

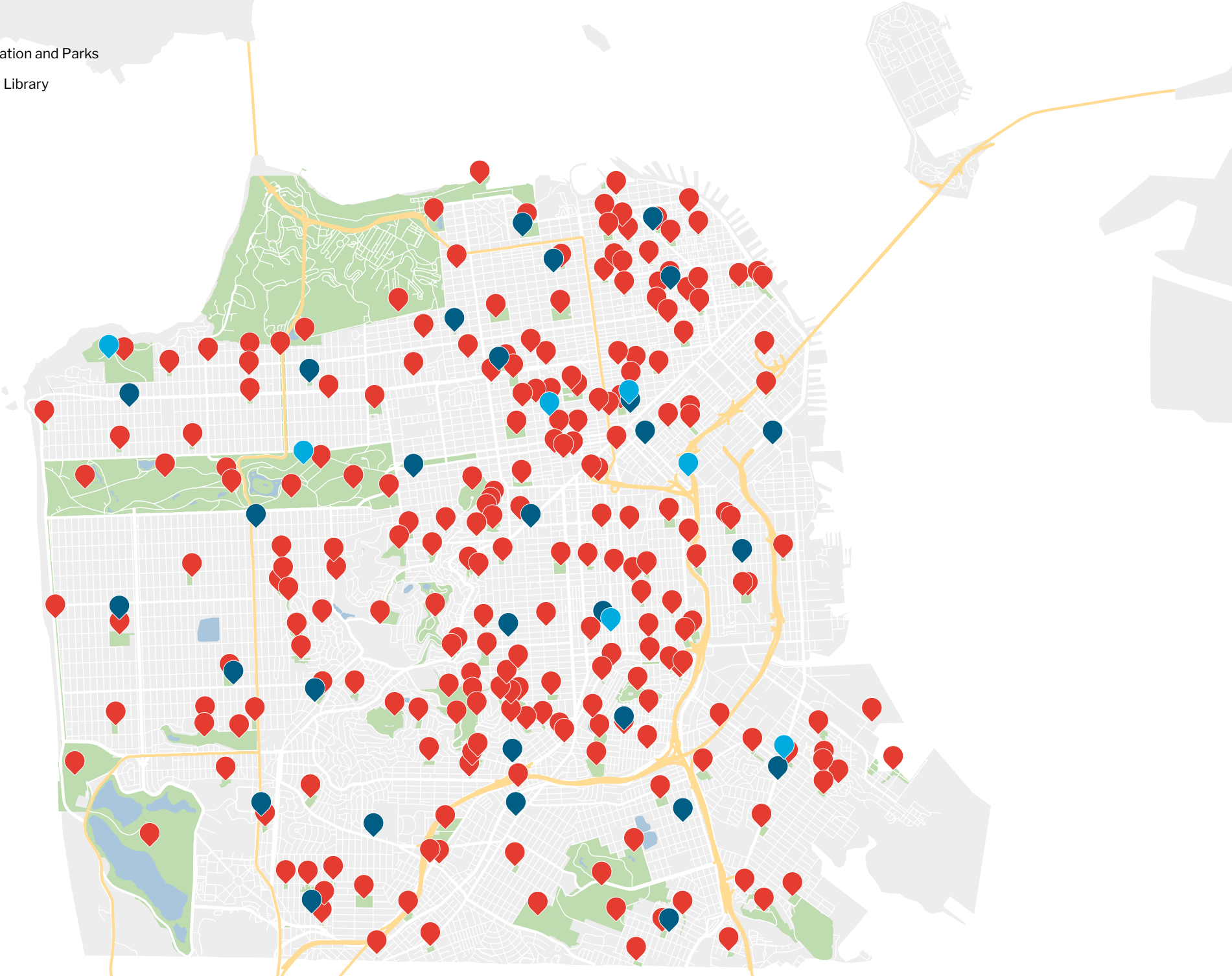


12. Recreation, Culture + Education

188	Overview
190	Renewal Program
191	Enhancement Projects
200	Deferred Projects
201	Emerging Projects
206	Financial Summary

RECREATION, CULTURE + EDUCATION FACILITIES

- Recreation and Parks
- Public Library
- Arts



12. RECREATION, CULTURE + EDUCATION

REC: Recreation and Parks Department

AAM: Asian Art Museum

ARTS: Arts Commission

FAM: Fine Arts Museums

SCI: Academy of Sciences

WAR: War Memorial and Performing Arts Center

LIB: San Francisco Public Library

CCSF: City College of San Francisco

SFUSD: San Francisco Unified School District

The Recreation, Culture, and Education Service Area encompasses much of what makes San Francisco a rich and vibrant city. San Francisco's park system has more accessible green space than any other municipality in the United States. Dog play spaces, golf courses, urban trails, natural areas, and urban agriculture are all part of the City's recreational portfolio. The Main Library and 27 branch libraries provide free and equal access to information as well as diverse literary and educational programs. Moving forward, the libraries will play an increasing role in supporting San Francisco's resilience challenges. Our City museums—the Asian Art Museum, de Young Museum, Legion of Honor, and Academy of Sciences—showcase wide-ranging exhibitions and complement the City's own civic art collection of over 4,000 objects and monuments. An essential part of the City's social and cultural fabric is our student body; each year San Francisco Unified School District serves approximately 50,000 students, and City College of San Francisco serves approximately 14,000 full-time equivalent students. These San Francisco institutions honor the City's cultural histories while embracing the promise of the future.

Overview

San Francisco’s recreational, cultural, and educational resources drive our quality of life and underlie our shared experience as a city. Keeping these institutions in a state of good repair is a priority. Within each subsection of this chapter, projects are discussed in the following order: Parks (REC), Cultural Facilities (AAM, ARTS, FAM, SCI, WAR), and Educational Institutions (LIB, CCSF, SFUSD).

Parks

The Recreation and Park Department administers more than 230 parks, playgrounds, and open spaces, including two outside the city limits. The system includes 27 recreation facilities, nine swimming pools, five golf courses, and numerous sports venues. The Department’s responsibilities also include the Marina Yacht Harbor, the San Francisco Zoo, Camp Mather, and the Lake Merced Complex.

In June 2016, the voters of San Francisco approved Proposition B, a set-aside of the City’s General Fund for the Recreation and Park Department to fund ongoing and one-time capital needs. These

General Fund dollars complement the voter-approved Neighborhood Parks and Open Space General Obligation Bond program. The bond program is comprised of measures that passed in 2008, 2012 and 2020. Park facilities are also supported by the Open Space Fund, a property tax earmark approved by voters in 2000. With these resources, the Recreation and Park Department continues to alleviate the department’s substantial deferred maintenance needs.

The Recreation and Park Department uses its asset lifecycle management tool to support planning efforts for deferred maintenance and renewals. First populated in 2019, with ongoing updates by the Department, the tool helps staff calculate deferred maintenance requirements and costs. The Department also has a comprehensive capital planning process to address the development, renovation, replacement, and maintenance of its capital assets, as well as the acquisition of new real property. The Department incorporates equity into its capital expenditure plan and its biannual budget. The equity analysis utilizes the San Francisco Planning Department’s Environmental Justice Communities framework, which was

incorporated into the City’s General Plan and was adopted by the Recreation and Parks Commission to replace its previously adopted Equity metrics.

Cultural Facilities

With some of the oldest and newest construction in the City’s capital portfolio, San Francisco’s cultural institutions present a wide range of needs. From repairing the roofs of the Legion of Honor and Opera House, to protecting the de Young and Academy of Sciences against the foggy conditions in Golden Gate Park, to retrofitting the City’s Cultural Centers, to restoring the publicly held Civic Art Collection, the City’s arts agencies have distinct capital needs.

