800	800	800	800	4,000	8,000	-
Enhancements	583,288	128,307	868	868	868	200,814	915,011	55,382
City College	194,423	191,762	74,587	144,080	114,026	5,388	724,266	1,677,972
SFUSD	20,750	1,020,750	20,750	20,750	20,750	1,103,750	2,207,500	-
TOTAL	829,517	1,369,486	131,205	202,995	187,714	1,608,013	4,328,931	4,224,694
REVENUES								
General Fund	9,018	7,914	13,661	19,775	26,379	198,694	275,440	
General Fund - Other	18,800	20,000	15,000	15,000	15,000	75,000	158,800	
ESER G.O. Bond 2020	-	70,000	-	-	-	-	70,000	
Health and Recovery Bond 2020	219,440	16,000	-	-	-	-	235,440	
Neighborhood Parks and Open Space Bond 2030	-	-	-	-	-	200,000	200,000	
Impact Fees	67,800	20,700	8,000	8,000	8,000	40,000	152,500	
SFUSD Bond	-	1,000,000	-	-	-	1,000,000	2,000,000	
City College G.O. Bond	165,266	163,980	70,372	138,849	108,795	5,388	652,650	
Other Local Sources	64,648	23,011	19,089	15,274	23,442	88,118	233,581	
State	125,421	27,782	4,215	5,230	5,230	-	167,879	
Federal	1,500	-	-	-	-	-	1,500	
Private and Non - Profit Sources	157,625	20,100	868	868	868	814	181,141	
TOTAL	829,517	1,369,486	131,205	202,995	187,714	1,608,013	4,328,931	
Total San Francisco Jobs/Year	3,486	5,756	551	853	789	6,758	18,194	



1,256

SFMTA

Operating
Service
Vehicles

448

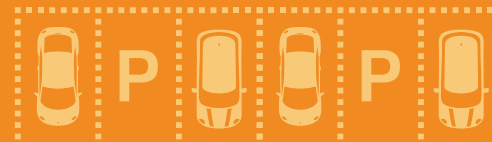
SFMTA

Miles of Marked
Bike Routes



SFMTA

1,246 Signalized Intersections



SFMTA

26,750 Metered Parking Spaces



SFO

4 Runways



SFO

120 Gates



SFO

4 Terminal Buildings

20

SFMTA

Maintenance Yards