In November 2018, San Francisco voters approved Proposition E, which annually allocates 1.5% of the base hotel tax to arts and cultural purposes through the Hotel Room Tax Fund. Proposition E provide a set-aside for various arts and cultural projects, including grants and a cultural equity endowment. These funds also continue to support arts-related capital projects, such as the City’s cultural centers.

Educational Institutions

Following the completion of the \$196 million Branch Library Improvement Program (BLIP), the San Francisco Public Library is in the process of addressing two outstanding renovations (the Mission Branch Library and the Chinatown Branch Library) and construction of a new Ocean View Branch Library. The Library's mission is evolving as access to technology has increased, and technology has taken on a greater role in information literacy. The City is committed to serving the needs of local communities into the future and continues to program our spaces accordingly.

Although City College of San Francisco and the San Francisco Unified District do not fall within the City's administrative purview, descriptions of their capital priorities are included here to provide a comprehensive look at the infrastructure needs across the City. San Francisco voters approved an \$845 million bond for CCSF in 2020, and a \$790 million bond for SFUSD in 2024 to improve and modernize school facilities.



Mission Branch Library

Renewal Program

The overall renewal needs for the City's Recreation, Culture, and Education facilities total nearly \$3 billion over the next 10 years. Given funding constraints, the Plan recommends nearly \$572 million from the General Fund and other local sources to meet these needs, as shown in Chart 12.1.

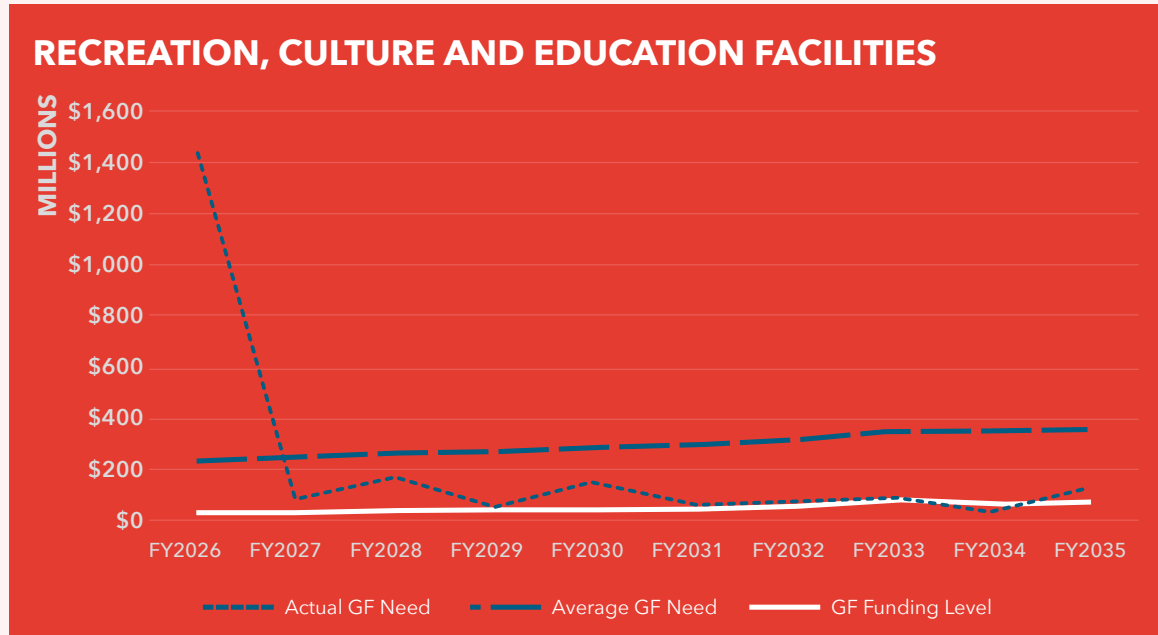


CHART 12.1

Priority parks renewal needs include pathway improvements, court resurfacing, and playfield and playground repairs. There are also several major roof and exterior renewal needs across this service area, including Palace of Fine Arts roof,

Opera House roof, Main Library roof, branch library building envelopes, and the De Young Tower Exterior. Capital needs for CCSF and SFUSD are not included in the renewal curve.

Enhancement Projects

Project Name	Description
REC – Neighborhood Park Projects & Open Space Improvements	<p>Neighborhood parks typically include a mix of facilities and amenities, such as playgrounds, courts, fields, clubhouses, restrooms, and dog play areas. This program focuses on improving and modernizing facilities to provide recreational opportunities that meet current and future demand. Additional investment is needed to modernize the system, increase open space and recreational opportunities, improve the quality of park experience, and address currently unmet as well as future needs in high growth areas. These projects often have partnership investment, which are developed along with the projects, particularly for projects delivered from the Community Opportunity Fund. Projects in the program include a pending partnership with Kaboom! to deliver 8 new natural play spaces.</p> <p>This program addresses parks that are not specifically named in the table below and has issued \$32.8 million from the 2020 Health and Recovery G.O. Bond with \$17.2 million outstanding. Additional funding is expected from the REC set-aside within the General Fund and the planned 2030 Parks and Open Space G.O. Bond, pending voter approval.</p>
REC – ADA Improvements to Parks Facilities	<p>In coordination with the Mayor's Office on Disability (MOD), this program includes disability access improvements to specific sites and facilities, advanced by ADA complaints and needed barrier removals. Corrections include bathroom modifications, walkway and pathway paving to compliant accessible slopes, ramp and stair handrails, and provision of accessible parking. Current projects include a Barrier Removal Project at Louis Sutter Playground (Design Phase), repaving existing asphalt paths along the southern edge of Jefferson Park (Design Phase), and improvements at the Sharon Arts Building in Golden Gate Park. Additional work is being done in Golden Gate Park including the renovation of curb ramps and pathways. REC is also leveraging grants and other capital funds where possible to support this program. Additional projects include barrier removal in restrooms at GGP Botanical Gardens, Bernal Heights Recreation Center, Woh Hei Yuen, and Tenderloin Recreation Center, and barrier removal at the play space at Bernal Heights Recreation Center and pathway work in the GGP Botanical Garden.</p> <p>The planned funding for this program is \$800,000 per year from the REC set-aside within the General Fund. The City continues to receive complaints related to physical access within this portfolio and may make additional allocations from the General Fund.</p>
REC – Buchanan Street Mall Improvements	<p>Buchanan Street Mall is comprised of five consecutive blocks of green space, asphalt paths, and underperforming playgrounds from Eddy to Grove Street. Developed through a robust community process, the project is intended to reinvigorate a long-underfunded community by creating a place that serves as a primary gathering place for the neighborhood. Core design elements on all five blocks include new pedestrian lighting, new planting areas, pathways and seating areas, a memory walk, and stormwater retention features. New children's play areas will be constructed on the two northernmost blocks; communal gardens on the two southernmost blocks and Turk-Golden Gate; and park activation kiosks on the three central blocks. Other program highlights include a new lawn, stage, picnic and BBQ areas, a multiuse sports court, and full basketball court. The project is currently out to bid with construction expected to begin early 2025.</p> <p>This project's total budget is \$34.5 million, including \$2 million from the 2020 Health and Recovery G.O. Bond, \$12 million from ORLP grant round 5, \$1.3 million from the General Fund, \$835,000 from the Let's Play SF Fund, \$4.8 million from CA Prop 68 grant, \$4.8 million from SF PUC Green infrastructure funding, \$4.8 million from CA State budget allocation, and \$3.6 million from Market Octavia Impact Fees.</p>
REC – Buena Vista Park	<p>Buena Vista Park is a 36-acre park and includes a children's play area, dog play area, tennis courts, restroom facilities, park maintenance facilities, trails, pathways, and landscaped and natural areas. The park contains one of the City's few remaining coast live oak groves on its northern side. Improvements include the restoration and repair of the pathway network on the park's interior. Park planning began summer 2024.</p> <p>This project budget is \$3 million, funded by the 2020 Health and Recovery G.O. Bond.</p>

Enhancement Projects

Project Name	Description
REC – Chinatown/Portsmouth Square Improvements	<p>Improvements to Portsmouth Square will create a central community space that is safe and welcoming to all. The proposed project design was informed by community feedback with strong support from the Chinatown community. The proposed project will renovate the existing park with a new children's play area, exercise equipment, plazas, shade structures, seating areas, wayfinding, sidewalks, landscaping, terraces, ramps, and a new 8,300-square-foot clubhouse building. The project will also replace the waterproof on the roof of the Portsmouth Square Garage located underneath the park and portions of the adjacent streets and sidewalks, seismically upgrade portions of the parking garage, and demolish and remove the pedestrian bridge that connects Portsmouth Square with 750 Kearny Street. Environmental Review for the project was completed in 2022. The project is scheduled go to bid late Fall 2024 with construction expected to begin mid-2025.</p> <p>This project is estimated to cost \$72 million and will receive \$54 million from the 2020 Health and Recovery G.O. Bond and \$6 million from State funding. The project has previously received \$10.8 million in Transit Center Community Facilities District funding and plans to use \$500,000 of Downtown Park Fund fee revenue and a grant from Sustainable Chinatown for \$8,400.</p>
REC – Citywide Parks	<p>Together, San Francisco's citywide serving parks – Golden Gate Park, John McLaren Park, and Lake Merced Park – comprise almost 2,000 acres of open space, each with vast, ongoing capital needs. This program renovates and improves park features, including restoration of natural features, recreational assets, trails, connectivity and access at these citywide parks. This program also includes the new Gardens of Golden Gate, a newly developed entity that comprises the Botanical Garden, Japanese Tea Garden and the Conservatory of Flowers. The development of a Capital Improvement Plan for the Gardens of Golden Gate Park (GGGP) is currently in process.</p> <p>This program has received \$18 million from the 2020 Health and Recovery G.O. Bond.</p>
REC – Community Garden Improvements/GROW Center	<p>REC's Urban Agriculture Program manages 42 Community Gardens across the city where volunteers can grow produce and other plants for personal use. The program's main project is the SF GROW (Garden Resource Outreach and Workshop) Center that will renovate the McLaren Park Horse Stables in Louis Sutter Playground to be reused as staff offices and a new environmental center for the Department's Urban Agriculture and Community Gardens Program. In addition, a kitchenette and a new accessible restroom will be added to the building. The grounds around the building will include a demonstration garden, a composting storage area, a prefabricated greenhouse, a chicken coop, a beehive and a picnic area for community gatherings. The project is in the Planning phase.</p> <p>This program is anticipated to cost \$6 million over 10 years with \$600,000 identified for the SF GROW Center from 2020 Bond Community Garden funds. Additional sources for this program include Open Space Funds.</p>
REC – Crocker Amazon Playground	<p>Crocker Amazon Playground includes numerous athletic fields, tennis and basketball courts, bocci ball, children's playgrounds, two concrete bleacher structures and a clubhouse. It is a regional hub for ground sports athletics, soccer, lacrosse, baseball and softball, and an important community facility for the neighborhood. The Department is engaged in a public-private partnership to support equitable access through a variety of youth enrichment programs. Identified opportunities could include renovation of the baseball/softball diamonds and ancillary structures, along with other amenities including restroom improvements, security, pathways and parking improvements, a new dog play area, and potential development of a multi-use natural grass area.</p> <p>This project is estimated to cost \$44 million. The project will receive \$15 million from the 2020 Health and Recovery G.O. Bond. REC may engage in a public-private partnership for an in-kind grant for \$25 million.</p>

Enhancement Projects

Project Name	Description
REC – Embarcadero Plaza Improvements	Building on the City-commissioned Downtown San Francisco Revitalization Report, which recommended re-imagining Embarcadero Plaza into a new Waterfront Park, private partners including the owners of Embarcadero Center have proposed a design concept to revitalize Embarcadero Plaza into a Downtown “living room” that can serve the needs of everyday residents and workers. REC is working to finalize a public-private partnership to develop a community-supported plan for Embarcadero Plaza that will include amenities for residents such as a children’s playground, a dog run, and spaces for entertainment and marketplaces.
REC – Gene Friend Recreation Center	<p>Located in an area where open space and recreational opportunities are limited, this facility is heavily used by children, seniors, and people who live and work in the SoMa neighborhood. REC collaborated with the Trust for Public Land on a feasibility study and concept plan, which replaces the existing facility with one almost twice the size. The new facility will include a double basketball court gym, two multi-purpose rooms, a large exercise room and a new kitchen. The project includes improved lighting, security, and new outdoor amenities: a basketball court, plaza space and landscape, and a playground. The Recreation and Park Commission approved the concept design in September 2019, and construction began in spring 2024. The new facility is expected to be open in the fall of 2026.</p> <p>This project is estimated to cost \$59.3 million. It has received \$30 million from the 2020 Health and Recovery G.O. Bond, \$520,000 from TPL in-kind grant, \$1.8 million from 706 Mission impact fees, and 1 million from the 5M development. Of the \$27.8 million from Eastern Neighborhood and Central SoMa impact fees, REC has received \$17 million and identified bridge funding to fill the funding gap, with the understanding that these sources will be reimbursed once impact fees become available. Bridge funding consists of \$8 million from Eastern Neighborhoods impact fees for Rachele Sullivan Park (formerly 11th and Natoma) and \$960,000 of 2020 Bond Contingency.</p>
REC – Herz Playground New Recreation Center	<p>Herz Playground, situated on the southeast corner of John McLaren Park, serves the Visitacion Valley and Sunnydale neighborhoods. The Herz Recreation Center project includes the construction of a new recreation center within the park. The new facility will be approximately 11,500 square feet and feature an indoor basketball court, bleachers, office space, a multi-purpose room, restrooms, and other spaces for storage and building systems equipment. Outdoor improvements will include an entry plaza, adult fitness equipment, a new nature exploration and picnic area, lighting, removal of hazardous trees, and pathway improvements to connect the park with the Sunnydale community and neighboring Community Center that will be developed as part of the HOPE SF Sunnydale redevelopment. The Recreation Center is currently under construction and is expected to be completed in summer 2025.</p> <p>This project is estimated to cost \$26.1 million. The project has received \$14 million from the 2020 Health and Recovery G.O. Bond, \$10 million from HOPE SF comprised of funding and in-kind services, \$1.5 million from a US Department of Housing and Urban Development grant, and \$600,000 of General Fund.</p>
REC – India Basin/900 Innes	<p>The 900 Innes property, located in the Bayview-Hunters Point neighborhood, was acquired in 2014 and remediated under phase 1 of the India Basin project in 2022. Development of the 900 Innes property was completed in Fall 2024. Construction of phase 3, India Basin Shoreline Park, is expected to begin in 2025. 900 Innes provides a crucial link connecting the India Basin Shoreline Park and India Basin Open Space thereby closing a critical gap in the San Francisco Bay Trail and increasing access to open space in an under-served community. Along with planned improvements to the India Basin Open Space funded by the adjacent housing development, a 20-acre network of new and improved open space will be created with an emphasis on social equity, waterfront access and recreation, plazas, event spaces, picnic areas and sea level rise resiliency.</p> <p>The India Basin/900 Innes project is projected to cost \$200 million. The project has received \$29 million from the 2020 Health and Recovery G.O. Bond that has been allocated to all three phases of the park project: 900 Innes Remediation, 900 Innes Park Construction, and India Basin Shoreline Park Renovation. Other sources for 900 Innes Park Construction and India Basin Shoreline Park include \$79.6 million from eight state grants, \$7.6 million from six federal grants, and \$94.8 million from pledged private sources. REC has launched a private fundraising campaign, and is pursuing public grants, to bridge the funding gap to complete all initiatives of the project.</p>

Enhancement Projects

Project Name	Description
REC – Jackson Playground	<p>The renovation of Jackson Playground will ensure its continued operation as an important resource and create a vibrant and safe open space for children and adults to enjoy. The 4.9-acre Jackson Playground is in Potrero Hill occupying an entire city block. Jackson Playground includes picnic areas, tennis and basketball courts, two ball fields, a children's play area and a clubhouse. REC, in collaboration with the Friends of Jackson Park (FoJP) community group, have worked on a comprehensive design for the renovation of the park. Improvements will include reorientation and renovation of the sports fields, construction of a new children's play area, a new sports court, landscaping, and the relocation, renovation, and extension of the historic clubhouse. The Recreation and Park Commission approved the concept design in Spring 2023. The project is currently in the design phase.</p> <p>This project is estimated to cost \$42.6 million. To date, the project has received \$2.9 million in private funding. The project is also anticipated to receive \$10 million from the 2020 Health and Recovery G.O. Bond, \$12 million from private funds to be raised by FoJP, \$4.6 from FoJP-advocated developer fees, \$8 million from Eastern Neighborhoods development impact fees, \$5 million from the General Fund, and \$7,000 from the Open Space Fund.</p>
REC – Japantown Peace Plaza Improvements	<p>Japantown Peace Plaza, located in the heart of Japantown, was last renovated in 2000. For many years, the plaza has been leaking water to the public garage situated below the mall and plaza. The Japantown project will resolve the water intrusion and provide a reinvigorated space for the community. The renovation will include new planting, paving, seating, lighting, and structural reinforcement of the Plaza and Peace Pagoda. The new community-driven, culturally sensitive design will provide more functional access to the Plaza, both for everyday and special event use, while harnessing the symbolism that this site holds within the neighborhood, city, and region. Construction began in Spring 2024 and is expected to be complete by the Fall 2025.</p> <p>This project is estimated to cost \$34 million. The project will receive \$25 million from the 2020 Health and Recovery G.O. Bond, \$6 million from State funds, \$3 million from the US Department of Housing and Urban Development, \$250,000 of Open Space Funding, and \$28,000 of General Fund.</p>
REC – Marina East Yacht Harbor Renovation	<p>This project is part of a Settlement Agreement between REC and PG&E for sediment remediation and marina renovation at the East Harbor and incorporates adjacent improvements along the Bay Trail. Under the remedial design, the resulting depth in the southern portion of East Harbor will be too shallow for existing marine operations, making it unusable for berthing of motorized boats, large sail boats, and commercial vehicles. The East Harbor improvements are expected to provide approximately 5-acres of protected open water, allowing for small non-motorized recreation (kayaking, canoeing, paddle boarding, small sail craft). The project may also include upland improvements to increase public waterfront access and pedestrian and bicycle safety and reduce conflict motor vehicles.</p> <p>The target budget for the improvements is \$130 million. REC is responsible for \$11.7 million, payable over 30 years following completion of all work, with zero interest, using future Marina revenues. The parties have agreed to an additional \$60 million contingency for a not-to-exceed amount of \$190 million.</p>
REC – Golden Gate Park/Richmond Senior Park	<p>Richmond Senior Park improvements near the Golden Gate Park Senior Center will provide outdoor elements for senior or intergenerational engagement. These improvements could include outdoor, inter-generational exercise equipment to provide opportunities for both independent and guided activities, landscaping, communal gardening beds, pathways, and benches. The project is currently in the planning and community outreach phase.</p> <p>This project will receive \$1 million from the 2020 Health and Recovery G.O. Bond and \$50,000 of General Fund.</p>

Enhancement Projects

Project Name	Description
REC – South Ocean Beach	<p>As part of the City's first Climate Adaptation Project at South Ocean Beach, this initiative will create a new multi-use trail between Sloat Avenue and Skyline Boulevard, with a restroom and plaza by Sloat Avenue and a parking lot near Skyline Boulevard. The trail extension will connect the Lake Merced Trail and the Lower Great Highway Trail. The trail, restroom and parking lot elements will be implemented in conjunction with other improvements at South Ocean Beach that are a part of the City's Ocean Beach Climate Change Adaptation Project, such as the creation of dune habitats, access stairs to the beach, and the SFMTA, Caltrans and PUC-led projects in the area. Other anticipated projects include conservation, protection, and restoration efforts, such as forest management; water conservation measures; energy generation and conservation measures; landscaping with native plants; acquisition, improvement, or expansion of urban agriculture sites; and development of new spaces to improve resiliency.</p> <p>REC will contribute \$8 million from the 2020 Health and Recovery G.O. Bond towards the larger Ocean Beach Climate Change Adaptation Project, which is currently estimated to cost \$130 million.</p>
REC – Kezar Pavilion Seismic Upgrade	<p>REC, in partnership with DEM, will be renovating the historic Kezar Pavilion to accommodate enhanced recreational activities and function as a disaster response facility in the event of a major emergency. Kezar Pavilion is situated in the southeastern corner of Golden Gate Park and is currently used for large sporting events. The renovation will seismically upgrade the building, implement comprehensive system upgrades, and expand recreational use and multi-purpose rooms, while preserving the historic integrity of the building.</p> <p>The cost estimate for this project is estimated at approximately \$140 million. It will receive \$70 million from the 2020 ESER G.O. Bond. \$173,000 of General Fund and \$17,000 of Open Space funds were also allocated to the project. The Department is actively seeking additional funding sources.</p>
REC – New Park – Rachele Sullivan Park (formerly known as 11th and Natoma)	<p>The 11th and Natoma St. site was acquired in 2017 to be developed into a new open space in western SoMa. Park planning phase, community outreach and environmental review are complete, and the project is at 60% design. In July 2024 the Recreation and Parks Commission voted to name the park Rachele Sullivan Park after a community-led park naming process. The project is expected to be ready for bid in spring 2025 pending impact fee availability.</p> <p>This project will receive \$11.6 million in impact fees from SoMa and Market Octavia, of which \$3.6 million is on-hand and for the planning and environmental review phases. This project has also received \$9.7 million for acquisition and identified \$275,000 for remediation needs from REC's Open Space Acquisition Fund. The department has also budgeted monthly rent collected at \$600,000 and revenue collected will be spent on the project.</p>
REC – Twin Peaks Promenade and Trail Improvements	<p>This project will convert the road closure at Twin Peaks into a permanent linear park along the trail system. It would improve pedestrian and bicycle access, along with defined trail connections and corridors. The promenade scope includes reducing the width of asphalt roadway, adding a park trail at eastern edge, barrier removal, planting, signage, seating, and bike racks. The associated trails scope includes replacement of trail and natural surface box steps on the south peak, as well as two other trail segments that connect the promenade to the neighborhood and public transit. The trails improvement project is currently under construction and the Twin Peaks Promenade is expected to begin construction in summer 2025.</p> <p>This project is estimated to cost \$5.2 million. The project will receive \$1 million from the 2020 Health and Safety Bond and \$2.75 million in state grant funding.</p>

Enhancement Projects

Project Name	Description
REC – Additional Public Restrooms at Parks	<p>The department plans to add stand-alone public restrooms at parks, based on need and funding availability, along with related improvements. Planning for improvements, including a restroom, at Precita Park is currently underway.</p> <p>Improvements at Precita Park have received \$200K from the General Fund. The department also received \$1.7 million from a State Grant that will be used towards these improvements.</p>
REC – Park Playfield Repairs and Reconstruction Program	<p>In coordination with the 2008 Parks and Open Space G.O. Bond, REC and City Fields Foundation created an ongoing public/private partnership to address the City's demand to keep athletic fields open and in an acceptable playing condition. The current funding for this program includes a gift of over \$25 million matched by \$21 million of Bond funding and General Fund. The Department currently has twelve synthetic turf fields which are programmed for ongoing repair with this program. The next field to be renovated is at Kimbell Playground, followed by Minnie and Lovie Ward.</p> <p>The program is funded by a \$5 million philanthropic grant and the General Fund Baseline allocation.</p>
REC – Union Square Café Improvements	<p>This project will add upgrades to the interior kitchens, serving areas and public spaces of the two café buildings located at Union Square. The improvements will focus primarily on commercial kitchen updates that allow cafes to produce fresh food for park users. The project is in the design phase.</p> <p>The project is expected to cost \$2 million and will be funded by State funds.</p>
REC – Visitation Avenue Pedestrian and Bicycle Safety	<p>New sidewalks, new bicycle facilities, and traffic calming measures are proposed to improve the safety and access along the Visitation Avenue corridor. REC has a finalized design for the project and is seeking additional funding.</p> <p>Funding sources include \$163,000 from IPIC Visitation Valley fees, \$900,000 from Priority Conservation Areas Grants, \$2.5 million from the Affordable Housing and Sustainable Communities grant, \$850,000 from PG&E, and \$140,000 from the 2020 Health and Recovery G.O. Bond – Citywide Parks. Additional anticipated funding includes PUC Green Infrastructure funding of \$750,000. REC has also made additional requests to the PG&E, the PUC Green Infrastructure and the PUC Urban Greening grant.</p>
ARTS – African American Art & Culture Complex Retrofit & Renovation Project	<p>Located in San Francisco's historic Fillmore District at the site of the former Acme Brewery, the African American Arts and Culture Complex (AAACC) is a three-story, 34,366 square foot building constructed in 1935. This cultural and community center houses a 200-seat theater, the Sargent Johnson Gallery, two floors of exhibition spaces, dance studios, recording studios, and multi-use spaces. In 2020, a facility assessment for the AAACC showed significant seismic vulnerability and has been assigned a Seismic Hazard Rating (SHR) of 4. In addition to seismic strengthening, this renovation will include the correction of significant building deficiencies to improve the longevity, safety and comfort of this 1935 structure.</p> <p>The estimated cost for this project is \$16.5 million, funded through the General Fund and Proposition E.</p>
ARTS – Mission Cultural Center for Latino Arts Retrofit & Renovation Project	<p>Located in the heart of the Mission District near the 24th Street BART station, the Mission Cultural Center for Latino Arts (MCCLA) is a four-story, 43,656 square foot L-shaped building constructed circa 1962. This cultural and community center houses a 150-seat theater, two galleries, five large studio spaces supporting art, dance and music classes, a meeting room, and Mission Gráfica, the historic printmaking studio. MCCLA is on the National Register of Historic Places and was designated a City Historic Landmark in 2022. In 2020, a facility assessment for the MCCLA showed significant seismic vulnerability with a Seismic Hazard Rating (SHR) of 4. In addition to seismic strengthening, this renovation will include the correction of significant building deficiencies to improve the longevity, safety and comfort of this circa 1962 structure.</p> <p>The estimated cost for this project is \$24.5 million, funded through the General Fund and Certificates of Participation.</p>

Enhancement Projects

Project Name	Description
LIB – Chinatown Branch Renovation	<p>The Him Mark Lai Chinatown Branch Library renovation will include physical improvements to incorporate the latest innovations in delivery of library collections, programs, and learning. The Him Mark Lai, Chinatown Branch has special historical architectural significance, and the restoration of previously lost historical features will be restored to greatest extent feasible.</p> <p>The estimated cost for this renovation is \$38.7 million, with \$3 million contingency, funded through a combination of the Library Preservation Fund and General Fund. The project has also received \$7.9 million from the California State Library Infrastructure Grant.</p>
LIB – Ocean View Branch Project	<p>Originally planned as a renovation, work for the Ocean View Branch Library has been expanded to a new, larger square footage, more substantial facility. Planning work has begun, engaging the community during the last several years to discuss project scope, and to finalize a site.</p> <p>The estimated cost for the Ocean View construction projects is between \$65 million and \$94 million. As of FY 2025, \$37.3 million has been funded for this effort through the Library Preservation Fund.</p>
LIB – Mission Branch Library	<p>The Mission Branch Library renovation project is in the construction phase. The physical improvements include but are not limited to, ADA improvements, a revamped program room, expanded teen space, new energy-efficient lighting and HVAC systems, provision for shelter from smoke and heat events, and new furnishings and finishes throughout the Library. Today's accepted historical renovation practices will be applied to preserve Mission Branch Library's historical architectural significance and the restoration of previously present historical features.</p> <p>The estimated cost for the Mission Branch Library is \$39.3 million. As of FY 2025, \$31.7 million has been funded for this effort through the Library Preservation Fund, with an additional \$3 million planned for FY 2026. The project has also received \$5.2 million from the California State Library Infrastructure Grant.</p>
LIB – Main Library Safety Enhancements	<p>The Library has begun installing architecturally appropriate barriers to augment the height of the handrails around multi-story spaces of the Main Library. The sophisticated building fire life safety system significantly impacts materials and design, which increases the project budget.</p> <p>The estimated cost for this project is \$8 million, funded through the Library Preservation Fund. As of FY 2025, \$4 million has been funded to go towards this effort with a request for \$2.5 million in FY26.</p>
CCSF – Ocean Campus Utility Infrastructure Replacement	<p>Infrastructure replacement and capital improvements at the Ocean Campus will address systems at risk of catastrophic failure and correct deficiencies that represent significant hazards to students, faculty, staff and the public. The scope of the project will repair, modify, replace, and/or construct infrastructure including fire suppression systems, potable water, sanitary sewer, storm drainage, natural gas and electrical distribution, data and emergency notification, video surveillance, lighting, boilers, and steam distribution.</p> <p>The budget for this effort is \$93.8 million through FY2035 and will be funded out of the California State Chancellor's Office Capital Outlay Program with contributing General Obligation bond funds.</p>
CCSF – 750 Eddy Street Seismic and Code Upgrades	<p>This project will add structural integrity to the building by bringing it into conformance with current building code. Concurrently, upgrades will be made to mechanical, plumbing, electrical, communication, building envelope, interior walls, floors, and ceilings as required by code and to facilitate seismic enhancements.</p> <p>The budget for this project is \$19.5 million through FY2035 and will be funded out of the California State Chancellor's Office Capital Outlay Program with contributing General Obligation bond funds.</p>
CCSF – Evans Center Renovation	<p>This project will provide structural and seismic and earthquake safety upgrades, including roof and window repairs to address water leaks, and reconfiguring and upgrading skill-building spaces.</p> <p>The budget for this project is \$25 million through FY2035.</p>

Enhancement Projects

Project Name	Description
CCSF – Diego Rivera Theater with Mural	This project will construct a new performing arts theater. The black box theater will make possible credentialed programs not currently available. The theater will be the future home of the Diego Rivera Pan American Unity mural. The budget for this project is \$181.3 million through FY2035.
CCSF – STEAM Center	This project will build a multi-story facility to anchor programs for the Science Technology Engineering Arts and Math (STEAM) disciplines demanded by students. Also, new class spaces and offerings will help students gain hands-on learning experiences needed to secure employment. The budget for this project is \$160.85 million through FY2035.
CCSF – Student Success Center	This project will consolidate over 30 student development programs such as academic counseling, tutoring, career center, and transfer center. Improved access to services is key to increasing and maintaining future enrollment. The entire student body will be better served, especially historically marginalized student populations. The budget for this project is \$137.54 million through FY2035.
CCSF – Science Hall Building Renovations	This project will address high priority structural upgrades and facility renovations at the Science Hall Academic building. The budget for these projects is \$87 million through FY2035.
CCSF – New Child Care Center	This project will replace the current onsite childcare center, currently located in a temporary portable structure, with a facility that better serves faculty, staff and student families. The budget for this project is \$11.5 million through FY2035.
CCSF – Ocean General Campus Wide Improvements	Project scope includes campus wide renovations and systems upgrades identified in City College of San Francisco's Facilities Master Plan. The budget for this effort is \$8.9 million through FY2035.
CCSF – District Centers Renovations	Project scope includes renovations at the District's Centers identified in City College of San Francisco's Facilities Master Plan. The budget for this effort is \$17.4 million through FY2035.
CCSF – District-wide IT Infrastructure Improvements	This project will address district-wide technology data center improvements, area network connections and hardware, audio-visual modernization, smart classrooms, computer replacements, security upgrades and improvements, telecommunications upgrades, and network infrastructure modernization. The budget for this effort is \$9.2 million through FY2035.
CCSF – John Adams Allied Health Relocation	Project relocation of Allied Health Programs (Radiological Sciences, Registered Nursing and Dental Assisting) from Cloud Hall to John Adams Center to co-locate with other Allied Health Programs already at John Adams Center. The budget for this effort is \$14 million through FY2035.
CCSF – Parking Structure	Construction of multi-level parking structure for use by students, faculty and staff of City College with facilities for campus security on the ground level. The budget for this project is \$50 million through FY2035 and will be funded by the 2020 CCSF G.O. Bond.
CCSF – Cloud Hall Roof Replacement and Elevator Upgrade	This project will be a replacement of the roof at Cloud Hall including skylights and repair of concrete spalling at the roof ledge and roof penthouse, and elevators will be added to improve accessibility. The budget for the project is \$5.4 million through FY2035 and will be funded by the 2020 CCSF G.O. Bond.

Enhancement Projects

Project Name	Description
SFUSD – Denman Middle School	<p>Construction to modernize Denman Middle School will begin in 2025 and continue for several years. This project will start with upgrades to the main academic building, including major seismic improvements, roof replacement, kitchen and cafeteria upgrade, upgraded electrical and fire alarm systems, replacement of heating systems, and renovation of staff workspaces and restrooms. The project will continue into a second phase, which will address the school's other buildings.</p> <p>This project's first phase will be funded by the 2016 SFUSD G.O. Bond. The second phase will be funded by the 2024 SFUSD G.O. Bond. Other funding sources may include state grants, impact fees, and other local sources.</p>
SFUSD – Buena Vista Horace Mann K-8	<p>The Buena Vista Horace Mann K-8 project has completed design and will begin construction in 2025. This project includes the modernization of all buildings, a two-story classroom addition in place of the existing cafeteria, and a renovated schoolyard. The project will also address major seismic improvements, roof and window replacements, all-electric ventilation, and a complete schoolyard renovation to support learning, play, and stormwater management.</p> <p>This project is partially funded by the 2016 SFUSD G.O. Bond. The remainder will be funded by the 2024 SFUSD G.O. Bond. Other funding sources may include state grants, impact fees, and other local sources.</p>
SFUSD – West Portal Elementary School	<p>The West Portal Elementary School project began construction in summer 2024 and prioritizes replacement of aged bungalows showing signs of water intrusion, and rodent infestation. This project includes the construction of two new light-filled buildings to replace eight temporary classroom units, as well as a kitchen upgrade. Modernization of the other larger classroom building is being designed as a second phase.</p> <p>This project's first phase will be funded by the 2016 SFUSD G.O. Bond. The second phase will be funded by the 2024 SFUSD G.O. Bond. Other funding sources may include state grants, impact fees, and other local sources.</p>
SFUSD – Student Nutrition Services Hub and Shops Project	<p>SFUSD is committed to designing and building a Food Hub and Central Kitchen for Student Nutrition Services, to improve food security, source fresher productions locally, and offer a wider range of healthy meals for all students. The first phase of the project includes a Food Hub and Shops to transform the district's food storage and address significant warehouse facilities needs. The second phase will build out the Central Kitchen to prepare all school meals from scratch and provide the necessary infrastructure to package and deliver these meals to all sites.</p> <p>This project's design will be funded by the 2016 SFUSD G.O. Bond. Construction of the first phase will be funded by the 2024 SFUSD G.O. Bond. Other funding sources may include state grants, impact fees, and other local sources.</p>
SFUSD - Schoolyard Outdoor Learning	<p>SFUSD is currently working with a consultant to create its Schoolyard Comprehensive Plan, which will set the framework for the planning, maintenance, development, and/or rehabilitation of SFUSD's school yards, open space, and outdoor recreation for a 15-year horizon.</p> <p>This project's planning will be funded by the 2016 SFUSD G.O. Bond. Design and construction of a broad set of schoolyard outdoor learning projects will be funded by the 2024 SFUSD G.O. Bond. Other funding sources may include state grants, impact fees, and other local sources.</p>
SFUSD – Various Modernization, Expansion, and Seismic Improvement Projects	<p>SFUSD will continue its capital program of seismic improvements, school facility upgrades, new school construction, and addressing deferred maintenance – funded primarily by General Obligation bonds. Projects for the recently-approved 2024 SFUSD G.O. Bond are being planned based on an updated Facility Master Plan and recently completed facility condition assessment work. These include modernizations of at least one large high school site, in addition to several smaller school sites.</p> <p>The 2016 SFUSD G.O. Bond is fully obligated and has funded most of SFUSD's recent capital projects. The 2024 SFUSD G.O. Bond will continue to fund this program going forward. Other funding sources may include state grants, impact fees, and other local sources.</p>

Deferred Projects

Project Name	Description
REC – Roadways and Parking Lots	<p>REC is responsible for all roadways and parking lots within Golden Gate Park, Lincoln Park, McLaren Park and Balboa Park, and does not have a dedicated funding source to maintain them. Shelley Drive within McLaren Park has an identified need for paving, stormwater and streetscape improvements. REC continues to look for projects with funding opportunities that can improve the roadway infrastructure and enhance parks accessibility.</p> <p>The estimated cost for the roadways and parking lots backlog is approximately \$66.6 million, of which \$29.5 million is for roadways within Golden Gate Park and \$5.4 million is for roadways within McLaren Park.</p>
CCSF – Districtwide Projects	<p>CCSF has identified projects that have been deferred due to lack of funding; these include the Creative Arts Extension Media Arts Modernization and the Horticulture Modernization.</p> <p>The estimated cost for these projects is \$40 million. City College will continue to pursue State funding for these projects.</p>
CCSF – Cloud Hall Academic Building Renovation	<p>This project will upgrade the building and address deficiencies including replacement of the HVAC system, security, fire alarm, BMS, lighting, generators, sprinkler, and data systems.</p> <p>The estimated cost for this project is \$64 million.</p>
SFUSD – Districtwide Projects	<p>The 2022 Condition Assessments provided a schedule of repair and replacement needs for building systems throughout each property. Capital projects are prioritized based on fund availability, urgency, and implications on life safety and the integrity of the building envelope. The recently-approved 2024 SFUSD G.O. Bond will help SFUSD address many of these core functionality needs.</p>



Buena Vista Horace Mann Rendering



Richmond Playground



Middle Lake

Emerging Projects

Project Name	Description
REC – New Park Acquisitions and Capital Development Needs	REC is currently reviewing potential site acquisitions for future parks in San Francisco. The Department is currently investigating opportunities in the Tenderloin, Mid-Market/SoMa area, Lower Polk and the Southeast. REC is also working with the Port and OCII to complete the transfer of Mission Bay Parks, and with OCII and Public Works on a potential transfer of the Transbay Block 3 future park and Hunters Point Shipyard Parks. The Department is continuing to work with developers at Schlage Lock for two new future parks.
REC – New Acquisition - 240 6th Street	REC acquired 240 6th street in Fall 2024 for \$7.15M, including credit from the owner for site remediation. This site is located in east SoMa, a high-needs neighborhood and Environmental Justice Community, and is adjacent to the Gene Friend Recreation Center. The new site will enable REC to expand a heavily used facility in a rapidly growing area, and to enhance the recreational amenities currently on offer in the neighborhood. While funding for planning and development will need to be identified, funds for site remediation are available.
REC – Camp Mather Master Plan	Located near Yosemite National Park, Camp Mather is a family camp with 337 acres, a pool, lake, tennis and basketball courts, staff housing dormitories, kitchen/dining hall and 100+ rustic cabins that serve as guest accommodations. This site is heavily used and a long-neglected resource. It is also revenue generating. A master plan, including environmental review, would help guide the improvements needed at the facility. In addition, significant improvements are needed to existing structures, including a modern wastewater treatment facility to meet current environmental standards.
REC – Civic Center Plaza Modernization	In 2019, the Planning Department in collaboration with REC and other involved agencies, developed the City's Civic Center Public Realm Plan (PRP) with the neighboring community. In alignment with the goals and priorities of the PRP, REC delivered improvements at UN Plaza to activate the space and drive positive activation. The Plan is currently under environmental review by the Planning Department.
REC – Geneva Car Barn Enhancement – Phase 2	Phase 2 of the Geneva Car Barn Enhancement Project includes renovation of the Car Barn Office building. This project will include a seismic upgrade, installation of modern utility systems, restoration of historic features, hazardous materials remediation and new circulation systems to accommodate ADA access. The renovated Car Barn Office Building may include new art studios, a cafe, an event space, a theater, a community meeting room, a student lounge, and retail.
REC – Golden Gate Park Senior Center	The popular Golden Gate Park Senior Center is a dated building which requires modernization and enhancements to bring it up to code and meet future needs. A needs assessment was conducted to determine the scope of required improvements and cost of two scenarios: one that addresses building deficiencies, ADA and circulation, and one that includes a building expansion and potential relocation of the existing senior center garden.
REC – Golf Course Improvements	Significant facility upgrades are needed at the City's golf courses. The Lincoln Park course has several needs including netting along Clement Street, a new clubhouse, a new perimeter fence, as well as rehabilitation of the entire course. Similarly, the Sharp Park course and other courses within the City also require substantial upgrades.
REC – Union Square Improvements	Union Square improvements would include palm planter repairs, plaza stone repair and caulking/grout, conversion of terraced turf to permeable pavers along Geary Boulevard, and plaza irrigation and horticultural upgrades.
REC – McLaren Lodge Seismic and Code Upgrades	John McLaren Lodge, situated at the entrance to Golden Gate Park, requires seismic improvements, including improvements to the newer annex (a two-story administrative building directly behind the Lodge), the breezeway which connects both buildings, and an ADA compliant elevator.

Emerging Projects

Project Name	Description
REC – Recreation Centers – Neighborhood Parks	After the Gene Friend Recreation Center project, REC plans to modernize recreation centers that have not been addressed recently, starting with Mission Recreation & Arts Center, and followed by Potrero, Bernal Heights and St. Mary's Recreation Centers. These recreation centers need renovation for seismic safety, upgraded access, and replacement of failing structures, systems, and play features. Mission Recreation & Arts Center will undergo seismic, structural and feasibility studies to identify potential improvements.
REC – Murphy and Dutch Windmills in Golden Gate Park	The historic Murphy windmill, which has undergone some restoration work in the early 2000s, requires rehabilitation of the tower and dome of to address operational safety concerns. The Dutch Windmill also requires rehabilitation to maintain its integrity.
REC – Sharp Park Wetland Restoration	This project would improve the habitat for special status species, such as California Red Legged Frogs and San Francisco Garter Snakes, at the Laguna Salada Wetland Complex by creating an additional 19 acres of habitat and re-establishing the connection with Mori Point.
REC – Zoo Improvements	The Zoo is currently undergoing a Master Planning process to analyze current capital needs. Since 2000, the Zoo has spent approximately \$70 million on new construction, renovation, and enhancement. While the western side of the Zoo has seen significant improvements, there are many structures that still need repair, including the Mothers Building, the last remaining building with culturally significant WPA murals from the Fleishhacker Pool. In addition, the Ocean Beach Climate Change Adaptation Project will move the Zoo's main entrance from the Great Highway to Sloat Blvd. On the eastern side of the Zoo, substantial work needs to be performed to renovate the lion house and bear grottoes along with the other original structures from the 1920s and 30s.
REC – Marina Seawall	Repairs and seismic strengthening are required for the shoreline structures at the San Francisco Marina. Structures include rubble masonry walls, concrete cantilever walls, concrete pile supported walls, and revetments.
REC – Great Highway	This project will focus on trail improvements, landscaping/vegetation improvements, and accessibility improvements along the Great Highway.
ARTS – SOMArts Cultural Center	SOMArts Cultural Center is a two-story, 26,481 square foot, wood and steel frame and corrugated steel industrial building located at the edge of South of Market directly adjacent to the I-80 freeway overpass. A 2019 facility assessment identified the facility as having an SHR-4 seismic hazard rating and deficiencies across all major building systems, including fire & life safety, structural, accessibility, and mechanical & electrical systems. Built as a temporary structure following the 1906 earthquake, compliance with modern building codes would require significant changes to the building that would undermine its use as a cultural center. Relocation planning has been initiated with a final report due in early 2025.
OEWD – Old Mint Restoration Project	The Old United States Mint (Old Mint) was officially designated as a National Historic Landmark in 1961. Cost estimates for the completion of the Old Mint Restoration Project – the City's effort to transform the 1874 building into a new, destination cultural facility – total \$150 million. A detailed financing plan has yet to be developed, but anticipated funding includes a mix of local, state, and federal funding sources. As adopted, the Community Benefits Package from the City's Central SoMa Plan includes a major investment in the Mint's restoration. This local funding, generated from assessments of the plan area's Community Benefits District, will be leveraged to raise additional public and private support. The City will also examine the use of Historic Preservation Tax Credits and General Fund debt financing tools to complete the project's funding. In close coordination with RED, OEWD works to keep the Old Mint active and maintained until such time as the full restoration project can begin in earnest.

Emerging Projects

Project Name	Description
OEWD – Fillmore Substation	Constructed in 1902 to provide power to one of San Francisco’s streetcar systems of the day, the building at 1190 Fillmore Street, referred to as the “Fillmore Substation”, is a locally listed historic landmark building. Not used as a power station since 1978, the unreinforced masonry building is now in need of a full seismic retrofit.
LIB – Strategic Plan and Facilities Master Plan	The Library is continuing development and implementation of the Library Strategic Plan to include considerations such as equity, climate change, technology access, meeting the needs of specific communities, and supporting the Library’s traditional role in bringing opportunity, learning, and knowledge to the library patrons of San Francisco. The Library is in the planning phase of a comprehensive Facilities Master Plan, which will align a capital maintenance and improvement roadmap that entails anticipated future needs to align to the Strategic Plan, which will provide a framework and road map to evaluate projects that best support the conclusions and recommendations of the Strategic Plan and will aid the Library in addressing and meeting evolving community needs, the City’s growing population, and resiliency planning.
LIB – Main Library Improvements	The Main Library opened in 1996 and is nearly 29 years old. While the building is in excellent condition, the building is beginning to experience challenges in the repair and upkeep of the building infrastructure, which impacts how the Main Library provides services to our visitors and patrons. The Strategic Plan and Facilities Master Plan processes will identify opportunities for remodeling the building to align with the future library visions and make it even more effective and enjoyable for all users. Because of the size and nature of the Main Library and the reality that building mechanical systems will be approaching its third decade of service before a major remodel occurs, such a project will likely involve a substantial capital investment, which is still to be determined.
LIB – Climate Resilience Improvements	The Library’s Strategic Plan and Facilities Master Plan will address climate change issues in accordance with the City’s strategic plans and desired goals for weather relief centers. Working together with City partners such as the Department of Emergency Management and Department of Public Health, it is likely that some library locations will be identified for the installation of enhanced cooling and/or air filtering systems to provide shelter for community members during smoke or heat days.
SCI – Replacement of Natural Gas Infrastructure	In order to comply with the City’s net-zero greenhouse gas emissions target, the California Academy of Sciences is exploring replacing all-natural gas infrastructure and appliances with electric infrastructure and appliances.
SCI – Expansion of Cooling Systems	The chiller/cooling tower plant at the California Academy of Sciences is insufficient to reliably meet the demands of the living collection and building occupants, especially during heat waves which are anticipated to increase in frequency, severity, and duration due to climate change. This project would increase the capacity and resilience of the chiller/cooling tower plant to protect the living collection, reduce the need for load shedding, and support business continuity. It may include adding a chiller and/or dedicated chill water loop and adding to the square footage of the Central Utility Plant.

SAN FRANCISCO UNIFIED SCHOOL DISTRICT FACILITIES

- College
- High School
- Middle School
- Elementary School
- Other

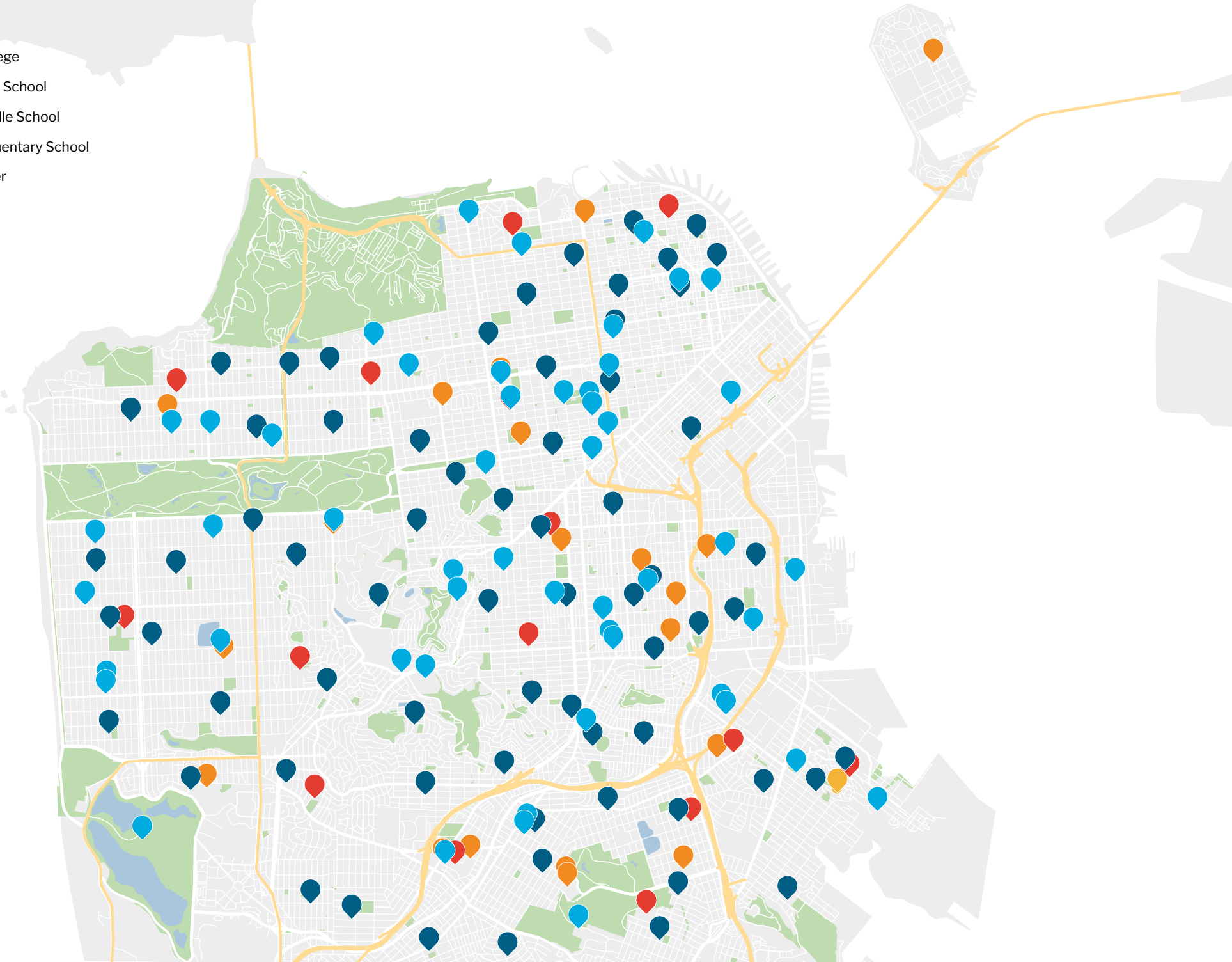




TABLE 12.1 - RECREATION, CULTURE, AND EDUCATION FINANCIAL SUMMARY

PROGRAMS/PROJECTS (Dollars in Thousands)	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031 - 2035	Plan Total	
State of good repair renewal - Need	241,828	250,976	269,381	275,973	290,113	1,698,679	3,026,952	
SPENDING PLAN								DEFERRED
State of good repair renewal - Proposed Uses	32,842	36,440	48,640	47,861	53,141	352,615	571,539	2,499,436
ADA Improvements	800	800	800	800	800	4,000	8,000	-
Enhancements	599,804	150,235	86,179	60,000	-	200,000	1,096,218	220,570
City College	93,495	87,441	61,084	25,555	3,458	-	271,033	-
SFUSD	14,100	14,100	14,100	1,014,100	14,100	1,070,500	2,141,000	-
TOTAL	741,041	289,016	210,804	1,148,316	71,499	1,627,115	4,087,790	2,720,006

PROGRAMS/PROJECTS (Dollars in Thousands)	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031 - 2035	Plan Total	
REVENUES								
General Fund	12,309	18,533	24,691	30,303	35,073	243,705	364,613	
General Fund - Other	25,471	17,835	17,835	15,000	15,000	75,000	166,141	
ESER G.O. Bond 2020	15,856	-	54,144	-	-	-	70,000	
Health and Recovery Bond 2020 G.O. Bond	232,502	11,000	21,200	-	-	-	264,702	
Neighborhood Parks and Open Space Bond 2012 G.O. Bond	30	-	-	-	-	-	30	
Neighborhood Parks and Open Space Bond 2030 G.O. Bond	-	-	-	-	-	200,000	200,000	
Impact Fees	54,582	20,600	16,000	8,000	8,000	40,000	147,182	
SFUSD Bond	-	-	-	1,000,000	-	1,000,000	2,000,000	
City College G.O. Bond	87,621	86,874	57,989	22,965	3,448	-	258,897	
Other Local Sources	76,294	133,607	15,849	69,459	9,968	68,410	373,587	
Other Fees	600	-	-	-	-	-	600	
State	127,909	567	3,095	2,590	10	-	134,171	
Federal	12,066	-	-	-	-	-	12,066	
Private and Non - Profit Sources	95,803	-	-	-	-	-	95,803	
TOTAL	741,041	289,016	210,804	1,148,316	71,499	1,627,115	4,087,790	
<i>Total San Francisco Jobs/Year</i>	<i>3,007</i>	<i>1,173</i>	<i>855</i>	<i>4,660</i>	<i>290</i>	<i>6,603</i>	<i>16,588</i>	

1,256

SFMTA

Operating
Service
Vehicles

472

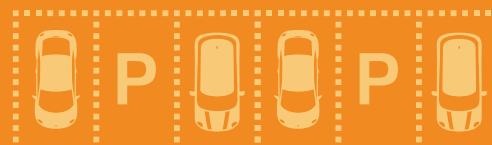
SFMTA

Miles of Marked
Bike Routes



SFMTA

1,507 Signalized Intersections



SFMTA

37,819 Metered Parking Spaces



SFO

4 Runways



SFO

120 Gates



SFO

4 Terminal Buildings

20

SFMTA

Maintenance Yards